An Empirical Investigation of Internet Privacy:

Customer Behaviour, Companies' Privacy Policy Disclosures, and a Gap

by

Won Gyun No

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Abstract

Privacy emerges as a critical issue in an e-commerce environment because of a fundamental tension among corporate, consumer, and government interests. By reviewing prior Internet-privacy research in the fields of information systems, business, and marketing published between 1995 and 2006, we consider the following research questions: 1) how an individual's privacy behaviour is affected by privacy policy disclosures and by the level of the individual's involvement regarding the sensitivity of personal information; 2) how companies' privacy policies vary with respect to regulatory approaches and cultural values; and 3) whether there is a gap between the privacy practices valued by individuals and those emphasized by companies. A three-stage study is conducted to answer these questions.

The first two stages, consisting of a Web-based survey and an online ordering experiment with 210 participants, found that individuals are more likely to read the privacy policy statements posted on Web sites and less likely to provide personal information, when they are under a high privacy involved situation as compared to being in a low privacy involved situation. However, the existence of a privacy seal did not affect individuals' behaviour, regardless of involvement conditions. This study also found a gap between self-reported privacy behaviour and actual privacy behaviour. When individuals were requested to provide personal information, their privacy policy statement reading behaviour was close to their self-report behaviour. However, their personal information providing behaviour was different from their self-reported behaviour.

The third stage, which entailed the study of 420 privacy policies spanning six countries and two industries, showed that privacy policies vary across countries, as well as with varying governmental involvement and cultural values in those countries. Finally, the analysis of all the three stages revealed a gap between individuals' importance ratings of companies' privacy practices and policies that companies emphasize in their privacy disclosures.

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Introduction

Recent advances in computer and communication technology have influenced the way business is conducted. The Internet, especially the World Wide Web (Web), enables companies to reach potential customers thorough their Web sites. It also allows them to efficiently collect their customers' personal information. Many companies currently collect, store, and exchange personal information and use it to carry out their marketing strategies. As e-commerce environments become more sophisticated and interactive, the increased collection and use of customers' personal information allows companies to gain greater expertise in the evaluation of consumer behaviour.

However, the simplicity of information collection and use, coupled with the readily available personal information on the Internet also makes it easier and more tempting for companies to intrude on customers' personal information. Therefore, privacy is becoming one of the main concerns of customers while they are shopping over the Internet (Porter, 2000; Smith et al., 1996). Several public opinion polls reveal increasing levels of concern about privacy among Internet users (Business Week, 2000; Culnan, 1999; Culnan and Armstrong, 1999; FTC, 2000; Harris Interactive, 2003; Louis Harris and Associates and Westin, 1996; UNISIS, 2006; UPI, 2007; Zogby, 2007).

The growing privacy concerns of customers are resulting in companies paying increased attention to privacy (Culnan, 2000; Culnan and Armstrong, 1999; Shapiro and Baker, 2001). The main challenge to e-commerce companies is to balance the competitive advantages provided by the use of personal information with the privacy concerns that customers may raise with respect to the use of their personal information (Culnan and Armstrong, 1999). In other words, to survive in an extremely competitive e-commerce environment, corporations need to improve customer retention and build strong customer relationships through personalized services by using customers' personal information, but they must also be required to make a considerable effort to satisfy customers' privacy concerns.

Researchers have addressed the impact of privacy on consumers, companies, and society over the past decade and have identified a number of issues related to Internet privacy. For instance, one stream of previous research has examined companies' practices with respect to the privacy policy disclosures on their Web sites (e.g., Desai et al., 2003; Liu and Arnett, 2002; Milne and Culnan, 2002). Another stream has investigated the relationship between privacy concerns and customer behaviour (e.g., Earp and Baumer, 2003; George, 2004; Graeff and Harmon, 2002; Phelps et al., 2000). Still another stream has examined the relationship between factors affecting privacy concerns and customer behaviour (e.g., Ackerman et al., 1999; Earp and Baumer, 2003; Koyuncu and Lien, 2003; Phelps et al., 2001).

Although previous studies have made important contributions to our understanding of privacy issues, there is still much to learn about customers' actual behaviour and companies' current practices related to Internet privacy. Our current understanding of these interrelationships is somewhat limited and is based primarily on anecdotal evidence. It is particularly essential for researchers to understand how companies respond to their customers' privacy concerns and how the customers' response to the companies' actions influences online customer behaviour.

This study investigates several research questions that have not been addressed by previous literature. In particular, the main relationships among customer, company, and government are addressed. First, it examines the effect of privacy policy disclosures (i.e., privacy policy statement and privacy seal) and individuals' level of involvement with respect to the sensitivity of personal information on their privacy behaviour. In this regard, self-reported privacy behaviour and actual privacy behaviour are compared. Two privacy behaviours are investigated in this study: 1) the process of searching and evaluating information about companies' privacy policies and 2) making a decision whether to disclose personal information. Second, privacy policy disclosures are examined to see the differences in companies' privacy policies across countries and industries and to identify the effect of governmental involvement and cultural values on companies' privacy policy disclosures. Finally, this study investigates whether there is a gap

between companies' privacy practices that individuals value and what companies emphasize in their privacy policy statements.

The analysis of the Web-based survey and the online ordering experiment involving 210 participants indicated that the level of individuals' involvement regarding the sensitivity of personal information requested influences individuals' privacy policy statement reading behaviour as well as their personal information providing behaviour. However, the content of the privacy policy statement and the existence of a privacy seal did not influence individuals' privacy behaviour. The results of the analysis also revealed that when individuals were requested to provide personal information, their privacy policy statement reading behaviour was close to their self-report behaviour. However, their personal information providing behaviour was different from their self-reported behaviour. Furthermore, the findings from the analysis of 420 companies' privacy policy disclosures suggested the difference in companies' privacy policies across countries as well as the effect of governmental involvement and cultural values on companies' privacy policy disclosures. This study also found a gap between individuals' importance ratings of companies' privacy practices and privacy policies that companies emphasize in their privacy policy disclosures.

The results of this study are expected not only to contribute to our understanding of individuals' privacy behaviour and companies' privacy policy disclosures but also to broaden our knowledge of how companies perceive customers' privacy and how they protect their customers' privacy. Hence, they will provide a basis for identifying specific situations in which privacy policy disclosures are perceived as useful as well as strategies which can reduce their customers' privacy concerns by emphasizing matters which customers consider most important.

The study is organized as follows. Following this brief introduction, chapter 1 provides a brief discussion on privacy issues in e-commerce. In chapter 2, the study introduces a privacy research framework based on a review of over 80 Internet privacy studies in the fields of information systems, business, and marketing published between 1995 and 2006. The study also discusses gaps in our current understanding of Internet privacy which represent future research opportunities. In

chapter 3 through 5, a total of 19 hypotheses are developed, addressing such gaps with respect to individuals' privacy behaviour, companies' privacy disclosures, and a difference between what individuals value and what companies' privacy policies emphasize. Chapter 6 discusses the details of the research methods used, including a description of Web-based user survey, online ordering experiment, Web site survey, participants, and research instruments. The results of the study are presented in chapter 7. A brief summary of findings, the implications of the findings, and the limitations of the study are discussed in chapter 8. Finally, the thesis concludes with brief concluding remarks.

1. Privacy in E-commerce

Generally, in e-commerce, a customer who wants to buy a product searches the Internet and finds a company which sells the product. Next, the customer places an order for the product though the company's Web site. During this ordering process, companies have many opportunities to collect and use customer information. By using customers' personal information, companies not only want to gain greater expertise in the evaluation of consumer behaviour but also achieve comparative advantage in the future (i.e., when multiple vendors provide the same products, a customer may select a vendor that he or she had good experience). Although personal information can be used to provide better services through customization, it also can create privacy issues in e-commerce due to inappropriate company practices such as information. This section is intended to address general privacy issues, such as reasons that companies collect personal information, and customers' privacy concerns in e-commerce. Also, the definition of Internet privacy used for this study is discussed.

1.1. How Companies Collect Personal Information

There are a number of ways through which companies can gather customers' personal information. The easiest way is during a registration or ordering process. For instance, companies usually request personal information such as name, address, phone number, and credit card number to complete billing information. Later, companies customize their products and services to match the customer's preferences by using the information provided. However, this approach does not allow the companies to collect information beyond demographics.

Companies often require attitudinal and behavioural information for more precise customization. Another approach is to capture customers' IP (Internet Protocol) addresses.¹ Using

¹ An IP address is an address assigned to a computer that is connected to the Internet. Using an IP address, one computer can request or send information to the other.

the customer's IP address, companies can track the specific Web pages the customer has viewed and the sequence of the Web pages the customer visited. Although information gathering using IP address allows companies to capture additional behavioural information, the primary limitation of an IP address is that it does not provide a means through which companies can link to specific customer information such as demographic data or preference data.

A third approach is to gather customers' personal information by the use of a 'Cookie.'² A cookie contains information that a Web server passes to the customer's Web browser to help the server identify the customer. The customer's preferences and behavioural information are tracked and stored in the cookie. Later, the company accesses the cookie to obtain valuable information about their customer's traits and preferences and uses the information for better customization. Through personalization, companies hope to improve customer retention, to build a good customer relationship, to achieve strong competitive advantage, and to increase revenue.

1.2. Internet Privacy and Privacy Concerns

There are three main reasons for e-commerce companies to collect personal information as compared to any traditional brick-and-mortar business. First, the relatively low barriers to entry make e-commerce both attractive and competitive. The competitive e-commerce environment is forcing companies to collect a vast amount of personal information for customizing their products and services, so that they can differentiate themselves through improved customer relationships and increase sales. Second, customers are requesting one-to-one communication and personalized services (Gurau *et al.*, 2003). Finally, advances in information technology have made it possible not only to capture personal information at the point of sale but also to track customers' behaviour including their keystrokes and mouse clicks. This form of tracking gives companies knowledge of

² A cookie is a file that is stored in a customer's computer.

customer behaviour such as the Web pages that customers have viewed and the activities performed on the Web pages.

Although this information gathering can aid marketing tactics in an e-commerce setting, it certainly raises numerous concerns about privacy. Unless it is adequately protected, customers' personal information can be used for purposes that could seriously harm their interests. For instance, companies can obtain personal information from customers by offering services such as free e-mail and customized news. Then, they sell, trade, or share that information among third-party companies without the consumers' expressed knowledge or consent. Customer privacy can also be seriously compromised by security breaches.

A number of approaches have been discussed over the past several years to deal with Internet privacy. The most common three approaches for dealing with concerns about Internet privacy are governmental regulation, industry self-regulation, and privacy-enhancing technologies. Many countries including the United Kingdom, Germany, and Canada have enacted privacy legislation governing the collection, use, and transfer of personal information as well as the transfer of such information to other countries that have not adopted similar privacy protection legislation. On the other hand, some countries, such as the United States, have taken a more liberal industry selfregulation approach. Under the industry self-regulation approach, each company is responsible for deciding on the degree of information that is collected and used and for developing its own privacy policy statement aligned with its industry guidelines. Government agencies only get involved in egregious breaches of privacy.³ The third approach relies on technologies such as the Platform for

³ For example, in 1999, DoubleClick, a leading provider of comprehensive Internet advertising solutions for marketers, announced that it was buying Abacus Direct, the largest direct marketing database in the United States, and was planning to merge Abacus's purchasing database with its customer online profiles. Privacy opponents worried about the corporate abuse of customer data by bring together Web surfing habits obtained from the banner ads DoubleClick serves and personally identifiable customer catalogue transactions recorded by Abacus. In February 2000, a complaint against DoubleClick was filed with the Federal Trade Commission (FTC) by the Electronic Privacy Information Center (EPIC). In July 2000 the FTC came to an agreement with the Network Advertisers Initiative (NAI), a group consisting of the largest online advertisers including DoubleClick, which allows for online profiling and any future merger of databases if it obtains "opt-out" consent.

Privacy Preferences (P3P) and Anonymizer (www.anonymizer.com) to protect customers' privacy. P3P is a standardized, machine readable protocol, which is used for implementing privacy practices. It was designed to block access to Web sites or automatically notify online users if a Web site's privacy policy is not in line with their pre-specified privacy preferences; the consumer is then left to decide whether he or she still wants to use the service. Anonymizer is Web site browsing software that enables individuals to browse Web pages with complete anonymity, so that their personal information is not available to the Web sites that they are browsing.

1.3. Definition of Internet Privacy in E-commerce

Many different disciplines have been interested in and have examined the topic of privacy. These research activities, however, use various definitions of privacy and thus create much difficulty in relating one study to another (see Burgoon (1982) for various definitions of privacy). According to Burgoon (1982), privacy encompasses various dimensions: physical privacy, psychological privacy, social privacy, and information privacy. Physical privacy is related to the concepts of personal space and territoriality. It implies the degree to which an individual is physically accessible to others. Psychological privacy is about the ability of an individual to control cognitive inputs and outputs to determine with whom and under which conditions he or she shares thoughts and reveals information about himself or herself. Social privacy indicates an individual's ability to engage in or to withdraw from social interaction. Informational privacy implies an individual's ability to determine what, when, and how his or her personal information will be released to another person or group.

Depending on the context and situation, one can view the privacy dimension differently and hence arrive at a different definition. For instance, one of the earliest, often quoted definitions is "the right to be let alone" (Warren and Brandeis, 1890). For Westin (1967, p. 7), privacy is "the claim of individuals, groups, or institutions to determine for themselves when, how, and to what extent information about them is communicated to others." On the other hand, Altman (1975, p. 24) defines

privacy as "the selective control of access to the self." For Bellotti (1997, p. 89), privacy is "a capability to determine what one wants to reveal and how accessible one wants to be." In short, there is no agreement on what exactly privacy constitutes and for what reason.

This study defines and considers privacy from an e-commerce perspective. When it is associated with the customer activities that take places in e-commerce, the notion of privacy is usually related to personal information, and the invasion of privacy is commonly viewed as the unauthorized collection, use, and transfer of personal information as a direct result of e-commerce transactions (Milberg et al., 2000; Petty, 2000; Rezgui et al., 2003). The flow of computerized data and information is a prerequisite for business transactions, and it plays an important role in these transactions. Prior research shows that individuals are willing to disclose personal information after assessing the risks of disclosure: whether their personal information will subsequently be used fairly and they will not suffer negative consequences (Laufer and Wolfe, 1977; Stone and Stone, 1990). Therefore, privacy in e-commerce can be seen as an individual's ability to control the collection, use, and transfer of his or her personal information. It is also reasonable to expect that information privacy is the primary privacy dimension in e-commerce. In line with this idea, this study excludes the physical, psychological, and social dimensions and focuses on information privacy. The following is the definition of Internet privacy used throughout the study.⁴

Internet privacy is the individuals' ability to access and control their personal information with respect to collection, use, and transfer over the Internet.

⁴ Internet privacy and online privacy are used interchangeably in this paper.

2. Literature Review

Privacy emerges as a critical issue in an e-commerce environment because of a fundamental tension between corporate and consumer interests. Companies need to collect and use personal information to remain competitive while customers worry about the inappropriate collection and use of their personal information. Throughout the following subsections, the paper provides an overview of prior research on Internet privacy in the field of information systems, business, and marketing. Following a comprehensive review of the literature on privacy, a privacy research framework is introduced.

2.1. Studies included in the Review

The studies included in the review were selected based on several criteria. First, the review considers works from the year 1995 to the year of 2006.⁵ Second, the review is derived from the studies involving research in Internet privacy that examines privacy as a dependent or independent variable in their research model. Finally, the review includes qualitative research works which address Internet privacy such as privacy protection technologies and privacy regulation.

Because the privacy issues in an e-commerce environment depend on the context in which the information is revealed by customers and collected and used by companies, the review includes studies that investigate various dimensions of Internet privacy. However, several empirical studies that did not meet the above mentioned criteria are not included in the review. The review especially excludes studies that investigate the privacy of health information because the relationship between customers and companies in the health industry significantly differs from that of customers and ecommerce companies. For example, the personal information asked of patients in a hospital is more

⁵ Although an extensive search for prior studies has been carried out, this study is not claiming that this overview incorporates all possible research results available to date. The studies were collected through databases such as ProQuest and The ACM Digital Library as well as through several search engines such as Google Scholar.

sensitive information (e.g., medical records such as HIV/AIDS) than the information asked of customers in an online store. Furthermore, patients have limited opportunity to provide false information to the hospital while customers in an online retail store can easily fabricate their information (e.g., false email address and telephone number). As a result, a total of 88 studies are selected for the review. An annotated bibliography of 74 key studies that are included in this review is provided in the Appendix I.

2.2. Privacy Research Framework

A privacy research framework was developed to classify prior studies and to identify research opportunities that could be addressed in future research. The framework is organized around three main entities involved in Internet privacy: customers, companies, and governments.⁶

Customers are the main source of personal information. They may adopt privacy-enhancing actions (e.g., avoiding disclosure of personal information or providing false information) or privacy technologies (e.g., P3P software) or both to protect their privacy. Their privacy concerns influence companies' privacy practices as well as government regulation. Companies are the biggest consumers of personal information. They use personal information to deliver products, study customer profiles, and offer personalized services. In response to customers' increasing privacy concerns, companies may implement privacy protections such as privacy policy statements and privacy seals, and their privacy practices influence customers' privacy concerns and government regulations. Governments play two important but conflicting roles related to Internet privacy.

⁶ Three main entities were identified based on the analysis of 84 studies that addressed Internet privacy in ecommerce between 1995 and 2006. This study analyzed each study's research hypotheses. The results indicated that the hypotheses of 88 studies mainly examined three factors (i.e., customer, company, and government). That is, among 88 studies, 52 studies had hypotheses with respect to customer (e.g., how customers' privacy concerns influence their behaviour), 27 studies had hypotheses related to company (e.g., whether companies post privacy disclosures and the disclosures reflect fair information practices), and 14 studies had hypotheses regarding government (e.g., whether regulatory approaches influence companies' privacy practices.). Furthermore, several studies addressed all three entities as major stakeholders involved in Internet privacy (e.g., Culnan and Bies, 2003; Milberg et al., 2000; Milne, 2000).

Governments may seek to protect citizens' privacy but, at the same time, may need to use citizens' personal information to monitor and control individuals. To protect customer privacy, governments may promote privacy laws, oversee the implementation of these laws, educate the public about privacy issues, and encourage industry self-regulation. Such government activities affect customers' privacy concerns and companies' privacy practices.

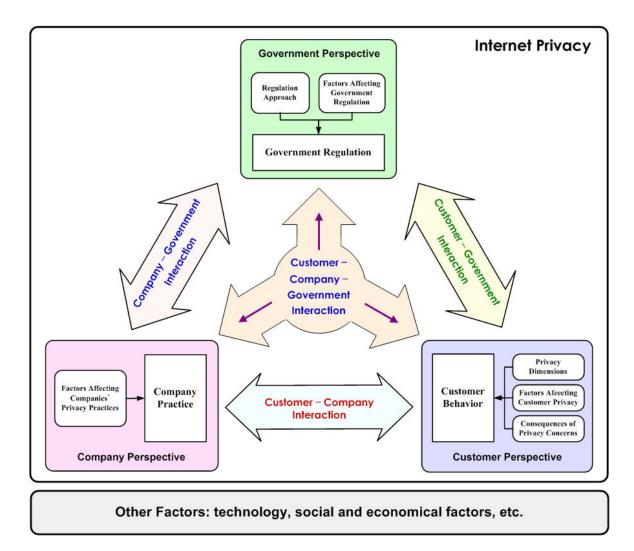


Figure 1: A Privacy Research Framework

The framework presented in Figure 1 shows all possible interactions between the three entities as well as the relationships between each entity and its influential factors.⁷ The framework suggests eight major research areas in Internet privacy: (1) privacy and customer perspective, (2) privacy and company perspective, (3) privacy and government perspective, (4) customer-company interaction, (5) customer-government interaction, (6) company-government interaction, (7) customer-company-government interaction, and (8) privacy and other factors. In the next section, this framework is used to discuss relevant literature and address directions for future research.⁸

2.3. Review and Research Opportunities

2.3.1. Customer Perspective

Public opinion polls have revealed a general desire among Internet users to protect their privacy (e.g., Business Week, 2000; Culnan, 1999; Harris Interactive, 2002, 2003). Prior studies have investigated three key privacy issues 1) what are the major dimensions of customers' privacy concerns, 2) what are the antecedent factors affecting such concerns, and 3) what are the consequences of customers' privacy concerns.

2.3.1.1. The Dimensions of Customers' Privacy Concerns

Prior literature has examined whether individuals' general attitudes about online privacy are constant or differ depending on the situation (e.g., Ackerman et al., 1999; Sheehan, 2002; Westin, 2003). Westin proposed a typology of individuals' concerns about privacy (Louis Harris and Associates and Westin, 1994, 1998; Westin, 2003). He argued that individuals can be categorized

⁷ The various interactions and relationships in the framework are identified from prior studies. While each study has its own unique focus, the studies can collectively provide an extensive perspective on Internet privacy. Admittedly, creating this extensive perspective may oversimplify prior studies and, more importantly, may subjectively classify a study as either an interaction or a relationship.

⁸ Only some of studies are discussed in this section due to the similarity among studies. For the sake of brevity, this study discusses only a few specific studies which are representative of the areas discussed in similar research.

into three groups: privacy fundamentalists, privacy unconcerned, and privacy pragmatists. The *privacy fundamentalists* are defined as being extremely concerned about the use of their personal information and are unwilling to provide their information. Individuals in the *privacy unconcerned* group do not take their privacy into consideration and are willing to provide their personal information. The *privacy pragmatists* are concerned about their privacy, but less than privacy fundamentalists. Sheehan (2002) examined whether online users privacy concerns fit well into Westin's typology. She measured individuals' privacy concerns using 15 statements (i.e., scenarios) that represent 5 different privacy influences that have been identified by prior literature (i.e., awareness, usage, sensitivity, familiarity, and compensation). The analysis of an email survey of 889 U.S. online users indicated that online users actually fell into four distinct categories: unconcerned Internet users, circumspect Internet users, wary Internet users, and alarmed Internet users.

Another set of studies investigated differences in privacy concerns across different cultures and countries. For instance, Milberg et al. (1995) examined whether nationality, information privacy regulatory approaches, and cultural values influence the level of information privacy concern. Their survey of approximately 900 members of the Information Systems Audit and Control Association (ISACA) in roughly 30 countries found that the overall level of privacy concern for personal information varies across countries; for instance, individuals from Thailand have the lowest level of privacy concern, and those from Canada have the highest privacy concern. Milberg, Smith, and Burke (2000) also examined the relation between cultural values and privacy concerns. Unlike Milberg et al. (1995), their results indicated that cultural values are associated with differences in levels of customers' privacy concerns as well as differences in regulatory approaches.⁹

Milne and Boza (1999) found that consumers' concerns about privacy varied by industry: banks, insurance, telephone, and credit card industries generated high privacy concerns; Internet

⁹ Milberg et al.(2000) conducted an analysis of privacy regulations of several countries. The results revealed a broad divergence of approaches to the governance of information privacy: self-help, voluntary control, data commissioner, registration, and licensing.

access, magazines, and catalogue companies generated moderate levels of privacy concerns; and airlines, bookstores, and video stores generated the lowest privacy concerns.

Dhillon and Moores (2001) examined major issues that could point to individuals' potential concerns with respect to Internet privacy. Based on the brainstorming results of two panels (11 experts and 16 IS executives), they identified the five most important Internet privacy concerns (e.g., companies should eliminate spam and not sell personal information). Dhillon and Moores also identified eighteen means to address these fundamental Internet privacy concerns (e.g., enact stronger laws to protect consumer privacy and make spam illegal).

2.3.1.2. Antecedents of Customers' Privacy Concerns

Two frequently-mentioned factors influencing customer's privacy concerns are the type of information (e.g., demographics versus financial data) and the use of information (e.g., secondary use and sharing information with third-parties).

Phelps, Nowak, and Ferrell (2000) examined the relationship between customers' privacy concerns and their behaviour as well as factors affecting their privacy concerns. Based on mail survey responses of 556 U.S. customers, they showed that the level of customers' privacy concerns is affected by the type of information requested, the way companies use personal information, and customers' desire for information control. From an online survey of 381 U.S. online users, Ackerman, Cranor, and Reagle (1999) found that there were significant differences in customers' comfort levels across various types of information. They also found different levels of acceptance of persistent identifiers (i.e., cookies) depending on the purpose. Lastly, they found several important factors related to customers' decisions about information in an identifiable way, the kind of information collected, and the purpose for which the information was collected. Chakraborty, Lala, and Warren (2002) identified eight factors which possibly affect the perceived effectiveness of B2B

Web sites: informativeness, organization, transaction-related interactivity, personalization, nontransaction-related interactivity, privacy/security, accessibility, and entertainment. Using a Web survey of 540 U.S. business customers of a large power tool company, they found privacy/security did not contribute to the perceived effectiveness of B2B Web sites while informativeness, organization, transaction-related interactivity, and personalization did.

Other researchers investigated the relationship between privacy concerns and other factors: for example, gender, (Dommeyer and Gross, 2003; Graeff and Harmon, 2002; O'Neil, 2001; Sheehan, 1999), age (Dommeyer and Gross, 2003; Earp and Baumer, 2003; Graeff and Harmon, 2002; Milne and Rohm, 2000; Sheehan, 2002), income level (Graeff and Harmon, 2002; O'Neil, 2001), and education (O'Neil, 2001; Phelps et al., 2000; Sheehan, 2002). Sheehan's (2002) analysis of an email survey of 889 U.S. online users indicated that online users' privacy concerns are influenced by their age and their level of education (e.g., well educated users tend to have higher level of privacy concern than less educated users). Sheehan (1999) found that women are more concerned than men about privacy, but men are more likely than women to change their behaviour to protect their privacy in the face of privacy concerns. O'Neil (2001) analysed an Internet survey of 1,223 U.S. online users done by Georgia Institute of Technology's Graphic, Visualization, and Usability Center (GVU) in 1998 and found that income level, gender, and race affected the level of concern about online privacy. That is, individuals with higher income levels are less concerned about their online privacy than those with lower income level, and women have more privacy concern than men. In addition, the level of privacy concern varies according to race, but different from prior studies¹⁰, other ethnic groups (i.e., Latinos, Indigenous or Aboriginal, Hispanics, and African Americans) are more concerned about their privacy than Whites. However, contrary to Sheehan (2002), education level did not affect the level of concern about online privacy.

¹⁰ For instance, the 1998 U.S. Department of Commerce study showed that Whites tend to have the highest levels of concern about online privacy, followed by Blacks, Asians and Pacific Islanders, and Hispanics (O'Neil, 2001).

2.3.1.3. Consequences of Customers' Privacy Concerns

Having examined the dimensions and antecedents of customers' concerns, the review now turns to the consequences of privacy concern (e.g., the effects of privacy concerns on customers' behaviour). Koyuncu and Lien (2003) found that privacy concern contributes negatively to consumer's online purchasing decision; i.e., individuals who are concerned more about their privacy tend to purchase less over the Internet. Sheehan and Hoy (1999) found that U.S. online users are less likely to register for a Web site when their privacy concerns are high. In addition, as privacy concern increased, online users were more likely to provide incomplete information, to notify Internet Service Providers (ISPs) about unsolicited email, to request their name removal from mailing lists, and to send negative messages to those sending unsolicited email.

Milne and Boza (1999) examined the relationship between privacy concern and trust by analyzing a mail survey of 1,508 U.S. respondents. They showed that consumers' perceptions of trust and level of concern about privacy vary by industry, and that trust is negatively related to privacy concerns. Milne and Boza also found that trust was affected by several factors: age, gender, knowledge of information practices, attitude toward relationship marketing, income, and computer usage.

Some studies have addressed the interrelationships between customer behaviour and factors such as customers' beliefs about privacy, attitude, and intention. Lwin and Williams (2003) developed a conceptual model to investigate a customer's behaviour in providing false information online. They used two theories: MDTP (Multidimensional Developmental Theory of Privacy: Laufer and Wolfe, 1977) and TPB (Theory of Planned Behaviour : Ajzen, 1985, 1987, 1991) with an additional factor of perceived moral obligation. They conducted an empirical study to test the TPB portion of the conceptual model using a mail survey of 341 U.S. online users. Their results indicated that attitudes, perceived behavioural control, and perceived moral obligation influence

customers' behaviour to provide false information while subjective norm (the perceived social pressure) does not. That is, the greater perceived behavioural control and perceived moral obligation, the more likely customers fabricate information.

Using the 1998 Web survey of 1,194 U.S. online users from the Graphics, Visualization and Usability (GVU) Center at the Georgia Institute of Technology, George (2002) also examined the relationship among beliefs about privacy and Internet trustworthiness, intention, and purchasing behaviour. He showed that beliefs about privacy and Internet trustworthiness help to determine attitudes towards the Internet, which in turn affects purchasing intentions. In a related study, George (2004) investigated whether privacy beliefs and trustworthiness of the Internet influence purchasing behaviour, as described in TPB. Based on a survey of 193 undergraduate students, he found that individuals' beliefs about the trustworthiness of the Internet have positive effect on their attitudes toward buying online, which in turn positively affects their purchasing behaviour. George also showed that customers' purchasing behaviour is affected by beliefs about self-efficacy (through perceived behavioural control). However, there is no relationship between customers' purchasing behaviour and beliefs about unauthorized use of personal information.

2.3.1.4. Research Opportunities in Customer Perspective

The research works surveyed so far suggest that consumers appear concerned about their privacy, and that such concerns may have negative effects on online transactions that could jeopardize the proliferation of e-commerce. While this literature contributes to our understanding about several privacy issues (dimensions, antecedents, and consequences), there are several additional research opportunities:

• The literature has not seen a comprehensive theory-based conceptual framework that identifies the factors that affect customers' privacy concerns and explains how customers' privacy concerns and their behaviour are influenced by these factors.

For companies and regulators such a framework could offer useful information about where they must concentrate in order to reduce customers' privacy concerns.

- While a number of dimensions of privacy concern have been identified, which ones are most important to customers? Which of the fair information principles proposed by government are most central to consumers? (Suggested by Caudill and Murphy, 2000).
- Factors that can potentially influence or moderate customers' privacy concerns include the trustworthiness of company (e.g., reputation and prior experience with the company) and customer motivation. Individuals are often willing to exchange their privacy for certain rewards (Caudill and Murphy, 2000; Shapiro and Baker, 2001). To what extent are customers are willing to provide their personal information for rewards such as discount coupons and free gifts, and do they perceive such tradeoffs as fair?
- How can we manage privacy risk and encourage trust to offset individuals' privacy concerns related to Internet use? What ways do individuals attempt to manage privacy risk? Does adjusting the settings on a Web browser diminish privacy risk and concern? Do installing security tools (e.g. firewalls) have a similar effect? (Suggested by Diney and Hart, 2006)
- Do individuals' privacy concerns actually cause individuals to engage in behaviour to protect their own online privacy? (Suggested by Sheehan and Hoy, 1999)
- There are some contradictions between studies. For instance, Sheehan (2002) showed that privacy concerns are sensitive to levels of education while the study done by O'Neil (2001) found no such difference. Such contradictions need to be resolved.

- Although several studies showed that consumers are concerned about online privacy, only a few have examined variations across different cultures. What makes individuals concerned about their privacy? Do the concerns exist because individuals in various cultures have different perceptions about their privacy?
- The previous literature of customers' behaviour is usually based on perception and not on actual behaviour. In other words, the actual behaviour was not measured in an e-commerce setting when customers actually conduct online transactions. Instead, individuals' intention was measured. It would be useful to have additional studies that examined customers' actual behaviour, rather than their intention.

2.3.2. Company Perspective

Customers' growing concerns about privacy have put pressure on e-commerce companies to develop customer-focused privacy practices (Culnan, 2000; Culnan and Armstrong, 1999; Shapiro and Baker, 2001). The studies in company perspective fall into two categories: those that describe companies' privacy practices and those that investigate the factors affecting those privacy practices.

2.3.2.1. Companies' Privacy Practices

Liu and Arnett (2002) analyzed 497 Web sites of the Fortune 500 and found that approximately 50 percent of these Web sites provide a privacy policy. They found no industry differences in the use of privacy policies to address customer's privacy concerns. Although most of them address opt-out, access/correction, and internal privacy protection, many Fortune 500 Web sites failed to cover all four privacy principles recommended by the US Federal Trade Commission (FTC) as representing "fair information practices": Notice/Awareness, Access/Participation, Choice/consent, and Security/Integrity. Desai, Richards, and Desai (2003) examined Internet policies posted on 40 U.S. companies' Web sites from 1999 to 2001. They found that privacy-related policies were the most frequently posted policies on companies' Web sites. Milne and Culnan (2002) studied the changes and trends in voluntary privacy disclosures by analyzing four Web surveys conducted between 1998 and 2001 and found that the number of privacy disclosure statements increased over time, and also that the most popular sites had posted more privacy disclosures than their counterparts. Furthermore, they found a significant increase in disclosures about information collection, revealing information to third-parties, and choice.

Jamal et al. (2003) investigated e-commerce companies' privacy disclosures and the effectiveness of opt-out practices related to Notice/Awareness and Choice/Consent privacy principles. Upon analyzing 100 U.S. high traffic e-commerce Web sites, Jamal and his colleagues showed that the actual privacy practice of those sites closely complied with their stated privacy policies. Gurau, Ranchhod, and Gauzente (2003) also examined the privacy policies among three countries (France, UK, and US), and based on a Web site survey of French (93), UK (106), and US (92) Web sites they showed that there are differences among countries with respect to the form of data request and information provided in privacy disclosures. For example, the US sites provide more information about security of information than the French or British sites. While French sites collect data during transactions (transaction-based data request), the US sites are more focused on intrusive approaches such as data requests through pop-up windows.

2.3.2.2. Antecedents of Companies' Privacy Practices

Several studies have attempted to go beyond describing companies' privacy practices to identify the antecedents for those practices. For instance, Sarathy and Robertson (2003) introduced a model of factors influencing privacy strategy which incorporates the environmental context, ethical perspective, and firm-specific considerations. According to the model, a company's privacy strategy

is affected by its environmental context such as national history, culture, and existing and pending legislation. In addition, the company's privacy strategy is influenced by the ethical frame of the firm and top management as well as firm-specific factors such as the information intensity of the business, the age and experience of the firm, and the corporate culture. Further, cost-benefit analysis plays a role in the privacy strategy adopted by the company. That is, the company adopts different strategies depending on the analysis of economic benefits (e.g., meeting customer needs and relationship management) and cost of compliance (e.g., the cost of granting access to data). Although this model was not empirically tested, Sarathy and Robertson used it as a framework to help firms develop a strategy for addressing privacy concerns.

2.3.2.3. Research Opportunities in Company Perspective

Although several studies have examined privacy issues from a company perspective, such studies are somewhat limited, suggesting the need for additional research, such as:

- While prior studies have examined stated privacy policy disclosures, research on the actual privacy practices of e-commerce companies is needed. For example, to what extent do companies' data collection activities comply with their stated privacy policies? (Suggested by Liu and Arnett, 2002)
- Are the privacy policy statements currently disclosed by companies effective in dealing with consumer knowledge and control questions? (Suggested by Caudill and Murphy, 2000)
- How do companies' privacy practices affect short-term and long-term relationships with their customers?
- Do companies' privacy practices differ across countries? Do companies provide sufficient privacy protection as required by various governments? Are companies'

privacy practices influenced by regulatory approaches, cultural factors, and industry?

• What are the differences between Web sites that post privacy policies and sites that do not? Do the sites with privacy policies share common characteristics? What characteristics do the sites without policies share? Do the Web sites with the best privacy disclosures have anything in common? (Suggested by Culnan, 2000)

2.3.3. Government Perspective

This section reviews studies pertaining to government regulation of privacy, including regulation approaches and factors influencing regulation.

2.3.3.1. Regulation Approaches

Caudill and Murphy (2000) discussed online privacy conceptually and summarized regulations on privacy in the United States. Then, they proposed ethical standards that need to be addressed in corporate ethical policy and public policy. Smith (2001) investigated the differences in privacy approaches in the U.S. and Europe, identifying problems with the U.S. privacy approach such as the limitations of a voluntary approach to address privacy concerns and the secondary uses of personal information. Laudon (1996) examined individual privacy and the market for personal information and discussed several problems of current privacy protection based on "fair information practices" proposed by the U.S. Federal Trade Commission. For instance, according to Laudon, fair information (e.g., right for review and challenge). As one possible solution for such problems, he proposed a National Information Market (NIM) in which personal information could be bought and sold in a market, enabling individuals to receive fair compensation for the use of information about themselves.

2.3.3.2. Factors Influencing Government Regulation

Milberg et al. (1995) examined the interrelation among nationality, cultural values, and information privacy regulatory approaches. By analyzing survey responses from approximately 30 countries, they showed that the amount of government involvement (e.g., voluntary control, data commissioner, and regulation) is related to the cultural values identified by Hofstede (1980) – uncertainty avoidance, power distance, and individualism/collectivism. That is, countries with higher level of uncertainty avoidance or power distance tend to have higher levels of government involvement (e.g., regulation), but those with high individualism have less government involvement in regulating information privacy (e.g., voluntary control). Similarly, Milberg, Smith, and Burke (2000) conducted a survey of 595 internal auditors of the Information Systems Audit and Control Association (ISACA) from 19 different countries and examined the interrelationships among five factors: cultural values, individual privacy concerns, regulatory approaches, corporate privacy environment, and regulatory preferences. They developed a conceptual framework addressing the dynamic interrelationships among these factors in information privacy. Furthermore, based on the four measures of cultural values developed by Hofstede (1991), Milberg and his colleagues demonstrated that countries with higher level of power distance, masculinity/femininity, and individualism/collectivism each tend to have less government involvement, but countries with high uncertainty avoidance have higher levels of government involvement in the regulation of information privacy practices.

2.3.3.3. Research Opportunities in Government Perspective

Previous studies on Internet privacy from a government perspective leave a number of gaps:

• Currently, each country adopts different fair information principles to manage privacy issues (e.g., PIPEDA from Canada and FTC principles from U.S.). It is

useful to examine whether a set of universal core privacy principles exist across countries. Such research will contribute to understanding privacy regulation approaches in various countries as well as developing international privacy standards.

• What factors influence or moderate government approaches to regulating privacy practices? Potential factors to investigate include economic trends (e.g., the dot.com bubble), national security (e.g., the events of September 11 in the U.S.), and the transfer of personal information across borders (e.g., U.S. and EU safe harbour).

2.3.4. Customer–Company Interaction

Generally, in e-commerce, a customer searches one or more sites on the Internet, finds a suitable e-commerce site, and places an order. During this process, companies have many opportunities to collect and use personal information. This personal information can be used to provide better services through customization; however, it may also be misused. Each company decides upon the degree of information that it will collect and use; however, companies' privacy practices are influenced by customers' privacy concerns and behaviour, as well as influencing such concerns and behaviour through privacy policy statements posted on company Web sites and related privacy practices. Two types of customer-company interactions have been studied: (1) the interaction between a company's privacy practices and customer behaviour, and (2) the interaction between a company's characteristics and customer behaviour.

2.3.4.1. Company's Privacy Practice and Customer Behaviour

Whether or not customers provide their personal information can be influenced, in part, by the quality of companies' privacy practices (i.e., privacy policy disclosures). Palmer, Bailey, and Faraj (2000) examined how firms use trusted third parties (i.e., privacy seals) and privacy policy statements to build trust on their Web sites. By analyzing a Web site survey of 102 publiclytraded U.S. companies, they showed that privacy policy statements and trusted third-party involvement can improve customers' trust.¹¹ That is, by posting a privacy policy statement on their Web sites, companies can reduce their customers' perceived privacy concerns about providing personal information.

Culnan and Armstrong (1999) studied the role of procedural fairness (i.e., information practices) in addressing privacy concerns based on telephone interviews of 1,000 U.S. customers, conducted by Harris Survey (1994), and found that people with greater privacy concerns are less willing to be profiled when they are not told that fair information practices are employed to manage their personal information. Similarly, Miyazaki and Fernandez (2000) found that online purchase intention is influenced by the prevalence of the company's privacy and security disclosures.

Miyazaki and Krishnamurthy (2002) found that a firm's participation in a seal program¹² favourably influences customers' perceptions of a Web site's privacy policy and the level of information disclosure. In contrast, Moores (2005) survey of 143 students found that few of them consider privacy seals as important in deciding to trust a Web site. Moores also found that although participants have a basic understanding about privacy seals and about the function of seals, quite a number of them did not know how a seal is obtained and failed to recognize genuine privacy seals. Similarly, Hui, Teo, and Lee (2006) examined the effect of privacy statements and privacy seals on individuals' behaviour. By conducting an exploratory field experiment in Singapore involving 109 students, they found that the existence of privacy statement encouraged individuals to provide their personal information, but that of a privacy seal did not. They also found that the positive effect of monetary incentive and the negative effect of the amount of information requested on individuals'

¹¹ Trusted third-parties are organizations that try to promote trust on the Web by awarding a logo (i.e., privacy seal) on a firm's web site to build consumer confidence regarding privacy by sending a signal to customers that companies' privacy practices comply with effective privacy practices.

¹² Seal programs are third-party enforcement programs that award an identifiable symbol to express that the Web site not only has implemented effective privacy practices, but is also abiding by those practices.

information disclosure. Lala et al. (2002) examined the impact of assurance seals (i.e., BBBOnLine and WebTrust) and the information quality provided by such seals on consumers' Internet purchasing behaviour. Based on the experiment of 159 students, they showed that assurance seals have a positive effect on consumers' purchasing behaviour. They also found that the impact of assurance seals with the different level of information quality. Individuals had a strong preference for the high information quality seal (i.e., WebTrust) over the low information quality seal (i.e., BBBOnLine).

Earp et al. (2005) studied whether there is a gap between the information provided in companies' privacy policy statements and the information that users want to know about Internet privacy. By analyzing privacy policy statements of 50 U.S. companies' Web sites and conducting a survey of 827 U.S. Internet users, they showed that the information addressed in companies' privacy policy statements does not fully provide the information that users want to know. That is, the three information items most frequently included in privacy statements are 1) security over data collection and transfer 2) how data is collected, and 3) consent about information collection. But users are most concerned about 1) transfer or sharing of their personal information, 2) information about what information is collected and how it is used, and 3) how organizations store and maintain their personal information.

2.3.4.2. Company Characteristics and Customer Behaviour

Several researchers have explored whether or not company characteristics such as the trustworthiness of their Web site affect customers' willingness to provide personal information as well as purchasing behaviour. Earp and Baumer (2003) studied consumers' behaviour and online privacy. By conducting an online survey of 415 U.S. respondents, they showed that the type of Web site (i.e., retail, financial, or medical/health) and brand status (e.g., well-known versus unknown Web sites) influence individuals' willingness to provide information.

Swaminathan, Lepkowska-White, and Rao (1999) also examined factors affecting online purchasing behaviour. Their analysis of 428 email responses indicated customers' online purchasing behaviour is influenced by three factors: the perceived reliability of a vendor, the convenience of placing an order and contacting the vendor, price competitiveness and access to information. They also showed that, on average, customers are not overly concerned about security or privacy, but customers who purchase frequently on the Internet are interested in new regulations protecting privacy on the Internet.

Ranganathan and Ganapathy (2002) examined key dimensions of business to customer (B2C) Web sites as perceived by online consumers. Based on an online survey of 214 U.S. online shoppers, they identified four key dimensions of B2C web sites: information content, design, security, and privacy. In addition, they found that privacy has a significant effect on customers' purchase intention.

2.3.4.3. Research Opportunities in Customer – Company Interaction

Research opportunities concerned with this interaction include:

- Do companies benefit by addressing customers' concerns about privacy? Companies posting well-developed privacy policies might affect customers' propensity to visit their Web sites often and to transact more. Therefore, companies are more likely to address privacy concerns if they gain benefits such as competitive advantage through building strong customer relationships.
- Do customers rely on privacy tools to protect their privacy? To reduce customers' privacy concerns, several privacy tools (e.g., P3P) have been developed to examine companies' privacy practices. However, it is not known how customers perceive such privacy tools and whether they are familiar with these tools.

- The studies on customers' behaviour usually used a survey methodology to measure self-reported privacy behaviour rather than actual behaviour. As seen in the literature (e.g., Horton et al., 2001; Szajna, 1996), however, individuals' stated action may differ from their actual behaviour. Therefore, it would be important to determine whether this gap exists in the Internet privacy domain.
- Do companies provide enough privacy protection to address customers' privacy concerns? Currently, many companies develop and disclose a privacy policy statement in their Web sites. It is expected that reading such privacy policy statements can reduce customers' perceived privacy risks associated with the disclosure of their personal information. However, it is not clear how customers perceive the privacy policy statement and whether the statement successfully addresses the customers' concerns.
- Customer perceptions of seal programs are uncertain due to conflicting findings by Miyazaki and Krishnamurthy (2002) and Moores (2005). It would be useful to have additional studies that explain what might be contributing to the different findings.
- While seals are meant to raise consumer confidence in a company's Web site, the fact is that they are not popular among companies, nor is it clear as to how customers perceive privacy seals. Interesting questions include: Why are privacy seals not popular? Are there specific situations in which seals are perceived as useful? Are there differences among companies participating in seal programs and those not participating in seal programs (i.e., differences in company size, industry, etc.)?

2.3.5. Customer – Government Interaction

Customers express their concerns about privacy through public opinion, and governments respond to customers' privacy concerns by way of regulations. However, only a few studies have examined this relationship.¹³

2.3.5.1. Customer's Privacy Concern and Government Approach

Sheehan and Hoy (2000) examined whether the underlying dimensions of customers' privacy concerns are addressed in FTC privacy principles. By conducting an e-mail survey of 889 U.S. online users, they showed that many underlying dimensions of customers' privacy concerns are addressed in the principles. However, they also found that two possible dimensions related to customers' privacy concerns are not addressed in FTC privacy principles: 1) online users' established relationships with online entities (i.e., familiarity with entity) and 2) the exchange of information for compensation.

2.3.5.2. Research Opportunities in Customer – Company Interaction

Few studies have examined the relationship between customers and governments. Promising future research opportunities include the following:

• Are the disclosures required by governments enough to ensure customers' privacy concerns? Although the studies conducted by Sheehan and Hoy (2000) and Earp et al. (2005) take up for the question of whether or not FTC principles adequately address the underlying dimensions of customers' privacy concerns and whether customers' privacy concerns are adequately addressed in companies' privacy policy statements, there are still other unanswered questions

¹³ Although most studies addressed in this section did not examine a particular causall relationship (e.g., how customer concerns influence government regulation approaches), they were classified into this section. Since such studies examined the relation between customer and government, they are somewhat akin to the interaction between customer and government.

such as whether customers' privacy concerns are adequately addressed in other FIP principles and whether companies' privacy policy statements include FIP principles that are most central to consumers.

- Is government regulation an effective approach to protect customers' privacy? Customers' concerns about privacy are influenced by several factors and keep changing, so as to keep up with social and technical changes. However, it usually takes a considerable amount of time for a new regulation to be effective. Therefore, it is useful to investigate whether government regulation itself can satisfy customers' privacy concerns.
- Do customer concerns influence government regulation approaches? How do such concerns affect governments' approaches?
- Various regulations have been enacted to protect individuals' privacy across countries: for example, Health Insurance Portability and Accountability Act (US), Personal Information Protection and Electronic Documents Act (Canada), and Data Protection Directive (EU). It would be interesting to see whether customers are aware of the legislation and what are the impact of government regulation on customers' privacy concerns and their behaviour.

2.3.6. Company – Government Interaction

While government regulation is affected by customers' privacy concerns, it could also be influenced by companies' practices and industry self-regulation.

2.3.6.1. Company's Privacy Practice and Government Approach

Milberg et al. (1995) found differences in privacy concerns associated with the level of government involvement in corporate privacy management. Milberg, Smith, and Burke (2000) found

that high levels of privacy concern are associated with greater preferences for strong laws over selfregulation and that regulatory approach is associated with both the corporate privacy management environment and regulator preferences. That is, countries with higher levels of governmental involvement tend to have a tighter corporate privacy environment (e.g., strong corporate privacy policies and practices and positive senior management attitudes) and greater regulator preferences (e.g., preference for government regulation over corporate self-management). Jamal et al. (2003) argued that governmental intervention though regulation is not necessary because the e-commerce industry develops industry standards or norms in the absence of government regulation.

Johnson-Page and Thatcher (2001) studied privacy policy discourses on Business to Customer (B2C) Web sites in nine countries (US, Canada, Germany, Hungary, UK, China, Singapore, Brazil, and Venezuela) across five industries (banking and financial services, Internet service providers, newspapers, online retailers, and telecommunications). The analysis of 149 B2C Web sites indicated that privacy policies are more commonly found in countries which establish a market economy with clear business regulations and in which customers not only have more access to the Web, but also have more experience in using it.

2.3.6.2. Research Opportunities in Company – Government Interaction

Making new regulations that balance companies' personal information needs and customers' concerns about privacy requires taking into account companies' information gathering activities and the context in which the information is used. Although some researchers have examined the relationship between company and government, there are several potential research opportunities:

• For most companies, government regulation will form the basis for developing privacy policy. Do companies provide enough privacy protections as required by government?

- To what extent do recently enacted and pending privacy regulations enhance Internet privacy? It is generally expected that existing and pending regulations influence companies' privacy practices. It would be beneficial to examine how companies respond to the new or pending regulations. It would also be interesting to study how these regulations enhance companies' privacy practices and reduce customers' privacy concerns.
- Are companies' privacy practices in one country different from those of other countries due to various regulation approaches? The differences in privacy regulations of each country may pose a significant regulatory challenge for companies looking to multiple markets around the world. It is interesting to see whether companies operating their business in less strict regulation countries have less comprehensive privacy practices than companies in strict regulation countries.

2.3.7. Customer – Company – Government Interaction

Internet privacy involves interactions among customers, companies and governments. Customers provide personal information, and companies collect and use the information for marketing purposes or customizing their services. Customer concerns about potential abuse of privacy lead to governmental involvement through laws or self-regulation, which in turn influences companies' privacy practices.¹⁴ Studies that have examined this relationship are rare. Culnan and Bies (2003) is one study that addressed relationships among customer, company, and government. In their research, Culnan and Bies discussed consumer privacy from a justice perspective and explained three types of justice factors related to consumer privacy (i.e., distributive justice, procedural justice,

¹⁴ Although it is plausible, it is not the sole relationship pattern that exists. For example, in Canada, the Personal Information Protection and Electronic Documents Act (2000) was passed with minimal public and business awareness of its impact. Although it only took full effect in 2004, considerable effort was actually required to try and educate (primarily) businesses and consumers about the law. This is not something one might expect based on the relational pattern presented in the paper. Therefore, the relationship pattern presented is one explanation of how the three factors interact.

and international justice). They argued that the violation of these factors may lead to consumers' privacy concerns. In addition, Culnan and Bies explained fair information practices in justice concerns and three implementation alternatives for implementing fair information practices: government regulation, self-regulation, and technological solutions. Research in this area is just beginning to emerge.

2.3.8. Other Factors

While most prior research has focused on privacy issues among customers, companies, and government, some attempts have been made to address privacy issues in terms of new technologies and social or economical perspectives.¹⁵ For example, Kenny and Korba (2002) argued that Digital Rights Management is a potential tool for the management of personal information. Cranor, Arjula, and Guduru (2002) examined the role of the Platform for Privacy Preferences (P3P) in customers' privacy behaviour. The AT&T Privacy Bird¹⁶ was used as a P3P user agent. Based on an analysis of an email survey of 331 AT&T Privacy Bird users, they showed that the use of the AT&T Privacy Bird guides users to read privacy policies more often and protects their privacy more proactively. Hochheiser (2002) examined the Platform for Privacy Preferences (P3P) in a U.S. policy context. In his research, Hochheiser provided an overview of P3P and described three proposed P3P privacy models (OECD, U.S. FTC, and Canadian fair information practices). He then discussed P3P from both historical and technical perspectives by focusing on political, legislative, and regulatory contexts in the U.S.

¹⁵ The studies addressed in this section are placed outside the model as other factors because they are mostly qualitative research works which address the impact of new privacy protection technologies and the economical aspects of privacy.

¹⁶ The AT&T Privacy Bird is software designed to help Internet users stay informed about the privacy policies of Web sites they visit. It reads privacy policies written in Platform for Privacy Preferences (P3P) and informs the Web site's policies by displaying a bird icon. That is, a green bird icon is appeared for Web sites that match users' privacy preference, but a red bird icon is shown for Web Sites that do not.

Other researchers address privacy issues in social or economical perspectives. For instance, the questions of how Internet privacy differs from traditional privacy and of whether customers' privacy will be diminished over time have been considered in the research. Ben-Ze'ev (2003) examined the concept of privacy. He argued that since individuals in cyberspace are relatively anonymous and have the ability to reveal matters that they choose to disclose, there are weaker conflicts between privacy and emotional closeness and between privacy and openness in cyberspace than in the real world. Therefore, individuals can achieve more privacy in cyberspace while they are attaining high levels of openness and closeness. Rust, Kannan, and Peng (2002) studied the erosion of privacy on the Internet. By using a simple economic model with assumptions that there is no government intervention, and privacy is left to free-market forces, they showed that over time, the amount of privacy will decline, and customers will bear more expenses to maintain their privacy.

In addition, several attempts have been made to address the importance of assurance services regarding information privacy and the role of the accounting profession in privacy assurance services (e.g., Greenstein and Hunton, 2003; Hunton et al., 2000; Kovar et al., 2000; Odom et al., 2002). For instance, Hunton et al. (2000) investigated the effect of e-commerce assurance on financial analysts' earnings forecast and stock price estimates. By analyzing a survey of 37 financial analysts and conducting an experiment of 87 analysts, they found that financial analysts issue more positive earnings forecasts and stock-price estimates when an e-commerce company acquired e-commerce assurance (i.e., WebTrust) and vendor- and outcome-based risks were high (i.e., the company is unknown and the perceived outcome risk from transactions is high). Greenstein and Hunton (2003) examined skills that potential clients view as necessary to perform privacy services. They also investigated whether potential clients are likely to hire a CPA firm to perform privacy services and whether a brochure produced by the American Institute of Certified Accountants (AICPA) changes potential clients' belief regarding CPA firms' qualifications. Based on the experiment of 82 corporate managers representing 27

companies, they identified four skill level categories that the management of audit client view as necessary: technical skills, legal skills, control/assurance skills, and strategic skills. Managers believe that CPA firms had high technical and control assurance skills, but low strategic and legal skills. They also found that many respondents consider that privacy services should be separated from the auditing engagement and have low willingness to engage a CPA firm to conduct privacy services. However, the brochure produced by AICPA increases managers' perception regarding the ability of CPA firms to perform privacy services. The brochure has the greatest impact on perceptions of technical skills, legal skills, and strategic skills.

There are also several research opportunities in this area:

- How do customers perceive new privacy protection technologies? Currently, a variety of technology tools are developed to help customers protect their privacy. For instance, several web browsers (e.g., Internet Explorer) allow users to set their privacy protection level. Thus, users, for instance, can block third-party cookies which use personally identifiable information without users' consent. However, it is not clear how customers perceive privacy protection technology tools and whether such tools can reduce customers' privacy concerns.
- What are the short-term and long-term consequences of loss of privacy to individuals and to society as a whole? (Suggested by Culnan and Bies, 2003)
- Do privacy protection technologies enhance Internet privacy? The basic assumption of privacy protection technologies is that just as information technology can erode privacy, it also can enhance privacy. However, there is no reliable evidence indicating that privacy protection technologies improve user privacy. Therefore, it would be interesting to investigate whether technologies are an effective approach to enhance Internet privacy.

2.4. The Purposes of the Study

This study investigates several research opportunities that have not been addressed by previous literature. In particular, this study is intended to address some important relationships among customer, company, and government. Three main research opportunities with respect to these relationships are explored throughout the study.

First, the study tries to explain how Internet privacy influences customers' behaviour (named as *Privacy Behaviour Study – Chapter 3*). In particular, the study examines the effect of companies' privacy policy disclosures and the level of involvement regarding the sensitivity of personal information on individuals' behaviour. This study also investigates whether there is a discrepancy between self-reported behaviour and actual behaviour. A Web-based survey and an online ordering experiment of 210 participants have been conducted to examine individuals' behaviour regarding Internet privacy. The results of this research are expected to contribute to our understanding of individuals' privacy behaviour and companies' privacy policy disclosures. Thus, it provides a basis for identifying strategies which can address customers' privacy concerns as well as specific situations in which privacy policy disclosures are perceived as useful.

Second, companies' privacy disclosures are examined to see the extent to which companies provide sufficient privacy protection as required by governments across countries (named as *Privacy Policy Disclosure Study – Chapter 4*). A total of 420 corporate Web sites have been examined and compared with the purpose of eliciting policy differences at country and industry levels. The results of this study will broaden our understanding of how companies perceive customers' privacy and how they protect their customers' privacy. The results will also highlight factors that influence companies' privacy disclosures and thus provide useful information for regulators.

Finally, this study investigates whether there is a gap between individuals' importance ratings of companies' privacy practices and privacy policies that companies emphasize in their privacy

policy disclosures (named as *Privacy Gap Study – Chapter 5*). In particular, after assess the fair information principles that are most central to consumers, the adherence to these principles by companies' privacy policy statements is examined. The results of this research are particularly important for regulators since the findings will be able to provide information as to whether individuals' privacy concerns are adequately addressed in companies' privacy policy disclosures. Furthermore, they will help companies to reduce their customers' privacy concerns by emphasizing matters which customers consider most important and thus be able to build strong trusting relationships with their customers.

3. Internet Privacy and Individual Privacy Behaviour: Privacy Behaviour Study

In this section, the effect of companies' privacy policy disclosures and the level of involvement on individuals' privacy behaviour are examined. Also, a discrepancy between self-reported privacy behaviour and actual privacy behaviour is investigated. Privacy behaviour is defined in this study as the process of searching and evaluating information about companies' privacy policies and making a decision about personal information disclosure.

Quite a number of studies have explored whether customers' behaviour is affected by customers' privacy concerns, companies' privacy policy disclosures, and company characteristics such as the trustworthiness of a company (e.g., Earp et al., 2005; Earp and Baumer, 2003; George, 2004; Kaplan and Nieschwietz, 2003; Koyuncu and Lien, 2003; Sheehan, 1999). For instance, Koyuncu and Lien (2003) showed education level, income level, and online experience have a positive effect on a consumer's online purchasing decision, but privacy concern contributes negatively to a consumer's online purchasing decision. Earp and Baumer (2003) found that the type of Web site (i.e., retail, financial, or medical/health) and brand status (e.g., well-known versus unknown Web sites) influence individuals' willingness to provide information. Also, Kaplan and Nieschwietz (2003) examined the effects of WebTrust and company type (i.e., known versus unknown) on purchase intentions. By conducting an Internet-based experiment of 216 participants, they showed that WebTrust influences individuals' purchasing intentions through the formation of assurance beliefs while company type influences the intentions thought the formation of trust beliefs.

Based on prior literature and opinion polls indicating customers' high privacy concerns, the studies appear to assume that individuals are highly involved in privacy issues. That is, prior studies did not address the possible effects of an individual's involvement on his or her own attitude toward privacy. At the time of writing, no research could be found regarding how customer

involvement affects customers' attitudes and thus guides their behaviour with respect to Internet privacy.

3.1. Elaboration Likelihood Model (ELM)

According to Rothschild (1984), involvement is "an unobservable state of motivation, arousal or interest." It is a motivational and goal-directed emotional state that determines the personal relevance of an object or situation. Customer involvement is recognized as an important factor influencing customers' information searching, information processing, and decision-making (Kapferer and Laurent, 1986). Therefore, it is reasonable to expect that the individuals' behaviour might be different depending on their involvement with privacy.

To examine the role of privacy involvement, this paper adapts the Elaboration Likelihood Model (ELM). ELM has been widely regarded as one of the most influential models of attitude and attitude change and has been applied in various research areas: marketing literature (e.g., Darley and Smith, 1993; Pham and Avnet, 2004), information systems literature (e.g., Coombs and Cutbirth, 1998; Mak et al., 1997), and health related literature (e.g., McCullough and Dodge, 2002). ELM is a dual-route information processing theory. It explains how variables (e.g., involvement, mood, and distraction) influence an individual's attitude toward objects and describes the persuasion processes that individuals undertake to form an attitude (Petty and Cacioppo, 1986; Petty and Wegener, 1999).

According to Petty and Cacioppo (1986), individuals' attitude changes are based on different degrees of elaboration (i.e., cognitive effort in information processing activity). When individuals find information interesting, important, and personally relevant without any distractions to prevent them from examining it in detail, they are likely to scrutinize available relevant information and arrive at an attitude that is well supported by reasons acquired from their effortful information processing activity (*Central Route*). However, when individuals are not sufficiently motivated or do not have the ability to scrutinize and evaluate information

provided, they examine available information less and less carefully (*Peripheral Route*). Individuals in the peripheral route emphasize positive or negative cues (e.g., the perceived credibility of information) rather than arguments in information (e.g., the context of the information).

3.2. Involvement and Privacy Behaviour

Many e-commerce sites now post privacy policies. The main purpose of privacy policies is to announce companies' information practices to customers. Such policies, usually stated in corporate privacy policy statements, refer to the set of implicit and explicit principles that determine whether and how personal information is collected, used, and transferred. Since involvement might have an impact on individuals' attitudes toward privacy and their behaviour, it is anticipated that there is a relationship between the level of privacy involvement and individuals' behaviour in terms of reading a privacy policy statement when they are requested to provide personal information on a Web site. Furthermore, ELM suggests that when individuals are sufficiently motivated and have the ability, they think more elaborately about available information. When they are not motivated or do not have the ability to process information, they take the easy way out by being influenced by unrelated factors such as the attractiveness or perceived credibility of the information.

In the e-commerce environment, therefore, it is expected that when individuals are under high privacy involved situations in which they are motivated to think about privacy, they will carefully examine all available privacy relevant information such as privacy policies and come to a judgment on the company's privacy practices based on the quality of the information they find. Therefore, the following hypothesis is introduced. H1: Individuals in a high privacy involved situation are more willing to perform an information search regarding companies' privacy practices (i.e., read privacy policy statement) than those in a low privacy involved situation.

Since individuals in high privacy involved situations are motivated to think about privacy, they tend to be more concerned about their privacy than those in low privacy involved situations, and thus they are less willing to disclose their information when they are requested to provide personal information. Therefore, the following hypothesis is examined.

H2: Individuals in a high privacy involved situation are less willing to provide their personal information than those in a low privacy involved situation.

Privacy seals are third-party enforcement programs that award an identifiable symbol to express that a Web site not only has implemented effective privacy practices, but is also abiding by those practices. According to Palmer, Bailey, and Faraj (2000), trusted third-party involvement (i.e., privacy seal) can improve customers' trust. That is, by placing privacy seals on their Web sites, companies can reduce their customers' perceived privacy concerns about providing personal information.

It is possible that a privacy seal may work as a cue in ELM. However, according to ELM, individuals' behaviour with respect to reading a privacy policy statement may not be influenced by privacy seals (i.e., cue) even though privacy seals reduce privacy concerns and thus influence behaviour. Since individuals in high privacy involved situations are motivated to scrutinize all available privacy relevant information and come to a judgment on the company's privacy practices based on the quality of the information they find, they tend to read privacy policy

statements carefully regardless of privacy seals. Furthermore, individuals' behaviour about reading a privacy policy statement may not be affected by privacy seals (i.e., cue) in low privacy involved situations as well. ELM suggests that under low privacy involved situations, individuals are not motivated and thus tend to examine available privacy relevant information less and less carefully. Therefore, individuals are less willing to read privacy policy statements. In such circumstances, privacy seals may not influence individuals' behaviour because the existence of privacy seals does not prompt individuals to examine available privacy relevant information. Therefore, the following hypothesis is suggested.

H3: Individuals' behaviour with respect to reading a privacy policy statement is not influenced by a privacy seal in both high and low privacy involved situations.

However, an individual's decision about providing personal information is expected to be affected by privacy seals because it is influenced by positive or negative cues (e.g., the perceived credibility of information) rather than arguments about information. Therefore, it is anticipated that a privacy seal works as a cue as described in ELM. The next hypothesis for consideration is as follow.

H4: Individuals' behaviour related to providing personal information is more influenced by a privacy seal under a low privacy involved situation than under a high privacy involved situation.

Several works have argued that privacy policy disclosures help build trust and promote the disclosure of personal information, given that companies' privacy policies signal to customers about their fair information practices (e.g., Culnan and Armstrong, 1999; Milne and Boza, 1999). Although

companies' privacy policy disclosures can have a positive effect on the disclosure of personal information, individuals' information disclosure may vary depending on the quality of companies' privacy policies. Individuals have different privacy preferences for different kinds of personal information, and their preferences depend on the context in which this information is collected and used (Petty, 2000; Phelps et al., 2000; Sheehan and Hoy, 2000). For example, individuals may be less willing to disclose their financial information, such as credit card numbers, than their purchasing preferences, and their major concerns might be reasonable security safeguards against risks such as unauthorized access or disclosure of the information. Therefore, it is likely that people are less willing to provide their personal information that they want to know (e.g., security safeguards). However, this may have less influence on individuals' willingness to provide personal information if companies post privacy seals on their Web sites because as addressed in Palmer et al. (2000), trusted third-party involvement (i.e., privacy seals) enhance consumer confidence regarding privacy. Therefore, the next hypothesis is as follows.

H5: When the privacy policy statement of a company does not address the important privacy practices that individuals want to know, individuals are more willing to provide personal information to the Web site with a privacy seal compared to without a privacy seal.

Prior studies have tried to explain how customers' behaviour is influenced by Internet privacy (e.g., George, 2004; Koyuncu and Lien, 2003; Miyazaki and Fernandez, 2001). The studies of customers' behaviour, however, have usually used a survey methodology to measure self-reported behaviour, rather than actual behaviour. That is, the actual customers' behaviour was not measured in an e-commerce setting when customers actually conduct online transactions such as

ordering things or registering on a Web site for online services. A considerable amount of literature has suggested a difference between self-reported behaviour and actual behaviour. Berendt, Gunther, and Spiekermann (2005) examined whether there is a discrepancy between self-reported privacy concerns and actual self-disclosing behaviour. Based on the online experiment of 206 users, they showed a gap between self-reported privacy concerns and actual self-disclosing behaviour. Szajna (1996) found that in the domain of e-mail use self-reported behaviour is not an interchangeable measure for actual behaviour. In their study of intranet usage, Horton et al. (2001) also reached the conclusion that self-reported behaviour is an inappropriate substitute for actual behaviour. Given prior studies showing the gap between self-reported behaviour and actual behaviour, the following hypotheses are introduced.

- *H6:* There is a difference between self-reported privacy behaviour and actual privacy behaviour with respect to reading a privacy policy statement.
- H7: There is a difference between self-reported privacy behaviour and actual privacy behaviour with respect to providing personal information.

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4. Internet Privacy and Companies' Privacy Practices: Privacy Policy Disclosure Study

The inappropriate use of personal information leads to customers' privacy concerns and reduces consumer trust in online transactions and may eventually jeopardize the proliferation of e-commerce (Hoffman et al., 1999b; Liu et al., 2004; Luo, 2002; Milne and Boza, 1999; Shankar et al., 2002). Studies have shown that a company's privacy protection influences customers' satisfaction with an online company (Branscum and Tanaka, 2000), their trust of a vendor (Milne and Boza, 1999), and online purchasing decisions (Caudill and Murphy, 2000). Just as having good privacy protection has a positive impact on a company, not having good privacy protection can increase the company's risk (e.g., lawsuit from customers and loss of customers). Another purpose of the study is to investigate companies' current practices of Internet privacy at the country level and industry level. In particular, this study discusses how companies' privacy policy disclosures can be influenced by regulatory approaches, cultural factors, and industry.

4.1. Privacy Policy Disclosures, Industry, and Country

Previous literature has examined companies' privacy policy disclosures on their Web sites (e.g., Desai et al., 2003; Jamal et al., 2003; Milne and Culnan, 2002; Miyazaki and Krishnamurthy, 2002; Sarathy and Robertson, 2003). Although the aforementioned studies are useful and enhance our understanding of companies' privacy policy disclosures, they usually examined U.S. companies. Furthermore, studies that explored a difference among countries did not examine the extent to which companies' policies stated in their privacy policy disclosures differ across countries and industries with respect to Fair Information Practices (FIP) principles.

In general, privacy policy statements are generated based on Fair Information Practices (FIP). FIP is a general term for a set of guidelines governing how information should be

collected, used, and protected. It represents procedures that not only provide individuals with control over the disclosure and subsequent use of their personal information but also govern the interpersonal treatment that customers receive (OECD, 1980). Furthermore, FIP includes principles developed as models for protecting the privacy of personal information and managing individuals' privacy risks.

A variety of governments and organizations have developed their own FIPs (FTC, 1999). They include FTC fair information practice in U.S., PIPEDA in Canada, EU Directive in EU, OECD guideline from OECD, and Generally Accepted Privacy Principles (GAPP) from AICPA/CICA. Although the aforementioned FIPs are similar, they differ in their specific requirements with respect to a number of key principles (AICPA/CICA, 2006). This study assesses the extent to which companies' privacy policies differ across countries with respect to FIP principles. Since the implementation of FIP varies due to the difference in FIP principles among countries, it is possible that some principles commonly addressed in the companies' privacy policy statements of one country may not be addressed in the statements of other countries. Therefore, the following hypothesis is suggested.

H8: FIP principles addressed in companies' privacy policy statements vary across countries.

Companies in a particular industry may perceive the importance of privacy risks such as legal risk (e.g., lawsuit from customers) and financial risk (e.g., loss of customers) differently as opposed to companies in other industries (Schoder and Yin, 2000). Several studies have argued that the privacy policies help build trust and promote the disclosure of personal information, given that companies' privacy policies signal to individuals about their fair information practices (Culnan and Armstrong, 1999; Milne and Boza, 1999). Since individuals have different privacy concerns and preferences depending on the type of information the company collects and uses (Ackerman et al.,

1999; Phelps et al., 2000), it is expected that the type of industry in which a company operates its business might influence the company's risk recognition and thus impact on its privacy policies. Therefore, companies that collect and use information which individuals consider sensitive might have more stringent privacy policies than other companies. That is, companies in information-sensitive industries develop more comprehensive privacy policies by stating related FIP principles in their privacy policy disclosures than those in less information-sensitive industries. Based on prior studies showing that medical and financial information is considered to be more sensitive than other types of information (Smith, 1994; Milberg et al., 2000), this study classifies financial and health industries as information-sensitive industries and other industries as less information-sensitive industries. This leads to the following hypothesis.

H9: Companies in information-sensitive industries (e.g., financial and health industries) incorporate more FIP principles in their privacy policy disclosures than do companies in less information-sensitive industries (e.g., manufacturing and retail industries).

4.2. Privacy Policy Disclosures and Regulatory Approaches

As an approach to deal with Internet privacy, each country adopts different regulatory approaches. For instance, the United Kingdom, Germany, and Canada have enacted privacy legislation that plays an important role in protecting privacy. On the other hand, the United States has taken a more liberal industry self-regulation approach. Since, for a number of companies, existing and pending legislations are likely to form the basis for developing their privacy policies (Sarathy and Robertson, 2003), companies' privacy policy disclosures can be influenced by the regulatory approach.

The research investigating the relation between companies' privacy policy disclosures and regulatory approach adds important information to the debate of self-regulation versus government

regulation. According to the opponents of government regulations, the problem with regulations is that they always lag behind technology development. On the other hand, the proponents of selfregulation argue that since customers are privacy conscious, market forces will lead companies to abide by industry privacy standards. Also, companies can establish a trust relationship with customers using privacy policy statements and privacy seals (Spiekermann *et al.*, 2001). However, self-regulation is often criticized as being self-defined (Rezgui *et al.*, 2003). That is, different companies can adopt different principles to handling their customers' information. Therefore, the role of governmental involvement (i.e., regulatory approach) in companies' privacy policy disclosures provides useful information for regulators so that they can consider which approach would be taken to manage privacy issues.

Research on the impact of regulation on company privacy disclosures is just beginning to emerge. Most studies discuss the differences in approaches to privacy regulation among countries, especially between the U.S. and the EU (e.g., Hinde, 2003; Nijhawan, 2003; Smith, 2001). It is difficult to find empirical research that examines how companies' privacy policy disclosures are influenced by regulatory approach. One such study is by Milberg et al. (1995) who examined the relationships among nationality, cultural values, information privacy regulatory approaches, and the nature and level of information privacy concerns. They showed that the differences in privacy concerns are associated with different regulatory structures, and the amount of government involvement in information privacy regulation is affected by cultural values in the various countries. More recently, Milberg, Smith, and Burke (2000) found that the regulatory approach is associated with both corporate privacy environment and regulatory preferences. Thus, in countries with high levels of government involvement, corporate privacy management occurs in higher levels in organizations, and a preference for strong laws in regulating privacy is high.

Although the aforementioned studies are useful, they focus on corporate information privacy in general, but not on Internet privacy. In other words, they do not examine companies' privacy practices with respect to collecting and using customers' personal information. This study examines the role of regulatory approach in companies' privacy disclosures stated in privacy policy statements.

An analysis of the privacy regulations of several countries reveals a broad divergence of approaches to the governance of information privacy (Milberg *et al.*, 1995; Milberg *et al.*, 2000; Smith, 1994). Figure 2 shows the regulatory approach model.¹⁷

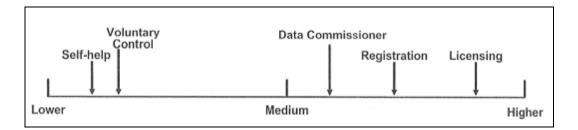


Figure 2: Level of Governmental Involvement in Corporate Privacy Management

The above model indicates that in countries at the left end of the continuum (*low governmental involvement*), the government has a limited role in protecting personal information. Therefore, individuals are responsible for their own privacy problems and must find remedies for problems on their own. In countries at the right end of the continuum (*high governmental involvement*), the personal data of individuals are quite well protected through governmental involvements that entail licensing and supervision. Thus, companies in these countries that want to collect and use personal information need to be licensed and are overseen by regulatory agencies (Milberg *et al.*, 1995; Milberg *et al.*, 2000; Smith, 1994).

Corporate privacy management involves several important areas such as privacy protection levels, privacy policies, and the management of these policies (Smith, 1994). Prior research has shown that organizations with tighter privacy management (e.g., more adequate privacy policies and actual practices) show fewer privacy related problems compared with organizations with less tight privacy management (Milberg *et al.*, 2000). However, managers have been reactive in addressing

¹⁷ Adapted from Smith (1994) and Milberg et al. (1995; 2000).

information privacy concerns even though companies are more concerned about information privacy with the increased levels of governmental involvement in corporate privacy management (Smith, 1993, 1994). Companies have shown a tendency not to establish privacy policies until confronted by governmental regulations, and thereafter they react with formalized policies that increase their attention to privacy.

Given that companies' privacy policy statements contain information about corporate privacy policies and are generated based on FIP, it is expected that FIP principles addressed in privacy policy statements vary according to the regulatory approach that a country adopts. Based on the regulatory models, this study proposes the following hypothesis.

H10: Companies that operate their business in high governmental involvement countries incorporate more FIP principles in their privacy policy disclosures than do companies in low governmental involvement countries.

4.3. Privacy Policy Disclosures and Culture

Culture is defined as "a collective programming of the mind that distinguishes a group or category of people from another" (Hofstede, 1991). Culture provides individuals with a sense of identity and an understanding of acceptable behaviour within a group. Groups of people in the same culture share unique cultural values because of their shared history, economy, geography, religion, and demographics. These cultural values represent implicit and explicit ideas shared in a group about what events, characteristics, and conducts are good, right, and desirable (Williams, 1968, 1970). Therefore, individuals' perceptions and their interpretation of the objects or situations are influenced by their cultural values. According to Adler (1991), culture influences individuals' expectations, values, beliefs, attitudes, and ultimately their behaviour in everyday life. It also influences behavioural norms in society and affects social interactions by establishing the nature of

relationships among individuals and between individuals and organizations (Aycan et al., 2000; Schwartz, 1992).

Cultural differences among countries may lead to differences in privacy perceptions. For example, Europe and U.S. differ substantially on how they approach the protection of individual privacy with respect to legislation, society, and culture (Smith, 2001). European countries emphasize governmental regulation to protect consumer data privacy via a centralized privacy agency. On the other hand, the U.S. uses a sectoral approach that relies on a mix of legislation, regulation, and self regulation instead of having federal level privacy regulation. Furthermore, most European countries consider privacy as a fundamental human right, but in the U.S., privacy is usually considered as a matter for contractual negotiation, and customers need to protect their own privacy (Smith, 2001). Thus, such cultural differences may cause not only differences in customers' privacy concerns but also differences in companies' privacy practices between Europe and U.S.

Some studies have examined the role of cultural values on privacy. For instance, Milberg et al. (1995) found that the level of personal information privacy concerns varied across countries, but cultural values do not influence the level of personal information privacy concerns. However, unlike Milberg et al. (1995), Milberg, Smith, and Burke (2000) found that cultural values are associated with differences in levels of consumer information privacy concerns. While such studies focused on the relationship between cultural values and individuals' privacy concerns, there has been no attempt to examine whether cultural differences influence company privacy policy disclosures. This study, therefore, seeks to fill the gap by addressing this topic.

Hofstede's (1980, 2001) cultural typology offers a theoretical framework for cultural comparisons across countries. Since it provides accessible independent variables to explain why behaviours vary among national culture, Hofstede's cultural typology has been extensively used in variety of studies across many disciplines and has been proven to be stable (Andrew and Habte, 2003; Milberg et al., 1995; Milberg et al., 2000; O Connor, 1995; Quaddus and Tung, 2002).

Hofstede investigated culture by surveying over 100,000 employees of IBM in more than 70 countries. His research focused on fundamental differences as part of national culture in the way in which people in various countries perceive and interpret their worlds. Based on the survey results, Hofstede characterized culture with five dimensions: power distance, uncertainty avoidance, individualism/collectivism, masculinity/femininity, long-term/short-term orientation.

Power distance refers to the degree to which individuals in a society expect and accept differences in power, wealth, and social status (Hofstede, 1991, 2001). High power distance cultures usually have centralized, top-down control, and thus individuals in high power distance cultures tend to accept a hierarchical order usually without any further justification. On the other hand, low power distance societies emphasize equality and empowerment. Consequently, people in low power distance societies strive for power equalization and demand justification for power inequalities.

It is reasonable to make an inference that power distance has obvious consequences for the way individuals build their organizations and societies. Thus, it can influence companies' information disclosures with respect to their privacy practice. That is, compared with high power distance cultures, companies in low power distance cultures tend to disclose more privacy policies to address customers' needs, recognizing that companies' privacy policies signal to customers about their fair information practices, and thus they help build trust and reduce information asymmetry.¹⁸ Therefore, the implementation of FIP principles in privacy policy statements varies between low power distance countries and high power instance countries. This leads to the following hypothesis.

H11: Companies in low power distance countries incorporate more FIP principles in their privacy policy disclosures than do companies in high power countries.

¹⁸ Information asymmetry, often called asymmetrical information, indicates a condition in which one party to a transaction has more or better information than the other party. With respect to Internet privacy, it is the companies that know more about the collection and use of personal information than customers. This causes inequality between companies and customers since customers do not have full access to the information they need for their decision making processes.

Uncertainty avoidance is about the extent to which an individual in a society feels threatened by ambiguous, uncertain situations and tries to avoid them. It indicates the preference of a society for strict laws and regulations over ambiguity and risk. According to Hofstede (2001, p. 161), high uncertainty avoidance societies have a low tolerance for uncertainty and ambiguity of any deviations from group or organizational norms and thus tend to develop many rules to control social behaviours whereas low uncertainty avoidance societies need few rules to control social behaviours. Therefore, such differences, especially the preference for formal rules, can influence companies' privacy policies and thus cause the difference in their privacy policy disclosures between two cultures. In line with this idea, the following hypothesis is introduced.

H12: Companies in high uncertainty avoidance countries incorporate more FIP principles in their privacy policy disclosures than do companies in low uncertainty avoidance countries.

Individualism/collectivism indicates the extent which individuals emphasize self interests as opposed to those of the group. Therefore, individuals from collectivist cultures tend to have an emotional dependence on others and are more inclined to give up their individual needs when there is a conflict between their needs and the group's needs (Triandis, 1989). A key element of Internet privacy is about individuals having control over their personal information. Because individuals from collectivist cultures are more likely to accept organizational practices that will intrude on one's private life and thus have a greater tendency to sacrifice their privacy, it would be expected that people from collectivist cultures are less concerned about privacy than those from individualist cultures. Furthermore, such differences in individuals' privacy concerns and their expectations can put increasing pressure on companies to ensure the appropriate use and management of their customers' personal information and, in turn, affect companies' privacy policies. Accordingly, the following hypothesis is examined.

H13: Companies in individualist cultures incorporate more FIP principles in their privacy policy disclosures than do companies in collectivist cultures.

Masculinity/femininity indicates the expected gender roles in a society. Masculine societies tend to have very distinct expectations in gender roles and value ambition, assertiveness, competitiveness, and the accumulation of wealth and material possessions. On the other hand, feminine societies prefer equality between male and female and place more value on relationship and quality of life such as helping others and sympathy for the unfortunate. According to the Vitell et al. (1993), individuals in masculine cultures are less likely to perceive ethical problems and less inclined to adhere to strict standards then individuals in feminine cultures. Therefore, it is expected that companies in masculine cultures are less concerned about their customers' privacy and thus have less rigorous privacy policies. The related hypothesis is as follows.

H14: Companies in feminine cultures incorporate more FIP principles in their privacy policy disclosures than do companies in masculine cultures.

Long-term/short-term orientation indicates whether societies' values are oriented towards the future or towards the past and present. In long-term oriented societies, thrift, perseverance, and future directed action are valued more. On the other hand, short-term orientation societies place more value on tradition, stability, and fulfilling social obligations. Since companies in short-term orientation cultures have more tendencies to fulfil social obligations, they tend to be concerned about privacy issues and thus implement more stringent privacy policies. Therefore, this study proposes the following hypotheses. H15: Companies in short-term oriented cultures incorporate more FIP principles in their privacy policy disclosures than do companies in long-term oriented cultures.

5. A Gap in Perceived Importance of Companies' Privacy Policies: Privacy Gap Study

In the previous two chapters, several research questions from customer and company perspectives on Internet privacy were addressed. In chapter 3, the study, based on ELM, develops seven hypotheses that examine the effect of individuals' involvement with respect to the sensitivity of personal information and privacy policy disclosures on their privacy behaviour. In chapter 4, the study raises eight hypotheses about companies' privacy policy disclosures at the country, culture, and industry levels. Answers to the hypotheses in chapter 3 will explain whether certain factors (i.e., individuals' involvement and privacy policy disclosures) affect individuals' privacy behaviour with respect to reading privacy policy disclosures and providing personal information as well as the difference between self-reported privacy behaviour and actual privacy behaviour. On the other hand, answers to the hypotheses in chapter 4 will show how companies perceive individuals' privacy and how they protect individuals' privacy through their privacy policy disclosures. In this chapter, these two perspectives are linked.

As discussed earlier, Fair Information Practices (FIP) is a general term for a set of standards governing how information should be collected, used, and protected. Many companies have developed their privacy policies based on FIP principles and have provided statements about their privacy policies on their Web sites. What is not clear, however, is the manner by which individuals perceive companies' privacy policies and whether companies' privacy policy disclosures address privacy policies that Individuals want to know. Knowing the gap between individuals' perceived importance of companies' privacy policies and what companies emphasize in their privacy policy disclosures will help in the assessment of whether current company privacy policy disclosures adequately address individuals' privacy concerns.

A number of studies have shown that customers are more inclined to trust a Web site if it provides a privacy policy disclosure (Culnan and Armstrong, 1999; Earp and Baumer, 2003;

Miyazaki and Fernandez, 2000; Palmer et al., 2000). However, only a few studies examined whether customers' privacy concerns are adequately addressed in companies' privacy policy disclosures. For instance, based on findings from prior literature, Sheehan and Hoy (2000) came up with five influences that might reflect the underlying dimensions of customers' privacy concerns and examined whether FTC fair information practice principles reflect these five influences. They found that the FTC fair information practice principles reflect three influences on customers' privacy concerns (i.e., awareness of information collection, information usage, and information sensitivity), but not two influences (i.e., the exchange of information for appropriate compensation and the relationships between entities and online users). Earp et al. (2005) studied a gap between the information provided in companies' privacy policy statements and the information that users want to know about Internet privacy. They found that the information addressed in Web site privacy policy statements does not fully provide the information that users want to know.

Although the studies conducted by Sheehan and Hoy (2000) and Earp et al. (2005) take up for the question of whether FTC principles adequately address the underlying dimensions of customers' privacy concerns and whether customers' privacy concerns are adequately addressed in companies' privacy policy statements, there are still other unanswered questions such as 1) whether customers' privacy concerns are adequately addressed in other FIP principles (e.g., OECD principles); and 2) whether companies' privacy policy statements include FIP principles that are most central to consumers. This study primarily differs from the study conducted by Sheehan and Hoy (2000) that tries to explain whether FTC's core principles reflect the underlying dimensions of customers' privacy concerns. The objective of Sheehan and Hoy is the opposite of what this study intends: it tries to explain whether customers' concerns are addressed in companies' privacy policy statements using FIP principles. This study also differs from Earp et al. (2005). While Earp and his colleagues investigated the gap between what users value and what companies' privacy policies emphasize based on FTC principles, the gap based on OECD principles is examined. Furthermore, this study explores whether customers and companies perceive each OECD principle differently due to the nature of personal information (e.g., sensitive versus non-sensitive information).

Individuals do not have the same privacy concerns about all personal information pertaining to them. Individuals have different privacy preferences for different kinds of personal information, and their preferences depend on the context in which this information is collected and used (Petty, 2000; Phelps et al., 2000; Sheehan and Hoy, 2000). For example, individuals may be less willing to disclose their financial information such as credit card number, and their major concerns might be reasonable security safeguards against risks such as unauthorized access or disclosure of the information. On the other hand, others may be more willing to disclose their purchasing preferences, and their major concerns might be the purpose of collecting personal information. Therefore, it is possible that individuals perceive certain privacy policies as more important when they are asked sensitive personal information compared to less sensitive personal information. Given that companies' privacy policies are developed based on FIP principles, the following hypothesis is suggested.

H16: Individuals' perceived importance of FIP principles differs depending on the type of information requested.

It is also possible that individuals perceive FIP principles as having a different importance when they are requested to provide their personal information in financial or health Web sites (i.e., information-sensitive industries) when compared to manufacturing or retail Web sites (i.e., less information-sensitive industries). Accordingly, this study proposes the following hypothesis.

H17: Individuals' perceived importance of FIP principles differs depending on the type of Web site.

Prior studies reveal that companies' privacy policies stated in privacy policy statements help build trust and promote the disclosure of personal information by signalling customers about their fair information practices (Culnan and Armstrong, 1999; Milne and Boza, 1999). Since companies in information-sensitive industries collect and use personal information that leads individuals' concerns about their privacy, their privacy policy disclosures may differ from companies in less information-sensitive industries. For instance, online banking sites may put more emphasis on security issues in their privacy policy disclosures than do online shopping sites because customers are often requested to provide their sensitive information such as credit card number and SIN (Social Insurance Number). Therefore, the related hypothesis is as follows.

H18: Companies in information-sensitive industries perceive FIP principles as having a different importance when compared to less information-sensitive industries.

Furthermore, it is anticipated that companies may develop their privacy policy statements to address customers' concerns, recognizing the fact that a good privacy protection has a positive impact on them, but a poor privacy protection can increase their risks (e.g., lawsuit from customers and loss of customers). Accordingly, the following final hypothesis is suggested.

H19: Companies incorporate more FIP principles that individuals perceived as important principles in their privacy policy disclosures than FIP principles that individuals perceived as less important.

6. Research Methodology

The study conducted a Web-based user survey, online purchasing experiment, and a Web site survey and performed analyses using regression, analysis of variance, and non-parametric tests to investigate the research hypotheses.

6.1. An Overview of Research Stages

This study was done in three stages, the first two involving individuals' behaviour and the third concerning companies' privacy policies. Figure 3 illustrates these stages with the related hypotheses.

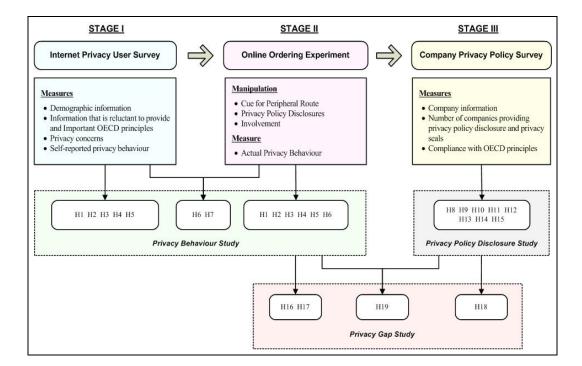


Figure 3: Three Research Stages with Hypotheses

In the privacy behaviour study, five hypotheses (H, H2, H3, H4, and H5) were introduced to investigate whether involvement influences individuals' self-reported privacy behaviour. To examine these hypotheses, stage I (named as *Internet privacy user survey*) was designed to capture individuals'

self-reported privacy behaviour, including demographic information, privacy concerns, information that individuals feel reluctant to provide, and importance ratings of FIP principles. The customer's actual privacy behaviour was measured in stage II (named as *online ordering experiment*), and the same five hypotheses were investigated for the effect of involvement on individuals' actual privacy behaviour. Then, by comparing actual privacy behaviour with self-reported privacy behaviour, two hypotheses (H6 and H7) were investigated.

In the privacy policy disclosure study, eight additional hypotheses (H8, H9, H10, H11, H12, H13, H14, and H15) were investigated to address companies' privacy policies stated in their privacy policy statements. In stage III (named as *company privacy policy survey*), 420 companies' Web sites were surveyed to capture the content of privacy policy disclosures as well as the compliance of the disclosures with OECD principles.

Finally, in the privacy gap study, the measures from both stage I and III were used to explore four research hypothesis (H16, H17, H18, and H19), pertaining to a gap between individuals' importance ratings of OECD principles and the frequently addressed OECD principles in companies' privacy policy statements.

6.2. Privacy Behaviour Study

The privacy behaviour study was conducted to examine how an individual's privacy behaviour is affected by privacy policy disclosures and by the level of the individual's involvement regarding the sensitivity of personal information. In particular, two privacy behaviours were investigated in this study: 1) information search regarding companies' privacy practices and 2) decision to provide personal information. This study also examined a gap between self-reported privacy behaviour and actual privacy behaviour with respect to two privacy behaviours.

6.2.1. Procedures

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Research participants were first provided general information about the study and randomly assigned to experimental groups. Then, they were asked to complete the Internet privacy questionnaire (named as Internet privacy user survey). A questionnaire was developed to probe participants' concerns regarding various aspects of Internet privacy. The questionnaire consisted of four sections. The first section was designed to gather the demographic information. The second section was developed as part of the manipulation for an online ordering experiment. In this section, participants were asked to identify the type of information that they feel reluctant to provide as well as important companies' privacy policies which they want to know. The third section measured individuals' privacy concerns. The final section was designed to measure self-reported privacy behaviour. A pretest and a pilot test were conducted, and as a result, a total of 50 questions were finally developed. Except for demographic questions such as age, gender, and ethnicity, most questions were measured using a seven-point scale. Appendix II contains the Internet privacy user survey questionnaire. A Web-based survey was employed because it provides the ability to skip questions based on previous answers and allows greater design flexibility and data control. The survey was hosted on a university server, and in the anticipation of potential server problems, a mirrored site was also put up at another university server.

After the participants completed the Internet privacy user survey, they were informed that a gift was being provided as a token of appreciation for participation and were directed to an online ordering site. The second stage (named ad *online ordering experiment*) was designed to gather information on actual privacy behaviour while participants were performing an online ordering task. The task required participants to order a free gift from an experimental site and provide personal information to complete their order. The content of the site was a gift site that people can use to order goods such as gift tickets, books, and music CDs.¹⁹ The free gift was actually sent to the

¹⁹ Participants were made aware that the site is not part of the Internet privacy user survey site and also informed that the responsibility for using Gift4U rests with them. Both Web site design and the ordering process of the site were developed based on the real online ordering process of a well-known e-commerce site

address that each participant provided during the ordering process. Appendix III contains the online experimental site and also illustrates each step involved in the online ordering task.

Finally, after participants completed the online ordering task, they were asked to complete a debriefing questionnaire (named as *debriefing*). Appendix IV shows the debriefing questionnaire. The debriefing questionnaire was developed to check experimental manipulations and to validate participants' understanding of the task. In particular, for the involvement manipulation check, the Personal Involvement Inventory (PII), developed by Zaichkowsky (1985), was adapted to measure participants' involvement with their experimental condition using a seven-point scale. Only five questions from the PII were employed in this study because the remaining 15 questions did not match with the context of the study. The five items used for the involvement manipulation check are shown in Figure 4.

	ndicate your level (of AGRE	EMENT.						
	questionnaire. Do It is your first impre please do not be was providing perso	not woi essions, t careless	rry or puz he imme s, becau:	zle o∨er diate fee se we w	individu elings ab ant your	al items. out the it true imp	tems, tha ressions,	It we we	speed through this ant. On the other hand, <i>ient ID</i>) at Gift4U, to me
privacy	was	1	2	3	4	5	6	7	
	Important 🖪	с	c	С	с	с	c	с	 Unimportant
	Relevant 4	c	c	с	c	c	c	o	 Irrelevant
	Means nothing 🖪	с	c	c	с	c	c	с	Means a lot to me
	Tenan Provide State	С	c	с	с	c	с	o	 Uninvolving
	Involving 4								

* The question was automatically generated based on each participant's experimental condition.

Figure 4: Involvement Manipulation Check

⁽i.e., Amazon.com). Furthermore, an actual URL (i.e., www.Gift4U.ca) was used for the site. That is, the experimental site was designed to create a realistic situation in order to elicit actual behaviour.

6.2.2. Design and Manipulation

A 2×3 between-subject experiment was designed with *INVOLVEMENT* and *PRIVACY POLICY DISCLOSURE* being manipulated. For each self-reported behaviour and actual privacy behaviour, two privacy behaviours were measured and used as dependent variables. Table 1 summarizes the experimental design.

Tab	le 1:	: Exp	perimental	Design
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		PRIVACY POLICY DISCLOSURE					
		Privacy Seal &Privacy Policy Statement (SEAL)	Privacy Policy Statement (POLICY)	No Privacy Policy Disclosure (NONE)			
	High (HI)	HI_SEAL	HI_POLICY	HI_NONE			
INVOLVEMENT	Low (LI)	LI_SEAL	LI_POLICY	LI_NONE			

* The name of each experimental group (i.e., HI_SEAL, HI_POLICY, HI_NONE, LI_SEAL, LI_POLICY, and LI_NONE) will be used through the thesis.

6.2.2.1. Involvement Manipulation

Studies showed that the type of information requested has an effect on customers' privacy concerns (e.g., Ackerman et al., 1999; Earp and Baumer, 2003) and purchase intentions (e.g., Malhotra et al., 2004; Phelps et al., 2000). Since individuals' privacy concerns and decisions about information disclosure are influenced by the type of personal information requested, involvement was manipulated based on the sensitivity of personal information. The involvement manipulation was implemented through the Internet privacy user survey (Stage I) and the online ordering experiment (Stage II). Figure 5 shows the link between the two stages.

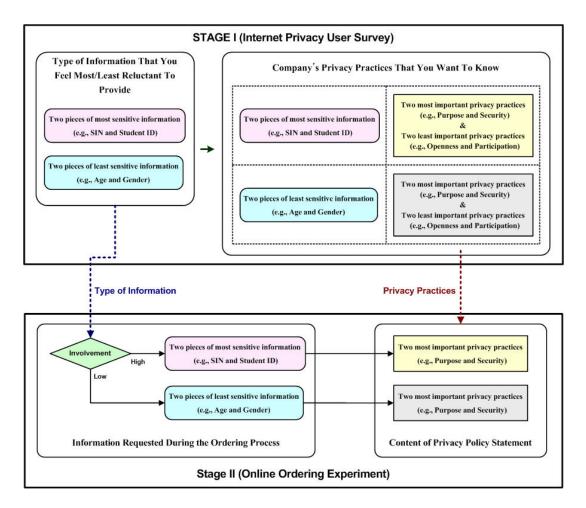
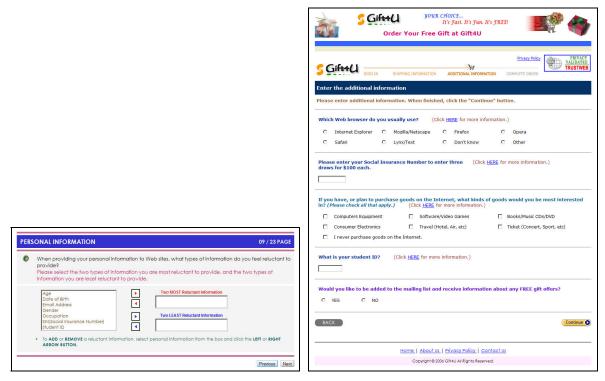
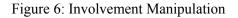


Figure 5: Detailed link between Internet privacy user survey and Online Ordering Experiment

Assume that in stage I, a participant answered that *Student ID* and *SIN* are two pieces of personal information that he or she feels the most reluctant to provide, but *Age* and *Gender* are two pieces of information that he or she feels the least reluctant to provide (see Figure 6.a). In stage II, such information was used to manipulate involvement conditions (the dotted arrow labelled type of information in Figure 5). That is, if the participant were in the high involvement group, he or she was requested to provide *Student ID* and *SIN* during the ordering process (see Figure 6.b). On the other hand, if the participant were in the low involvement group, his or her *Age* and *Gender* were asked. Thus, the high involvement condition was expected to lead participants to consider their information privacy while making an information disclosure decision. With the low involvement condition, on the other hand, participants were expected to give less consideration to their information privacy.



a) Type of Information that One Feels Reluctant to Provide b) Additional Information Page



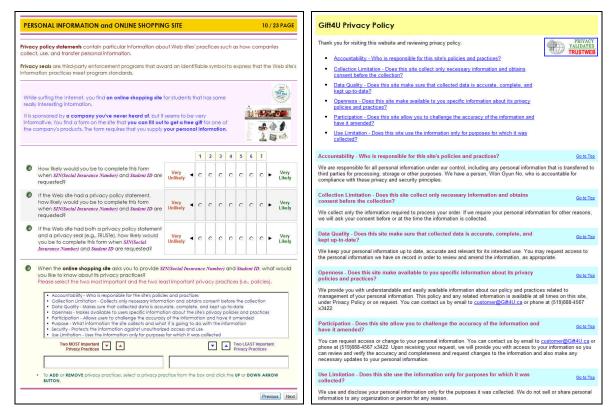
6.2.2.2. Privacy Policy Disclosure Manipulation

The privacy policy disclosure was introduced to examine whether participants' privacy behaviour is influenced by the type of privacy policy disclosure. The privacy policy disclosure was manipulated by presenting a privacy policy statement and a privacy seal. The content of the privacy policy statement was designed to lead participants to consider their information privacy.

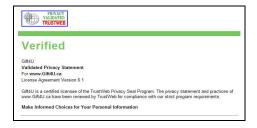
One question was developed for this purpose. Depending on their experimental condition, respondents were requested to identify the two most important and two least important company's privacy practices that they want to know from the list of privacy policies developed based on OECD principles (see Figure 7.a).²⁰ The response of each participant was used to create a privacy policy statement (the dotted arrow labelled privacy practices in Figure 5). For example, assume that a participant

²⁰ This study used the OECD principles because FIP principles developed by many countries were mostly based on the OECD principles (AICPA/CICA, 2004; Ashley et al., 2002b).

in the high involvement condition answered that he or she believed that the company should address the purpose of collecting personal information as well as security information in its privacy policy disclosure. In the experiment, such information was used to generate a privacy policy statement. That is, the purpose of collecting personal information and security information are not presented in the company's privacy policy statement (see Figure 7.b). On the other hand, participants in the non privacy policy disclosure condition were not presented the privacy policy statement.



a) Most Important and Least Important Privacy Practices



c) Privacy Seal



b) Privacy Policy Statement

In addition, the cue addressed in H3 and H4 was operationalized based on the existence of a privacy seal on the experimental site. Privacy seals are developed to build consumer confidence regarding privacy by sending a signal to customers that companies' privacy practices comply with effective privacy practices (Miyazaki and Krishnamurthy, 2002; Moores, 2005; Palmer et al., 2000). Although several Internet seal programs exist in various forms, the majority of companies involved in such programs currently participate in one of three dominant programs: TRUSTe, BBBOnLine, and WebTrust (Moores and Dhillon, 2003; Palmer et al., 2000). BBBOnLine, TRUSTe, and WebTrust have, respectively, 707, 2,598, and 25 participants in their privacy seal of approval programs as of October 2006 (BBBOnLine, 2006; TRUSTe, 2006; WebTrust, 2006).

Although a firm's participation in a seal program may favourably influence customers' perceptions of its privacy practices and the level of information disclosure, Moores (2005) found that few people consider privacy seals as important in deciding to trust a Web site. Moores also found that quite a number of participants did not know how a seal is obtained and failed to recognize genuine privacy seals even though they have a basic understanding about privacy seals and about the function of seals. Since all individuals may not be familiar with a specific privacy seal, it is possible that the awareness of the privacy seal may influence the online ordering experiment. Hence, a contrived seal was used in this study, similar to the TRUSTe seal (see Figure 7.c). As a result, the privacy policy disclosure condition consisted of three levels: *Privacy Seal & Privacy Policy Statement (SEAL)*, *Privacy Policy Statement (POLICY)*, and *No Privacy Policy Disclosure (NONE)*.

6.2.3. Measurement

Privacy behaviour was measured in two ways: *Self-reported Privacy Behaviour* and *Actual Privacy Behaviour*. When individuals are requested to provide personal information and are concerned about their privacy, they are assumed to examine the privacy policy statement and the privacy seal posted on a Web site and make a decision about providing their personal information. Thus, this study defines

privacy behaviour as 1) the process of searching and evaluating information about companies' privacy policies and 2) making a decision about personal information disclosure. Table 2 shows the privacy behaviour measures.

Self-reported	d Privacy Behaviour
ITEM 1	• I would read the privacy policy statement of the Web site when it requests [<i>two pieces o personal information</i>].
ITEM 2	• During the past 6 months, did you read the privacy policy statement of the Web site when requested [<i>two pieces of personal information</i>]?
ITEM 3	• How likely would you be to complete this form when [<i>two pieces of personal information</i>] as requested?
	• If the Web site had a privacy policy statement, how likely would you be to complete this form when [<i>two pieces of personal information</i>] are requested?
	• If the Web site had a privacy policy statement and a privacy seal how likely would you be t complete this form when [<i>two pieces of personal information</i>] are requested?
ITEM 4	• I would provide my [<i>two pieces of personal information</i>] when the Web site's privacy policy does NO address [<i>two important company privacy practices</i>] as defined above.
ITEM 5	• During the past 6 months, did you provide your [<i>two pieces of personal information</i>] when the We site's privacy policy does NOT address [<i>two important company privacy practices</i>] as defined above?
Actual Priva	cy Behaviour
ITEM 6	• Does the participant click the privacy policy statement of Gift4U?
ITEM 7	• How long does the participant open the privacy policy statement of Gift4U?
ITEM 8	• Does the participant provide his or her true personal information?
ITEM 9	• Does the participant click the TRUSTWEB page of Gift4U?
ITEM 10	• How long does the participant open the TRUSTWEB page of Gift4U?

Table 2: Privacy Behaviour Measurement Items

* Scale: Item 1 – 5 (a seven-point scale) Item 6, 8, and 9 (Yes / No) Item 7 and 10 (Number of seconds)

*** [*Two important company privacy practices*]: Two most important company's privacy practices that participants want to know when they asked to provide two pieces of personal information (see Figure 5 and Appendix II – Internet Privacy Users Survey Page 10).

6.2.3.1. Self-reported Privacy Behaviour

^{** [}*Two pieces of personal information*]: Participants in the high involvement group were requested to provide two pieces of sensitive personal information while those in the low involvement group were asked to provide two pieces of least sensitive personal information (see Figure 5 and Appendix II – Internet Privacy Users Survey Page 9).

Self-reported privacy behaviour was measured by asking a series of questions about how individuals act in a given situation. Assume that a participant was in HI_POLICY group. Also, he or she answered that *student ID* and *SIN* were the two most sensitive personal information items and that the company should address the *purpose* of collecting personal information as well as *security* information in its privacy policy disclosure. A scenario was automatically generated using his or her answers, and then the respondent was asked questions (ITEM 3) designed to measure whether he or she would provide his or her personal information in the given scenario (see Figure 7.a).

Furthermore, four additional questions were employed to elicit individuals' behaviour in a given condition (see Appendix II – Internet privacy user survey page 17). ITEM 1 was designed to capture whether respondents were willing to read a privacy policy statement, and ITEM 2 was developed to assess their past behaviour with respect to reading a privacy policy statement in a given involvement condition. ITEM 4 and ITEM 5 were used to examine whether individuals provide their personal information when the privacy policy statement does not address privacy policies that they have indicated are important to them. ITEM 4 was designed to measure individuals' willingness to provide personal information, and ITEM 5 was designed for their past behaviour related to providing personal information.

6.2.3.2. Actual Privacy Behaviour

Actual privacy behaviour was measured based on participants' behaviours in a given experimental condition (see Appendix III). This study defines actual privacy behaviour as a series of behaviours that individuals perform while they make a decision about personal information disclosure. Five actions were examined to measure privacy behaviour (i.e., ITEM 6 – ITEM 10 in Table 2): 1) whether the participant clicked to open the privacy policy statement; 2) the amount of time spent in the Web page containing the privacy policy statement; 3) whether the participant clicked to open the privacy seal; 4) the amount of time spent in the Web page describing the privacy seal; and 5) whether the

participant provided his or her personal information.²¹ These five actions were automatically captured and stored into the database while participants were performing the ordering task.

6.2.4. Participants

A total of 210 students participated in the study. According to Bellman et al. (1999), student subjects provide a reasonable surrogate for online consumers because online consumers tend to be more educated and younger than the general population. Therefore, this study considers student subjects as an appropriate sample even though it is suggested to take precaution when interpreting results obtained from samples of students since unpredicted differences could appear in the initially established theoretical relations (Peterson, 2001). The sampling frame consisted of 559 students at two large universities. The participants were recruited from four undergraduate and two graduate courses where the researcher was allowed to ask for participation. The researcher visited each classroom and briefly introduced the purposes and procedures of the study along with a recruitment letter. Over a month, 267 students visited the survey site.²² Among them, 11 did not provide any information, 23 did not finish the Internet privacy user survey (Stage I), 8 did not complete the online ordering experiment (Stage II), and 6 did not finish the debriefing. In addition, 9 participants were excluded because they did not pass the manipulation

²¹ ITEM 8 deserves attention because individuals might fabricate their personal information when they are concerned about privacy. That is, when respondents are requested to provide sensitive information, they are more willing to fabricate their personal information compared to when they are asked to provide less sensitive information. In the experiment, participants were asked five mandatory questions (see Figure 6.b). Three questions were filler questions: *name of Web browser they usually use, type of products they plan to purchase in the near future*, and *whether they want to be added to the mailing list*. These questions are generally used in online shopping sites and used to deter the focus of respondents on their privacy. Therefore, the three filler questions were not scored. Two other questions were about two pieces of information that they had identified during the Internet privacy user survey. However, when they are requested to provide sensitive information such as SIN, it is possible that some participants fabricated their information due to their privacy concerns. Therefore, this study examined whether they fabricated information. For SIN and student ID, a JavaScript was developed to check whether they were valid. For other information (i.e., age, date of birth, email address, gender, and occupation), participants' answers in stage I were compared with what they provided in stage II. As a result, the actual behaviour measure reflects whether participants provided their '*true*' information.

²² Participants in the study were asked to indicate their consent as well as to provide their name, student ID, and email address. Such information was used to avoid an individual participating in the study more than once.

check.²³ Accordingly, the final sample consisted of 210 valid responses and the response rate was 38 percent. On average, it took 43 minutes for participants to complete all three stages: 29 minutes for stage I, 9 minutes for stage II, and 5 minutes for debriefing.

6.3. Privacy Policy Disclosure Study

To examine companies' privacy policy disclosures across counties and industries, 420 companies' Web sites were examined to assess the content of privacy policy statements. The study adopted procedures similar to those implemented in FTC (2000). A total of twelve trained graduate students (hereafter, surfers) were hired to conduct the Web site survey. Two surfers were assigned per country. The assigned surfers were able to fluently communicate in English as well as in the language of the assigned country (in the case of China, Japan, and Germany). Questions were independently answered by the surfers, and then differences in the responses, if any, were reconciled, as was the procedure with FTC (2000). The data collection was done using a Web-based survey because it not only provides the ability to skip questions based on previous answers but also can reduce coding errors. The survey was hosted on a university server, and in the anticipation of potential server problems, a mirrored site was also put up at another university server.

6.3.1. Procedures

The Web site survey was conducted in three phases. In the first phase, all surfers received considerable training and practice in examining companies' privacy policy disclosures (i.e., privacy policy statements). Each surfer participated in a three-hour training session. The training session was intended to explain the entire survey procedures, skills required to visit and review Web sites, and the use of Web-based survey. In the second phase (named as *Web site survey*), a list of companies' Web sites of

²³ Privacy policy disclosure was one of the experimental manipulations. Nine participants did not properly indicate their experimental condition in the debriefing stage. For instance, 5 respondents who were in the privacy seal condition stated that they did not recognize the privacy seal.

each country was provided to a pair of assigned surfers. The sites were drawn from Mergent Online (formerly Moody's Online). Mergent Online is an online resource for global business and financial information including a fully searchable database of over 35,000 companies worldwide (Mergent Online, 2006). The total list of companies extracted from this database was: Canada (2,785), China (1,347), Japan (2,208), Germany (1,043), U.K. (2,241), and U.S. (9,812). For each country, the top 50 largest companies from information-sensitive industries and another top 50 from less information-sensitive industries were selected. As with literatures in the past, this study defined "large" by the number of employees and information-sensitive industries to include finance, insurance and real-estate (SIC major group 60 to 65 and 67), and health-care (SIC major group 80).

Surfers conducted the survey in two rooms. Only surfers and proctors were allowed to use the rooms and computers. Also, each surfer was given an ID and password to access the survey Web site, so that the study could control the access to the survey Web site and capture extra information such as time taken for the survey and the time required to reconcile answers. Each surfer in the pair independently accessed each Web site to search for its privacy policy disclosures and to print privacy policy disclosures. After each pair completed the Web site survey, they reconciled their answers for each site and compared the privacy policy disclosures.

To examine whether the companies' privacy policies address FIP principles, for each country, a set of 70 sites with privacy policy disclosures (35 for information-sensitive industries and 35 for less information-sensitive industries) was established.²⁴ Thus, if a pair of surfers for the assigned country failed to obtain enough sites with privacy policy disclosures, a list of additional companies' Web sites was provided until each pair reached the target size of 70 sites. In the final stage (i.e., *company privacy policy survey*), a list of 70 companies obtained from the Web site survey was provided to both surfers of the assigned country with companies' privacy policy disclosures. Appendix V shows the list of 420 Web sites. Each surfer then independently completed a privacy policy survey questionnaire. Once both surfers

²⁴ The number, 70 Web sites, was arbitrarily select to ensure enough statistical power for the study.

of the assigned country completed the survey, they reconciled their answers for each survey question. If they failed to reach an agreement, a third surfer was assigned and resolved the differences. The Web site survey, on average, took 47 minutes for each company: approximately 6 minutes for the Web site survey and 41 minutes for the company privacy policy survey.

6.3.2. Survey Items

A total of 50 questions were developed to capture whether companies' privacy policies stated in privacy policy statements address FIP. Since each country adopts different FIP, companies develop their privacy policy statements based on their country's FIP. To compare companies' privacy policies across six countries, OECD guidelines were used because most FIP developed by these countries were based on OECD guidelines (AICPA/CICA, 2004; Ashley et al., 2002b). All sixteen questions developed in FTC (2000) were adapted for this study. The remaining questions were created to address OECD guidelines that were not covered by FTC (2000).

First, the researcher carefully examined the guidelines and detailed comments of OECD guideline principles (henceforth, OECD principles) in 'OECD Guidelines on the Protection of Privacy and Transborder Flows of Personal Data' (1980). Then, major requirements of each OECD principle were identified. Based on these requirements, survey items for each OECD principle were developed. For example, Table 3 describes the guideline and detailed comment regarding *Use Limitation* principle. By analyzing the guideline and detailed comment, two major requirements with respect to *Use Limitation* principle were identified. Next, three questions based on requirements were created. Table 4 showed two major requirements and three survey questions for *Use Limitation* principle.

Table 3: Guideline and Detailed Comment of Use Limitation Principle

Guideline	Personal data should not be disclosed, made available or otherwise used for purposes other than those specified in accordance with Paragraph 9 except: a) with the consent of the data subject; or b) by the authority of law.
Detailed Comment	This paragraph deals with uses of different kinds, including disclosure, which involve deviations from specified purposes. For instance, data may be transmitted from one computer to another where they can be used for unauthorised purposes without being inspected and thus disclosed in the proper sense of the word. As a rule the initially or subsequently specified purposes should be decisive for the uses to which data can be put. Paragraph 10 foresees two general exceptions to this principle: the consent of the data subject (or his representative – see Paragraph 52 above) and the authority of law (including, for example, licences granted by supervisory bodies). For instance, it may be provided that data which have been collected for purposes of administrative decision-making may be made available for research, statistics and social planning.

Table 4: Survey Questions for Use Limitation Principle

Main Points	Questions
 Do not disclose and make personal data available or otherwise used for purposes other than those specified except: with the consent of the data subject; or by the authority of law 	Q10. Does the Privacy Policy state anything about whether the domain does NOT use or disclose the collected personal information for a new (i.e., not previously specified) purpose without customers' consent ?
• Disclose or make available personal data only for specified purposes unless the data subjects give their consent or it required by the authority of law.	Q12. Does the Privacy Policy state anything about whether personal information is used ONLY for the purpose for which the information was obtained or compiled?
	Q21. Does the Privacy Policy state that if the domain gathers and combines personal information from more than one source, it ensures that the original purposes of collections have NOT changed?

Additionally, the careful examination of OECD guidelines and detailed comments of OECD principles was followed by qualitative research in an effort to further elicit major requirements of each OECD principle that might have been missed in the previous step (Straub et al., 2004). This qualitative research was conducted through reviews with a panel of experts to assure the study had adequately tapped into each OECD principle.²⁵ Furthermore, 7 graduate students conducted a pilot test to identify any ambiguous questions and assess the length of time

²⁵ The panel consisted of two privacy experts (one lawyer and one professor) and two survey experts (one professor in sociology and one professor in statistics).

needed to complete the questionnaire. Following the pilot test, some minor changes were made to the questionnaire to improve questionnaire flow and respondent comprehension. Feedback from these processes resulted in 50 survey items. The survey items are provided in Appendix VI.

6.3.3. Measures

Six countries were coded as a categorical variable (COUNTRY): U.S. (0), Canada (1), U.K. (2), Germany (3), Japan (4), and China (5). Industry was coded as '0' (less information-sensitive industries) and '1' (information-sensitive industries). In addition, three measures were required to evaluate eight hypotheses in the privacy policy disclosure study (see Figure 3). These measures were a government involvement measure, a measure of culture, and the number of OECD principles addressed in a company's privacy policy disclosure. For the government involvement, based on the country classifications identified by Milberg, Smith, and Burke (2000), this study classified six countries according to the regulatory approach model in Figure 2. Similarly, the five cultural dimension scores developed by Hofstede (1991, 2001) were adopted as the measure of culture for each country. Table 5 shows these measures.

Country		Government				
	Power Distance (PDI)	Uncertainty Avoidance (UAI)	Individualism (IDV)	Masculinity (MAS)	Long-Term Orientation (LTO)	Involvement**
U.S.	40	46	91	62	29	2
Canada	39	48	80	52	23	3
U.K.	35	35	89	66	25	4
Germany	35	65	67	66	31	3
Japan	54	92	46	95	80	2
China	80	30	20	66	118	0

 Table 5: Culture and Government Involvement Measures

* Hofstede (1991, 2001) or www.geert-hofstede.com

** Governmental Involvement (Milberg et al., 2000, p. 44)

Finally, the number of OECD principles addressed in a company's privacy policy statement was measured based on the privacy policy disclosure survey results. The eight principles of OECD guideline include *Accountability* (AC), *Collection Limitation* (CL), *Data Quality* (DQ), *Individual Participation* (IP), *Openness* (OP), *Purpose Specification* (PS), *Security Safeguards* (SS), and *Use Limitation* (UL). Table 6 summarizes the eight OECD principles and questions used to measure each OECD principle.

Principle	Description	Survey Questions	Max. Score
Accountability (AC)	Who is responsible for the Web site's policies and practices and for complying with measures which give effect to the principles	Q38 Q39	2
Collection Limitation (CL)	Whether the site collects only necessary information and obtains consent before the collection	Q5 Q6 Q8 Q9	4
Data Quality (DQ)	Whether the site makes sure that personal data is relevant to the purposes for which they are to be used and collected data is accurate, complete, and kept up-to- date	Q34 Q35 Q36	3
Individual Participation (IP)	Whether the site addresses the right of individuals to access and challenge personal data such as allowing users to challenge the accuracy of the information and having it amended	Q23 Q24 Q26 Q27 Q28 Q40	6
Openness (OP)	Whether the site makes available to users specific information about its privacy policies and practices with respect to personal information	Q25 Q37	2
Purpose Specification (PS)	What information the site collects and what it is going to do with the information	Q2 Q3 Q4 Q7 Q13	5
Security Safeguards (SS)	How well the site protects personal information against such risks as loss or unauthorized access, destruction, use, modification or disclosure of data.	Q29 Q30 Q31 Q32 Q33	5
Use Limitation (UL)	Whether the site uses the information only for purposes for which it was collected except with the consent of users or by the authority of law.	Q10 Q12 Q21	3

Table 6: Eight Principles of OECD Guideline and Survey Questions

* All questions are available on Appendix VI.

All questions were True/False questions coded as '1' for True and '0' for False. The score of each OECD principle was calculated by adding each question. For instance, if a company's privacy policy statement explains its practice about CL principle (i.e., Q5 - the domain limits its collection of

personal information to what is necessary for specified purposes), one point is assigned to CL score. Thus, the company will be assigned the maximum four of CL score if the company's privacy policy statement addresses all four questions (Q5, Q6, Q8 and Q9). On the other hand, if none of the information is described in the privacy policy statement, CL score will be zero. Accordingly, the maximum scores of each OECD principle are AC(2), CL(4), DQ(3), IP(6), OP(2), PS(5), SS(5), and UL(3). The sum of each principle score represents the OECD principle score, and thus the maximum OECD principle score is 30.

6.4. Privacy Gap Study

The individuals' perceived importance of OECD principles was measured for H16, H17 and H19. Based on the respondents' answers about information that they feel the most and least reluctant to provide, several questions were automatically generated to assess their perceived importance of OECD principles in an online shopping site and a banking site (see Appendix II – Internet privacy user survey page 10 and 11). Particularly, a randomly selected half of the participants (i.e., 105 respondents) were requested to identify the two most important and the two least important company's privacy policies from the list of privacy policies developed based on OECD principles when they asked to provide two pieces of information that they feel *most* reluctant to provide in an online shopping site. On the other hand, the rest of participants (i.e., 105 respondents) were requested to identify the two least important company's privacy policies when akked to provide two pieces of information that they feel *most* reluctant to provide in an online shopping site. On the other hand, the rest of participants (i.e., 105 respondents) were requested to identify the two most important and the two least important company's privacy policies when asked to provide two pieces of information that they feel *most* reluctant to provide in an online shopping site. On the other hand, the rest of participants (i.e., 105 respondents) were requested to identify the two most important and the two least important company's privacy policies when asked to provide two pieces of information that they feel *least* reluctant to provide in an online shopping site. Same questions were also asked to each participant for an online banking site. Then, the scores of most important privacy policy and least important privacy policy were calculated by counting the answers of each respondent.

In addition, this study identified the rank order of eight OECD principles across six countries. Since the number of questions used to measure for each OECD principle was not the

same, the proportion score of each OECD principle was calculated. That is, each OECD principle score was converted into a score scale from 0 to 1 based on the proportion of a principle mean score to its maximum score. For instance, the mean scores of AC and CL principles in U.S. were .66 and .54, and the maximum scores of both principles were 2 and 4, respectively (see Table 6). Each proportion score was calculated by dividing each mean score by its maximum principle score. Thus, the proportion score of AC principle was .33 (= .66/2) and that of CL principle was .14 (= .54/4). Then, the rank order of proportion scores was determined and used to assess H18 and H19.

7. Research Results

In this section, the results of the study are addressed. First, the analysis of the Internet privacy study is discussed with the results of seven hypotheses which examine the effect of involvement on individuals' privacy behaviour. This is followed by the analysis of the privacy policy disclosure study and the results of eight hypotheses which assess companies' privacy policies stated in their privacy policy statements across six counties. Finally, the results of four research hypotheses in the privacy gap study are discussed.

7.1. Internet Privacy Study

An analysis of variance (ANOVA) and non-parametric tests, such as Chi-square and Wilcoxon signed-rank test, were conducted to assess whether there is a difference in individuals' privacy behaviour among experimental groups. In particular, the study assessed individuals' privacy behaviour in terms of *Reading Privacy Policy Statement* and *Providing Personal Information*.

7.1.1. Manipulation Checks

The results of the debriefing questionnaire suggest that all the participants correctly indicated their privacy policy disclosure conditions (i.e., existence or absence of privacy policy statement and privacy seal). The results also indicates that respondents were satisfied with their experience with the experimental site (M = 4.73 and SD = 1.78). However, their stratification varied depending on their involvement condition. As expected, the ANOVA test shows that respondents in the high involvement condition were less satisfied than those in the low involvement condition ($F_{(1, 208)} = 11.375$, p = .001). Many participants in the high involvement condition stated that they were not comfortable about Gift4U asking for their sensitive information. Finally, the results indicate that respondents in the high

involvement condition were more involved with privacy than those in the low involvement condition $(F_{(1, 208)} = 85.980, p < .001)$. Hence, the involvement manipulation was successful.

7.1.2. Descriptive Statistics

A total of 210 students participated in the Web-based user survey. The demographic information of survey participants is shown in Table 7.

Characteristics		N (%)	Characte	N (%)	
Gender	Male Female	137 (65.2%) 73 (34.8%)	Privacy Policy Statement Experience	Yes	179 (85.2%)
	1 0111010	, 5 (5, 6)		No	31 (14.8%)
Age	< 21 years	105 (50.0%)	Number of Times	None	65 (36.3%)
	21 – 30 years	102 (48.6%)	Reading Privacy	1 statement	44 (24.6%)
	> 30 years	3(1.4%)	Policy Statement in the Past Twelve	2 statements	28 (15.6%)
Ethnicity	Caucasian	66 (31.4%)	Months	3 statements	15 (8.4%)
Eulineity	Black	3 (1.4%)	(N = 204)	4 statements	4 (2.2%)
	Asian	3 (1.4%) 108 (51.4%)		5 statements	5 (2.8%)
	Hispanic	2(1.0%)		6 statements	4 (2.2%)
	Other	24 (11.4%)		7 statements	1 (0.6%)
	Rather Not Say	24 (11.4%) 7 (3.4%)		> 10 statements	13 (7.3%)
School Year	First Year	55 (26.2%)	Privacy Seal Experience	Yes	91 (43.3%)
	Second Year	51 (24.3%)		No	119 (56.7%)
	Third Year	42 (20.0%)	Privacy Seal*	BBBOnLine	15 (16.5%)
	Fourth Year	36 (17.1%)	(N = 104)	TRUSTe	47 (51.6%)
	Graduate Student	26 (12.4%)		WebTrust	11 (12.1%)
Online Transaction	None	17 (8.1%)		BetterWeb	3 (3.3%)
Experience in the Past	1 - 10 times	108 (51.4%)		ESRB	25 (27.5%)
Twelve Months	1 - 10 times 11 - 20 times	34 (16.2%)		VeriSign	73 (80.2%)
	> 20 times	51 (24.3%)		Other	5 (5.5%)

Table 7: Demographic Information of Participants

* Participants were asked to indicate all privacy seals that they seen before.

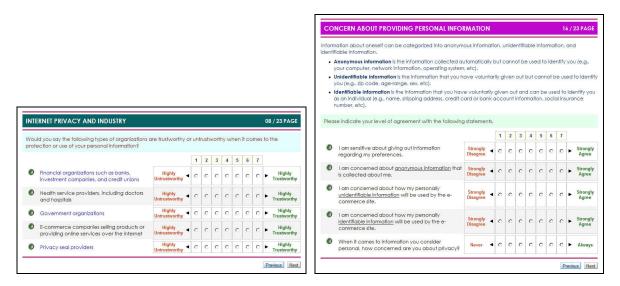
More than half of the participants (65.2%) were male. The mean age was approximately 21 years, and the age range was from 18 and 43 years. The majority of participants were from Asian (51.4%) and

Caucasian (31.4%) ethnic groups. About 88 percent of the respondents were undergraduate students. Of the participants, about 92 percent reported that they had online transaction experiences such as ordering things, subscribing to services or registering on Web sites for online services.²⁶ On average, they conducted online transactions 10 times in the past twelve months. A total of 179 participants (85.2%) had seen the privacy policy statement attached to some Web site. Of the respondents, roughly 36 percent did not read the privacy policy statement attached to any Web site in the past twelve months. In terms of privacy seals, only 91 (43.3%) participants had seen the privacy seal attached to any Web site. Among them, VeriSign (80.2%) had the highest percentage, followed by TRUSTe (51.6%), ESRB (27.5%), BBBOnLine (16.5%), WebTrust (12.1%), other seals such as VISA (5.5%), and BetterWeb (3.3%). This is an interesting finding because VeriSign and other seals are not privacy seals. This finding is consistent with Moores (2005). That is, although individuals had a basic understanding about privacy seals, quite a number of them failed to recognize genuine privacy seals. This result, therefore, justifies the use of a concocted seal in this study to reduce the effect of prior knowledge of a specific seal on the online ordering experiment.

In addition, several questions were developed to measure other characteristics of respondents using a seven-point scale ranging from 1 (low) and 7 (high). The trustworthiness of organizations was assessed by asking the degree to which respondents feel that each organization is trustworthy in terms of protecting their privacy (see Figure 8.a). The majority of participants felt that financial organizations (M = 6.23 and SD = .97), health service providers (M = 5.45 and SD = 1.3), and government organizations (M = 5.34 and SD = 1.55) are trustworthy. However, respondents tended to have low trust in e-commerce companies (M = 3.56 and SD = 1.44). The trustworthiness of privacy seal providers was also examined. The 91 respondents who had seen the privacy seal attached to any Web sites believe that privacy seal providers are less trustworthy (M = 4.78 and SD = 1.36) than financial organizations, health service

²⁶ The analysis was conducted without 17 participants who did not have online transaction experience in the past 12 months. The results were the same as with 17 participants. Hence, the followed analysis of the Internet privacy study was based on 210 participants.

providers, and government organizations, but more trustworthy than e-commerce companies. The results of paired comparisons using the Wilcoxon test revealed that respondents tend to trust financial organizations more than other organizations (Wilcoxon signed-rank test, all p < .01). There was no difference between health service providers and government organizations. In addition, respondents felt that e-commerce companies are less trustworthy than other organizations (Wilcoxon signed-rank test, p < .01).



a) Trustworthiness of Organizations

b) Privacy Concern

Figure 8: Trustworthiness of Organizations and Privacy Concern Measure

Respondents were also asked how concerned they were about their privacy (see Figure 8.b). A scale developed by Chellappa and Sin (2005) was employed for measuring the respondent's specific concern for privacy of his or her anonymous, personally unidentifiable, and personally identifiable information. The results from the questions measuring individuals' privacy concerns suggest that respondents had strong privacy concerns (M = 5.88 and SD = 1.15). Privacy concerns also varied in type of personal information. The majority of respondents were concerned about how their personally identifiable information is used by e-commerce sites (M = 5.92 and SD = 1.29). However, they were less concerned with information regarding their preferences (M = 3.77 and SD = 1.72), anonymous

information (M = 3.76 and SD = 1.88), and unidentifiable information (M = 3.78 and SD = 1.7). Differences in individuals' privacy concerns regarding the types of information were examined using the Wilcoxon signed-rank test. Significance tests show that respondents were more concerned with identifiable information than other types of information (Wilcoxon signed-rank test, all p < .01), but there were no significant differences in their concerns about preferences, anonymous information, and unidentifiable information.

7.1.3. Self-reported Privacy Behaviour

Table 8 shows the mean scores and standard deviations of the five self-reported measurement items. In addition, the ANOVA results of the five items are shown in Table 9 and Table 10.

			ITE	EM 1	ITE	CM 2	ITE	CM 3	ITE	EM 4	ITE	EM 5
		N^{*}	<i>M</i> ^{**}	<i>SD</i> ^{***}	М	SD	М	SD	М	SD	М	SD
	HI_SEAL	35	4.51	2.32	3.77	2.30	3.06	1.94	1.97	1.52	1.91	1.63
High	HI_POLICY	35	5.00	1.86	3.80	2.17	2.17	1.72	2.06	1.26	2.03	1.64
Involvement	HI_NONE	35					1.40	0.74	2.17	1.48	1.83	1.46
	LI_SEAL	35	2.57	1.61	2.20	1.51	5.71	1.71	4.31	1.66	3.91	1.82
Low Involvement	LI_POLICY	35	3.03	1.40	2.46	1.60	5.43	1.52	3.71	1.78	3.89	1.89
	LI_NONE	35					5.46	1.44	4.34	1.78	4.49	1.90
	Total	210	3.78	2.07	3.06	2.04	3.87	2.32	3.10	1.89	3.01	2.04

Table 8: Means and Standard Deviations for Self-reported Privacy Behaviour

* Number of Web sites

** Mean of OECD principle score

*** Standard deviation of OECD principle score

ITEM 1: I would read the privacy policy statement of the Web site when it requests [*two pieces of personal information*].

ITEM 2: During the past 6 months, did you read the privacy policy statement of the Web site when it requested [*two pieces of personal information*]?

ITEM 3: How likely would you be to complete this form when [two pieces of personal information] are requested?

If the Web site had a privacy policy statement, how likely would you be to complete this form when [*two pieces of personal information*] are requested?

If the Web site had a privacy policy statement and a privacy seal how likely would you be to complete this form when [*two pieces of personal information*] are requested?

- ITEM 4: I would provide my [*two pieces of personal information*] when the Web site's privacy policy does NOT address [*two important company privacy practices*] as defined above.
- ITEM 5: During the past 6 months, did you provide your [*two pieces of personal information*] when the Web site's privacy policy does NOT address [*two important company privacy practices*] as defined above?

7.1.3.1. Reading Privacy Policy Statement

ITEM 1 and ITEM 2 measured the self-reported privacy behaviour with respect to reading the privacy policy statement (henceforth, self-reported reading behaviour).²⁷ The mean values for ITEM 1 indicate that respondents in the high involvement condition (hereafter, HI condition) were more willing to read the privacy policy statements than those in the low involvement condition (henceforth, LI condition).

Source	df	MS	F	р	η^2
ITEM 1					
INVOLVEMENT	1	134.064	39.959	.001	.227
DISCLOSURE	1	7.779	2.318	.130	.017
INVOLVEMENT * DISCLOSURE	1	.007	.002	.963	.001
Error	136	3.355			
ITEM 2					
INVOLVEMENT	1	74.314	20.051	.001	.128
DISCLOSURE	1	.714	.193	.661	.001
INVOLVEMENT * DISCLOSURE	1	.457	.123	.726	.001
Error	136	3.706			

Table 9: Analysis of Variance for Self-reported Privacy Behaviour

ITEM 1: I would read the privacy policy statement of the Web site when it requests [*two pieces of personal information*].

ITEM 2: During the past 6 months, did you read the privacy policy statement of the Web site when it requested [*two pieces of personal information*]?

²⁷ Only four groups (i.e., HI_SEAL, HI_POLICY, LI_SEAL, and LI_POLICY) were used for examining self-reported reading behaviour due to experimental condition (see Table 1).

The ANOVA results (Table 9) indicate significant differences in self-reported reading privacy behaviour between INVOLVEMENT groups ($F_{(1, 136)} = 39.959$, p < .001, $\eta^2 = .227$).²⁸ Eta (η) for INVOLVEMENT was about .48, which is a large effect.²⁹ However, both the main effect of DISCLOSURE on self-reported reading behaviour and the interaction effect between INVOLVEMENT and DISCLOSURE were not statistically significant.

A similar trend was observed in ITEM 2. The ANOVA results confirm this finding ($F_{(1, 136)} = 20.051$, p < .001, $\eta^2 = .128$). There was a significant difference in self-reported reading privacy behaviour between INVOLVEMENT groups. Thus, respondents in HI condition read the privacy policy statement of the Web site more often than those in LI condition during the past 6 months. Eta for INVOLVEMENT was about .36, which, according to Cohen (1988), can be considered as a large effect. However, both the main effect of DISCLOSURE and the interaction effect were not statistically significant. In addition, this study examined whether there is a difference between responses in ITEM 1 and ITEM 2. The results of a paired comparison using the Wilcoxon test revealed that respondents planned to read privacy policy statements more often than they did during the past 6 months (Wilcoxon signed-rank test, p < .01).

Based on the above observations, H1 is supported for self-reported reading behaviour. That is, individuals in the high privacy involved situation stated that they are more willing to read the privacy policy statement than those in the low privacy involved situation. In addition, the insignificant DISCLOSURE and interaction effects suggest that H3 is also supported. In other

²⁸ Levene's test result of the homogeneity of variances was significant (p < .01) which indicated the departure from the homogeneity assumption. Although the assumptions of ANOVA was violated, the study used ANOVA because it is robust to the violation of homogeneity variance if group are equal size (Maxwell and Delaney, 1990).

²⁹ Cohen (1988) provided guidelines for interpreting the size of the "effect" for common effect size measures such as γ , η , and ϕ . According to Cohen, $\eta > .10$ is a small effect, $\eta > .24$ is a medium effect, and $\eta > .37$ is a large effect in social science research.

words, the existence of a privacy seal had no effect on individuals' tendency to read the privacy policy statement posted on Web sites.

7.1.3.2. Providing Personal Information

Three measurement items (i.e., ITEM 3, ITEM 4, and ITEM 5) were used to assess respondents' self-reported privacy behaviour with respect to providing personal information (henceforth, self-reported providing behaviour). Among these three measurement items, one item was particularly related to the online ordering experiment. That question was used as a measure for the respondent's self-reported personal information providing behaviour given a scenario that is similar to his or her experimental condition (ITEM 3).

Source	df	MS	F	р	η^2
ITEM 3					
INVOLVEMENT	1	580.005	238.715	.001	.539
DISCLOSURE	2	16.300	6.709	.002	.062
INVOLVEMENT * DISCLOSURE	2	8.633	3.553	.030	.034
Error	204	2.430			
ITEM 4					
INVOLVEMENT	1	222.171	87.767	.001	.301
DISCLOSURE	2	2.533	1.001	.369	.010
INVOLVEMENT * DISCLOSURE	2	2.229	.880	.416	.009
Error	204	2.531			
ITEM 5					
INVOLVEMENT	1	247.543	82.553	.001	.288
DISCLOSURE	2	1.176	.392	.676	.004
INVOLVEMENT * DISCLOSURE	2	3.186	1.062	.348	.010
Error	204	2.999			

Table 10: Analysis of Variance for Self-reported Privacy Behaviour

- ITEM 3: How likely would you be to complete this form when [*two pieces of personal information*] are requested?
 If the Web site had a privacy policy statement, how likely would you be to complete this form when [*two pieces of personal information*] are requested?
 If the Web site had a privacy policy statement and a privacy seal how likely would you be to complete this form when [*two pieces of personal information*] are requested?
 If the Web site had a privacy policy statement and a privacy seal how likely would you be to complete this form when [*two pieces of personal information*] are requested?
- ITEM 4: I would provide my [*two pieces of personal information*] when the Web site's privacy policy does NOT address [*two important company privacy practices*] as defined above.
- ITEM 5: During the past 6 months, did you provide your [*two pieces of personal information*] when the Web site's privacy policy does NOT address [*two important company privacy practices*] as defined above?

The ANOVA results (Table 10) indicate that respondents in HI condition provided their personal information less than those in LI condition ($F_{(1, 204)} = 238.715$, p < .001, $\eta^2 = .539$). There were also a significant main effect of DISCLOSURE ($F_{(2, 204)} = 6.709$, p = .002, $\eta^2 = .062$) and an interaction effect between INVOLVEMENT and DISCLOSURE ($F_{(2, 204)} = 3.553$, p = .03, $\eta^2 = .034$). The effect size (eta) of three variables was .73 (INVOLVEMENT), .25 (DISCLOSURE), and .18 (interaction); according to Cohen (1988), they are a large effect, a medium effect, and a small effect.

When a significant interaction is obtained, it is generally preferable to consider effects within individual levels of other factors instead of interpreting the main effects themselves. Thus, the effect of DISCLOSURE at each level of INVOLVEMENT was examined. The one-way ANOVA results (not provided in tabular form) indicate that there was a significant effect of DISCLOSURE when respondents were in HI condition ($F_{(2, 102)} = 9.928$, p < .001, $\eta^2 = .163$), but the effect was not statistically significant when they were in LI condition. Post hoc multiple comparisons were used to determine whether there are significant differences across DISCLOSURE in HI condition. Follow-up Dunnett's T3 test results indicate a significant difference between *HI_NONE* and *HI_SEAL* groups (p < .001).³⁰ Also, there was a marginally significant difference between *HI_NONE* and *HI_POLICY* groups.

³⁰ Dunnett's T3 is employed due to the violation of the homogeneity assumption (Maxwell and Delaney, 1990).

Based on the above results, H2 is supported for self-reported providing behaviour. That is, individuals in the high privacy involved situation stated that they are less willing to provide personal information than those in the low privacy involved situation. However, H4 is not supported.³¹

ITEM 4 and ITEM 5 were designed to assess if respondents provide their personal information when the Web site's privacy policy statement does not address two important privacy practices. The mean values for ITEM 4 indicate that respondents in HI condition were less likely to provide their personal information than those in LI condition ($F_{(1, 204)} = 87.767$, p < .001, $\eta^2 = .301$). Eta for INVOLVEMENT was about .55, which is a large effect according to Cohen (1988). However, DISCLOSURE had no significant effect, and also the interaction effect between INVOLVEMENT and DISCLOSURE was not significant. ITEM 5 shows a similar trend. The mean values of the high involvement group were less than those in the low involvement group ($F_{(1, 204)} = 82.553$, p < .001, η^2 = .288). Respondents in HI condition provided their personal information less than those in LI condition during the past 6 months. Eta was about .54, and thus the effect of INVOLVEMENT is large. The Wilcoxon signed-rank test conducted to investigate whether there is a difference between responses in ITEM 4 and ITEM 5 indicates no significant difference.

The results for ITEM 4 and ITEM 5 suggest that H2 is supported, but H5 is not supported. That is, individuals in the high privacy involved situation provided their personal information less than those in the low privacy involved situation when the Web site's privacy policy did not

³¹ Interestingly, the results indicate that the opposite of H4 was true. That is, individuals' behaviour with respect to providing personal information is influenced by a privacy seal when they are in the high privacy involved situation, but not in the low privacy involved situation. A plausible explanation for this finding could be found in Miyazaki and Krishnamurthy (2002); that is, a firm's participation in a seal program favourably influences customers' perceptions of a Web site's privacy policy and the level of information disclosure. Thus, when individuals were told that a Web site participates in a privacy seal program, it leads to individuals' positive perceptions of the Web site's privacy practices, and thus increases their willingness to provide personal information. This positive effect on the company's privacy involved situation consider their information privacy. Individuals in the low privacy involved situation, however, consider their information privacy less, and thus their perceptions may not be substantially influenced by the existence of privacy seal. That is, it may not generate considerable positive effect on individuals' perceptions of the Web site's privacy involved situation for their information privacy less, and thus their perceptions may not be substantially influenced by the existence of privacy seal. That is, it may not generate considerable positive effect on individuals' perceptions of the Web site's privacy may not be substantially influenced by the existence of privacy seal. That is, it may not generate considerable positive effect on individuals' perceptions of the Web site's privacy may not be substantially influenced by the existence of privacy seal. That is, it may not generate considerable positive effect on individuals' perceptions of the Web site's privacy practices while making an information disclosure decision.

address privacy policies important to them. However, the existence of a privacy seal did not influence individuals' willingness to provide their personal information.

7.1.4. Actual Privacy Behaviour

The actual privacy behaviour was captured while participants were performing an online ordering task. Five measurement items (i.e., ITEM 6 – ITEM 10) were used to assess respondents' actual privacy behaviour.

7.1.4.1. Reading Privacy Policy Statement

ITEM 6 measured the actual reading behaviour in terms of opening the privacy policy statement posted on the Web site.³² To investigate whether individuals' actual reading behaviour differs depending on involvement conditions and privacy policy disclosure conditions, a chi-square statistic was used. The Pearson chi-square results (Table 11) indicate that respondents in HI condition were more likely to open a privacy policy statement posted on the Web site than those in LI condition (χ^2 = 7.064, df = 1, N = 140, p = .008). Phi, which indicates the strength of the association between the two variables, is .225 and, thus, the effect size is considered to be medium according to Cohen (1988).³³ On the other hand, respondents' actual reading behaviour was not significantly affected by a privacy seal.³⁴ Hence, similar to the self-reported reading behaviour, H1 and H3 are supported for actual reading behaviour.

³² Since only participants in HI_SEAL, HI_POLICY, LI_SEAL, and LI_POLICY were provided a privacy policy statement, only these groups were used for examining actual reading behaviour.

³³ According to the guidelines suggested by Cohen (1988), $\phi > .10$ is a small effect, $\phi > .30$ is a medium effect, and $\phi > .50$ is a large effect in social science research.

³⁴ This study also examined whether there are differences on respondents' actual reading behaviour across DISCLOSURE in each level of INVOLVEMENT, no differences were found.

			High Inv	volvement	Low Inv	Involvement		
		Ν	SEAL	POLICY	SEAL	POLICY		
ITEM 6								
	Yes	49	14	18	7	10		
	No	91	21	17	28	25		
Total		140	35	35	35	35		
			χ ²	р		φ		
INVOLVEMENT			7.064	.008		.215		
DISCOSURE			1.538	.225		.105		

Table 11: Chi-square Analysis of Actual Reading Behaviour

SEAL: Privacy Seal and Privacy Policy Statement

POLICY: Privacy Policy Statement

ITEM 6: Does the participant click the privacy policy statement of Gift4U?

Since it is possible that respondents did not read the privacy policy statement even if they opened it, the number of seconds that respondents spent on reading the privacy policy statement was also examined (ITEM 7). Table 12 shows mean scores, standard deviations, and ANOVA results. The mean values for ITEM 7 indicate that respondents in HI condition spent more time reading the privacy policy statement then those in LI condition ($F_{(1, 136)} = 8.874$, p = .003, $\eta^2 = .061$). Eta for INVOLVEMENT was about .25, which, according to Cohen (1988), can be considered roughly as a medium effect. However, both the main effect of DISCLOSURE and interaction effect were not statistically significant.

Table 12: Analysis of Variance for Time Spending to Read Privacy Policy Statement

		SE	EAL	POI	LICY
	Ν	M SD		М	SD
High Involvement	70	32.71	65.19	35.89	60.03
Low Involvement	70	5.17	13.85	14.89	35.34
Total	140	18.94	48.80	25.39	50.03

Source		df	MS	F	р	η^2	
ITEM 7							
INVOLV	VEMENT	1	20618.579	8.874	.003	.061	
DISCLO	SURE	1	1452.864	.625	.430	.005	
INVOLV	VEMENT * DISCLOSURE	1	374.579	.161	.689	.001	
Error		136	2323.568				
SEAL:	Privacy Seal and Privacy Polic	ey Statem	ient				
POLICY:	Privacy Policy Statement						

ITEM 7: How long does the participant open the privacy policy statement of Gift4U?

7.1.4.2. Providing Personal Information

ITEM 8 measured the respondents' actual behaviour in terms of providing personal information to the Web site. Chi-square tests were conducted to examine whether individuals' actual behaviour differs on involvement conditions and privacy policy disclosure conditions.

			Hig	h Involvement		Low Involvement						
		Ν	SEAL		PRIVAC Y	NONE	SEAL	PRIVAC Y	NONE			
ITEM 8												
	Yes	112	6		3	9	32	32	30			
	No	98	29		32	26	3	3	5			
Total		210	35		35	35	35	35	35			
				χ^2		р		φ				
INVOLVEMENT			110.510	.001			.72:	.725				
DISCOS	URE			.497		.780		.04	9			

Table 13: Chi-square Analysis of Actual Providing Behaviour

SEAL: Privacy Seal and Privacy Policy Statement

POLICY: Privacy Policy Statement

NONE: No Privacy Policy Disclosure

ITEM 8: Does the participant provide his or her true personal information?

Pearson chi-square result (Table 13) shows that respondents in LI condition provided their personal information more than those in HI condition ($\chi^2 = 110.51$, df = 1, N = 210, p < .001). Phi was about .725, which is a large effect according to Cohen (1988). However, respondents' behaviour was not significantly affected by whether the site had a privacy policy statement and whether it had a privacy seal.³⁵ The above observations suggest that H2 is supported, but H4 and H5 are not supported.

There are two possible explanations for the insignificant effect of privacy policy disclosure on respondents' information disclosure. One possible explanation is that respondents may not carefully read the privacy policy statement. Therefore, their decisions about providing personal information may not be influenced by the content of the privacy policy statement. To test this explanation, this study included the number of seconds that respondents spent reading the privacy policy statement (ITEM 7). Logistic regression was conducted to assess whether INVOLVEMENT, DISCLOSURE, and ITEM 7 significantly predict whether respondents revealed their information. When all three predictor variables are considered together, they significantly predict whether respondent provided their personal information ($\chi^2 = 99.859$, df = 3, N = 140, p < .001).³⁶ The results (Table 14) indicate that INVOLVEMENT was significant, but DISCLOSURE and ITEM 7 were not significant.

Variable	β	SE	р
INVOLVEMENT	-4.340	.583	.001
DISCLOSURE	.460	.559	.410
ITEM 7	.001	.005	.888
Constant	1.691	.899	.060

Table 14: Logistic Regression Predicting Actual Providing Behaviour

³⁵ The differences in respondents' actual providing behaviour across DISCLOSURE in each level of INVOLVEMENT were also examined, no differences were found.

³⁶ Only four groups (i.e., HI_SEAL, HI_POLICY, LI_SEAL, and LI_POLICY) were included for the logistic regression because participants in these groups were provided a privacy policy statement.

Another possible explanation is related to the TRUSTWEB seal used in the experiment. Since TRUSTWEB is a concocted seal, respondents might fail to recognize it as a privacy seal. For instance, they might think TRUSTWEB is a security seal, and thus they might not take the existence of the privacy seal into account when they make a decision about providing personal information. To test this explanation, this study assessed respondents' actual behaviour in terms of opening the privacy seal posted on the Web site (ITEM 9) as well as the time spent reading the information about the seal (ITEM 10). Table 15 shows the number of respondents who opened the privacy seal, the mean, and standard deviation of the number of seconds that they spent reading the information about the seal. Approximately 23% of respondents opened the privacy seal when they were asked to provide sensitive information, and they spent, on average, 13.5 seconds to get the information about the seal. On the contrary, only one respondent in the low involvement condition opened the privacy seal and spent 4 seconds to read the information about the seal. Respondents in the high privacy involved situation opened the privacy seal more ($\chi^2 = 6.248$, df = 1, N = 70, p = .012) and spent more time to get the information about the seal posed on the Web site compared to those in the low privacy involved situation ($F_{(1,136)} = 6.261$, p = .015). This result suggests that the insignificant effect of the privacy seal was not due to the failure to recognize TRUSTWEB as a privacy seal.

		ITE	EM 9	ITEM	A 10
	N	N Yes (%) No (%)		М	SD
High Involvement	35	8 (22.86%)	27 (77.14%)	13.50	8.77
Low Involvement	35	1 (2.86%)	34 (97.14%)	4.00	-
Total	70	9 (12.86%)	61 (87.14%)	12.44	8.79

Table 15: Descriptive Statistics of Respondents' Behaviour With Respect to Privacy Seal

ITEM 9: Does the participant click the TRUSTWEB page of Gift4U?

ITEM 10: How long does the participant open the TRUSTWEB page of Gift4U?

Based on the above observations, it appears that both the content of the privacy policy statement and the existence of a privacy seal did not affect individuals' actual behaviour in

providing personal information. Only individuals' degree of involvement influences their behaviour.

7.1.5. Self-reported versus Actual Privacy Behaviour

The gap between self-reported privacy behaviour and actual privacy behaviour was assessed by comparing two types of privacy behaviour: 1) *Reading Privacy Policy Statement* and 2) *Providing Personal Information*. Actual privacy behaviour was dichotomous in nature (i.e., *Read* versus *Do not read* and *Provide* versus *Do not provide*) whereas self-reported behaviour was measured on seven-point scales. For comparison, each item for self-reported privacy behaviour measure was transformed into a dichotomous variable based on a median split. Accordingly, two new variables (i.e., ITEM 1a and ITEM 2a) were created for self-reported reading behaviour. For self-reported providing behaviour, three new variables were generated (i.e., ITEM 3a, ITEM 4a, and ITEM 5a). These five new variables were then compared with each actual privacy behaviour measure.

McNemar's Chi-square test was employed to compare self-reported and actual measures.³⁷ With respect to reading the privacy policy statement, McNemar's Chi-square test for the comparison between the first self-reported measure and the actual measure (i.e., ITEM 1a vs. ITEM 6) was insignificant (χ^2 = .980, p = .322, N = 140), as was the test for the comparison between the second self-reported measure and the actual measure (i.e., ITEM 6) (χ^2 = .595, p = .440, and N = 140).³⁸ However, McNemar's tests for the respondents' behaviour related to providing personal information (i.e., ITEM 3a vs. ITEM 8, ITEM 4a vs. ITEM 8, and ITEM 5a vs. ITEM 8) were significant (χ^2 = 5.891, p = .015, N = 210; χ^2 = 41.440, p < .001, N = 210; χ^2 = 36.012, p < .001, N = 210, χ^2 = 36.012, p < .001, N = 210, respectively). These results indicate that although respondents behaved akin to what they said with respect to reading the privacy policy

³⁷ Since the two variables are dichotomous in nature and are not normally distributed, McNemar's Chi-square test was conducted (Huck, 2004).

³⁸ Because of the privacy policy disclosure manipulation, 140 responses were used to test the difference between self-reported and actual behaviour.

statement, their behaviour was different from what they said in terms of providing personal information. Therefore, H6 is not supported, but H7 is supported.

7.2. Privacy Policy Disclosure Study

An analysis of variance (ANOVA) and correlation analysis were conducted to assess whether there is a difference in companies' privacy policies across six countries, whether companies' privacy policies in information-sensitive industries are different from those in less information-sensitive industries, and whether governmental involvement and cultural values influence companies' privacy policy disclosures.

7.2.1. General Profile

A total of 420 sites, 70 Web sites for each of six countries, were accessed and investigated. Table 16 shows the profile of 420 companies. On average, the number of employees is 68,005. The mean values of total assets and revenue are \$ 91,620,393,647 and \$ 17,404,109,030. Companies in less information-sensitive industries tend to have more employees and make more revenue. The total assets of information-sensitive industries are higher than those of less information-sensitive industries.

In terms of Web sites' profile, Table 17 presents the information regarding participation in privacy seal programs and adoption of technologies (P3P). Only 5% of 420 Web sites participate in privacy seal programs: BBBOnLine (2), TRUSTE (11), プライバシーマーク®制度 (5)³⁹, and Bobby Approved (1)⁴⁰. Among these sites, half of them are U.S. sites (10 sites). In China, none of

 $^{^{39}}$ 'プライバシーマーク®制度' is a Japanese privacy seal. It is issued by Japanese privacy seal authority (JIPDEC) and has the mutual accreditation with BBBOnLine (BBBOnLine, 2006).

⁴⁰ Bobby is provided by CAST (Centre for Applied Special Technology) and is a free Web-based service that analyzes Web pages. It analyses the accessibility of a Web site based on the World Wide Web Consortium's (W3C) Web Accessibility Initiative (WAI) and Section 508 guidelines from the Architectural and

sites participate in privacy seal programs. Furthermore, 13 sites are in less information-sensitive industries (e.g., manufacturing and retail industries), and 6 sites are in information-sensitive industries (e.g., financial and insurance industries). In terms of adoption of technologies (P3P), only 15 sites implement P3P: U.S. (8), Canada (2), U.K (3), and Germany (2). Among these sites, 7 sites are in less information-sensitive industries, and 8 sites are in information-sensitive industries.

Transportation Barriers Compliance Board (Access Board) of the U.S. Federal Government. A Web site that successfully addressed all issues that Bobby identifies becomes "Bobby Approved" site and displays the Bobby Approved icon (www.cast.org). Although it is not a genuine third-party privacy seal, this study includes Bobby Approved because it not only provides a report about a Web site's privacy but also works similar to third-party privacy seals.

		U	.S.	CAN	ADA	U	J.K.	GERN	IANY	JA	PAN	CH	INA	Ove	erall
		LS^*	S**	LS	S	LS	S	LS	S	LS	S	LS	S	LS	S
Incorporated	Min	1888	1894	1870	1817	1886	1853	1756	1825	1899	1880	1960	1912	1756	1817
Year	Max	1999	1999	1999	1999	2001	2001	1998	1999	1987	2002	2000	1998	2001	2002
Number of	Min	117,000	27,000	6,900	236	35,584	3,141	34,400	3,336	44,080	5,655	1,026	3,017	1,026	236
Employee	Max	1,500,000	253,000	145,000	60,000	402,375	180,000	419,200	193,516	306,876	71,015	422,554	188,716	1,500,000	253,000
	M	243,941	60,436	34,894	9,752	80,773	31,301	117,029	23,777	104,187	16,590	19,523	48,775	102,835	29,048
	SD	234,605	46,875	33,636	16,321	74,067	40,254	105,947	43,245	70,647	15,222	79,150	73,491	138,838	40,398
	<i>T</i> ***	152	,188	22,	323	56	6,037	70,	403	60,388		24,685		68,055	
Assets****	Min	2,780	503	411	4	2,754	409	3,378	268	19,866	669	21	29,817	21	4
	Max	647,483	1,264,030	31,957	351,726	266,995	1,034,220	59,220	401,201	85,452	1,294,850	6,476	464,132	647,483	1,294,850
	M	97,395	217,473	7,831	56,685	39,925	169,739	18,052	92,936	45,948	136,072	1,049	149,307	37,021	138,485
	SD	154,219	281,679	7,829	96,036	71,176	292,972	18,356	120,496	28,120	297,887	1,729	210,238	88,622	234,362
	<i>T</i> ^{***}	164	,807	32,	32,778 10		04,832 64,1		64,135 117,296		28,005		91,620		
Revenue****	Min	5,003	961	610	24	2,671	56	1,035	-210	11,428	732	9	1,024	9	-210
	Max	185,524	94,713	22,342	20,655	232,571	79,252	48,502	57,122	70,466	47,850	2,825	15,020	232,571	94,713
	М	52,242	20,771	5,735	4,081	27,774	11,988	17,527	10,800	34,313	13,990	492	4,818	22,896	12,604
	SD	47,478	18,145	6,235	6,066	53,212	21,360	13,674	14,561	24,378	12,240	810	6,809	37,771	15,969
	<i>T</i> ***	34,	574	4,8	390	20	,106	13,	456	18	,224	1,2	278	17,4	404

Table 16: Company Profile

* Less information-sensitive industries

** Information-sensitive industries

*** Total (Millions)

**** Millions

			U.S. (70 Sites)	CANADA (70 Sites)	U.K. (70 Sites)	GERMANY (70 Sites)	JAPAN (70 Sites)	CHINA (70 Sites)	Overall (420 Sites)
Is a privacy seal posted	Less Information-Sensitive								
on the domain?	Industry (35 Sites per country)	Yes	8 (11%)	1 (1%)	1 (1%)	0(0%)	3 (4%)	0(0%)	13 (3%)
		No	27 (39%)	34 (49%)	34 (49%)	33 (50%)	32 (46%)	35 (50%)	197 (47%)
	Information-Sensitive Industry (35 Sites per country)	Yes	2(3%)	0(0%)	0(0%)	2(3%)	2 (3%)	0(0%)	6(1%)
		No	33 (47%)	35 (50%)	35 (50%)	33 (47%)	33 (47%)	35 (50%)	204 (49%)
	Total	Yes	10 (14%)	1(1%)	1(1%)	3 (4%)	5 (7%)	0(0%)	19 (5%)
		No	60 (86%)	69 (99%)	69 (99%)	67 (96%)	65 (93%)	70 (100%)	401 (95%)
Does the domain implement P3P?	Less Information-Sensitive Industry (35 Sites per country)	Yes	5 (7%)	1(1%)	1 (1%)	0(0%)	0(0%)	0(0%)	7 (2%)
	(55 blos per country)	No	30 (43%)	34 (49%)	34 (49%)	35 (50%)	35 (50%)	35 (50%)	203 (48%)
	Information-Sensitive Industry (35 Sites per country)	Yes	3 (4%)	1 (1%)	2(3%)	2(3%)	0(0%)	0(0%)	8 (2%)
		No	32 (46%)	34 (49%)	33 (47%)	33 (47%)	35 (50%)	35 (50%)	202 (48%)
	Total	Yes	8 (11%)	2 (3%)	3 (4%)	2 (3%)	0(0%)	0(0%)	15 (4%)
		No	62 (89%)	68 (97%)	67 (96%)	68 (97%)	70 (100%)	70 (100%)	405 (96%)

Table 17: Participation in Privacy Seal Programs and Adoption of Technologies (P3P)

7.2.2. Differences in Privacy Policy Disclosures across Industries and Countries

In this study, companies' privacy practices were assessed by examining the content of companies' privacy policy statements with respect to eight OECD principles. Table 18 shows the mean scores and standard deviations of OECD principle scores among six countries. The mean values indicate that approximately 10 pieces of information from a maximum of 30 were stated in companies' privacy policy statements across six countries. The low mean values of OECD principle suggest that many Web sites among six countries were unsuccessful in covering all OECD principles in their privacy policy statements. Japan had the highest score (15.16), followed by Canada (13.24), U.S. (10.91), U.K. (8.81), Germany (6.83), and China (4.27). In terms of industry, Web sites in less information-sensitive industries disclosed more OECD principles than those in information-sensitive industries. Again Japan had the highest score in both industries, and China had the lowest score.

Table 18: OECD Principle Score between Non-sensitive and Sensitive Industry across Countries

Inductory	N	US	5.	CANA	ADA	U.	K.	GERM	IANY	JAP	AN	CHI	NA		TOTAI	Ĺ
Industry	IN	М	SD	М	SD	М	SD	М	SD	М	SD	М	SD	n	М	SD
Less Sensitive	35	11.69	5.52	13.26	8.26	9.46	4.74	7.34	4.29	15.57	2.48	3.49	3.74	210	10.13	6.46
Sensitive	35	10.14	4.70	13.23	7.66	8.17	4.20	6.31	3.98	14.74	2.87	5.06	3.83	210	9.61	5.88
Total [*]	70	10.91	5.15	13.24	7.91	8.81	4.49	6.83	4.14	15.16	2.70	4.27	3.84	420	9.87	6.18

* The maximum OECD principle score is 30.

The ANOVA (Table 19) indicates three important findings about OECD principle disclosure in companies' privacy policy statements. A significant difference in OECD principle

score across countries was found ($F_{(5, 408)} = 46.495$, p < .001, $\eta^2 = .363$).⁴¹ This indicates that OECD principle disclosure varies across countries, supporting H8. Eta (η) was about .60, which can be considered as a large effect size.⁴² Another main effect (i.e., INDUSTRY) was not significant, suggesting that OECD principle disclosure does not differ between less information-sensitive industry and information-sensitive industry. Also, the interaction effect was not statistically significant. These results are inconsistent with H9. That is, companies in information-sensitive industries did not incorporate more OECD principles in their privacy policy statements than those in less information-sensitive industries. In addition, this study conducted ANOVAs for each country to examine the differences in industry level. The ANOVA results indicate that OECD principle disclosure was not significantly different between the two industry classifications in all six countries.

Source	df	MS	F	р	η^2
OECD Principle					
COUNTRY	5	1149.811	46.495	.001	.363
INDUSTRY	1	28.810	1.165	.281	.003
COUNTRY * INDUSTRY	5	23.107	0.934	.458	.011
Error	408	24.730			

Table 19: Analysis of Variance for OECD Principle as Function of Country and Industry

7.2.3. Analysis of Each OECD Principle

An analysis for each OECD principle was performed to examine whether companies in information-sensitive industries perceive each OECD principle differently than those in less

⁴¹ Levene's test result indicated the departure from the homogeneity of variances assumption. Since ANOVA is robust to the violation of homogeneity variance when group are equal size, this study conducted AVOVA (Maxwell and Delaney, 1990).

 $^{^{42}}$ According to Cohen (1988), $\eta > .10$ is small effect size, $\eta > .24$ relates to medium size, and $\eta > .37$ is large effects in social science research.

information-sensitive industries. Prior to the analysis of data, the means and standard deviations of each principle score were examined. Table 20 shows the descriptive statistics of each principle score.

	Max.	T 1 4	17	U	S.	CAN	ADA	U	.K.	GERI	MANY	JAF	PAN	СН	INA		TOTA	L
OECD Principles	Score*	Industry	Ν	М	SD	М	SD	M	SD	М	SD	М	SD	М	SD	N	М	SD
Accountability (AC)	2	Less Sensitive Sensitive	35 35	0.86 0.46	0.65 0.56	1.26 1.26	0.92 0.89	0.69 0.74	0.87 0.85	0.80 0.80	0.80 0.80	1.94 1.94	0.24 0.34	0.03 0.29	0.17 0.62	210 210	0.93 0.91	0.89 0.89
		Total	70	0.66	0.63	1.26	0.90	0.71	0.85	0.80	0.79	1.94	0.29	0.16	0.47	420	0.92	0.89
Collection Limitation (CL)	4	Less Sensitive	35	0.63	0.97	1.94	1.45	1.11	0.80	0.49	0.61	1.43	1.01	0.51	0.56	210	1.02	1.08
		Sensitive	35	0.46	0.78	1.89	1.16	0.71	0.67	0.69	0.63	1.03	0.95	0.54	0.51	210	0.89	0.94
		Total	70	0.54	0.88	1.91	1.31	0.91	0.76	0.59	0.63	1.23	1.00	0.53	0.53	420	0.95	1.01
Data Quality (DQ)	3	Less Sensitive	35	0.83	0.62	0.60	0.78	0.14	0.36	0.11	0.32	0.29	0.46	0.17	0.38	210	0.36	0.57
		Sensitive	35	0.63	0.60	0.97	1.07	0.06	0.24	0.26	0.51	0.09	0.28	0.46	0.51	210	0.41	0.67
		Total	70	0.73	0.61	0.79	0.95	0.10	0.30	0.19	0.43	0.19	0.39	0.31	0.47	420	0.38	0.62
Individual Participation (IP)	6	Less Sensitive	35	2.29	1.56	2.69	1.92	2.14	1.56	1.31	1.28	4.20	0.72	0.57	1.09	210	2.20	1.80
		Sensitive	35	1.77	1.80	2.57	1.84	1.80	1.57	1.03	1.18	3.83	1.38	1.23	1.37	210	2.04	1.79
		Total	70	2.03	1.69	2.63	1.87	1.97	1.56	1.17	1.23	4.01	1.11	0.90	1.28	420	2.12	1.79
Openness (OP)	2	Less Sensitive	35	1.14	0.81	1.17	0.86	0.83	0.75	0.69	0.58	1.91	0.28	0.06	0.24	210	0.97	0.84
		Sensitive	35	0.69	0.68	1.11	0.68	0.63	0.69	0.57	0.50	1.91	0.28	0.14	0.43	210	0.84	0.79
		Total	70	0.91	0.78	1.14	0.77	0.73	0.72	0.63	0.54	1.91	0.28	0.10	0.35	420	0.90	0.82
Purpose Specification (PS)	5	Less Sensitive	35	3.46	0.95	2.60	1.77	2.74	1.15	2.06	1.39	2.34	1.03	1.46	1.42	210	2.44	1.44
		Sensitive	35	2.69	1.30	2.29	1.74	2.37	1.33	1.20	1.05	2.51	1.15	1.57	1.07	210	2.10	1.39
		Total	70	3.07	1.20	2.44	1.75	2.56	1.25	1.63	1.30	2.43	1.08	1.51	1.25	420	2.27	1.42
Security Safeguards (SS)	5	Less Sensitive	35	2.17	2.01	2.00	1.75	1.49	1.46	1.66	1.45	2.06	1.06	0.60	1.04	210	1.66	1.58
		Sensitive	35	3.03	1.56	2.29	1.64	1.63	1.40	1.34	1.35	2.34	0.64	0.77	1.14	210	1.90	1.51
		Total	70	2.60	1.84	2.14	1.69	1.56	1.42	1.50	1.40	2.20	0.88	0.69	1.08	420	1.78	1.55
Use Limitation (UL)	3	Less Sensitive	35	0.31	0.58	1.00	0.91	0.31	0.58	0.23	0.43	1.40	0.60	0.09	0.28	210	0.56	0.76
		Sensitive	35	0.43	0.61	0.86	0.81	0.23	0.49	0.43	0.50	1.09	0.45	0.06	0.24	210	0.51	0.64
		Total	70	0.37	0.59	0.93	0.86	0.27	0.54	0.33	0.47	1.24	0.55	0.07	0.26	420	0.54	0.70

Table 20: Means and Standard Deviations for OECD Principles between Non-sensitive and Sensitive Industry across Countries

* Maximum score of each OECD principle

Japan (1.94) had the highest mean in the AC principle, followed by Canada (1.26), Germany (0.8), U.K. (0.71), U.S. (0.66), and China (0.16). With respect to the CL principle, Canada (1.91) had the highest mean, and China (0.53) had the lowest mean. Table 20 also shows that all countries were unsuccessful to providing enough information regarding the DQ principle in companies' privacy statements among six countries (all M < .8). In addition, the mean scores in the IP principle indicated that Web sites in six countries, on average, provide more than two pieces of information about the IP principle in their privacy statements. In terms of the OP principle, Japan (1.91) had the highest mean, followed by Canada (1.14), U.S. (0.91), U.K. (0.73), Germany (0.63), and China (0.1). On average, except Germany and China, all countries provided more than two pieces of information about the PS principle, and all countries except China addressed more than one piece of information about the SS principle in companies' privacy policy statements. Finally, most countries except Japan (1.24) and Canada (0.93) did not provide enough information regarding the UL principle.

To investigate the differences in country and industry levels, ANOVAs for each OECD principle were conducted. The ANOVA results are shown in Table 21. The results indicate that all OECD principles were significantly different across countries (all p < .001). Each eta (η) of eight OECD principles was greater than .39, which is a large effect according to Cohen (1988). However, not all OECD principles were significantly different between less information-sensitive industry and information-sensitive industry. Only the OP and PS principles were significantly different between two industries (p = .035 and p = .008, respectively). The SS principle was marginally significant (p = .086). In terms of interaction, the DQ principle was statistically significant (p = .004), and the PS principle was marginally significant (p = .093). Based on the ANOVA results and mean scores in Table 21, H9 is not supported. Contrary to the expectation, companies in less information-sensitive industries incorporate more OP and PS principles in their privacy policy statements than do companies in information-sensitive industries.

Source	df	MS	F	р	η^2	Source	df	MS	F	р	η^2
Accountability (AC)						Collection Limitation (CL)					
COUNTRY	5	26.147	55.087	.001	.403	COUNTRY	5	20.787	26.651	.001	.246
INDUSTRY	1	.021	.045	.832	.001	INDUSTRY	1	1.867	2.393	.123	.006
COUNTRY * INDUSTRY	5	.799	1.682	.138	.020	COUNTRY * INDUSTRY	5	1.004	1.287	.269	.016
Error	408	.475				Error	408	.780			
Data Quality (DQ)						Individual Participation (IP)					
COUNTRY	5	6.220	20.067	.001	.197	COUNTRY	5	87.718	40.251	.001	.330
INDUSTRY	1	.288	.930	.336	.002	INDUSTRY	1	2.752	1.263	.262	.003
COUNTRY * INDUSTRY	5	1.088	3.511	.004	.041	COUNTRY * INDUSTRY	5	3.112	1.428	.213	.017
Error	408	.310				Error	408	2.179			
Openness (OP)						Purpose Specification (PS)					
COUNTRY	5	25.632	71.019	.001	.465	COUNTRY	5	24.671	14.504	.001	.151
INDUSTRY	1	1.610	4.459	.035	.011	INDUSTRY	1	12.002	7.056	.008	.017
COUNTRY * INDUSTRY	5	.632	1.752	.122	.021	COUNTRY * INDUSTRY	5	3.231	1.899	.093	.023
Error	408	.361				Error	408	1.701			
Security Safeguards (SS)						Use Limitation (UL)					
COUNTRY	5	32.284	16.061	.001	.164	COUNTRY	5	14.136	43.485	.001	.348
INDUSTRY	1	5.952	2.961	.086	.007	INDUSTRY	1	.193	.593	.442	.001
COUNTRY * INDUSTRY	5	2.472	1.230	.294	.015	COUNTRY * INDUSTRY	5	.593	1.824	.107	.022
Error	408	2.010				Error	408	.325			

Table 21: Analysis of Variance for Eight OECD Principles as Function of Country and Industry

A plausible explanation for these findings is that companies in information-sensitive industries have their own standards or regulations, especially with respect to the security issues of personal information. Hence, such standards and regulations may not be addressed in their privacy policy statements. It is also possible that companies in less information-sensitive industries incorporate more OECD principles in their privacy policy statements to build customers' trust on their Web sites. Compared to companies in information-sensitive industries (e.g., online banking site), companies in less information-sensitive industries (e.g., online shopping site) often need more personal information for customizing their products and services. In the meantime, customers are less likely to provide their personal information to companies in less information-sensitive industries when compared to information-sensitive industries (Earp and Baumer, 2003). Therefore, companies in less information-sensitive industries may try to gain consumer trust by posting high-quality privacy policy statements, and thus they can boost customers' willingness to provide personal information.

7.2.4. Government Involvement and Privacy Policy Disclosures

H10 suggests that there will be a difference in the degrees of privacy practices associated with different governmental involvement structures. Specifically, companies' privacy policy disclosures will be positively associated with governmental involvement structures. An ANOVA was performed to assess the significance of difference in companies' privacy policy disclosures with respect to governmental involvement. Table 22 shows that the means and standard deviations of OECD principle scores comparing governmental involvement as well as ANOVA results. As hypothesized, the degree of companies' privacy policy disclosures varied significantly among various levels of governmental involvement ($F_{(2, 416)} = 33.167$, p < .001). Governmental involvement had significant, positive relationship with OECD principle score (r = .316, p < .001), suggesting that companies in high governmental involvement countries have higher levels of privacy policy disclosures than those in low governmental involvement countries. Therefore, H10 is supported.

Governmental Involvement			Ν	М	SD
No Formal Information Priva	cy Regula	ation	70	4.27	3.84
Voluntary Control			70	10.91	5.15
Data Commissioner			210	11.74	6.44
Registration			70	8.81	4.49
Total			420	9.87	6.18
Source	df	SS	MS	F	р
OECD Principle					
Between Groups	3	3085.029	1028.34	33.167	0.00
Within Groups	416	12898.03	31.01		
Total	419	15983.06			

Table 22: Analysis of Variance for OECD Principle Score as Function of Governmental Involvement

Follow-up Dunnett's T3 results indicate that no formal information privacy regulation was significantly different from other governmental involvement structures (all, p < .001).⁴³ There is also a significant difference on OECD principle score on data commissioner and registration (p < .001). The mean score of data commissioner (11.74) was higher than that of registration (8.81). These are interesting findings because it is the opposite of H10. That is, the significant difference between data commissioner and registration indicates that companies in registration countries (i.e., higher governmental involvement) incorporate fewer OECD principles in their privacy policy statements than those in data commissioner (i.e., lower governmental involvement). A plausible explanation is that companies in registration countries

⁴³ Dunnett's T3 was used due to the departure from the homogeneity assumption (Maxwell and Delaney, 1990).

have more strict regulations (e.g., data security and integrity requirements in financial industry), and hence, they may not need to address such requirements in their privacy policy statements.

7.2.5. Cultural Values and Privacy Policy Disclosures

H11 through H15 suggest that cultural values influence companies' privacy disclosures. To test these hypotheses, correlation analyses were performed to assess the significance of each cultural dimension (i.e., power distance, uncertainty avoidance, individualism, masculinity, and long-term orientation) on companies' privacy policy disclosures (i.e., OECD principle score). The means, standard deviations, and intercorrelations are shown in Table 23.

Table 23: Means, Standard Deviations, and Intercorrelation for OECD Principle Score

	М	SD	Power Distance (PDI)	Uncertainty Avoidance (UAI)	Individualism (IDV)	Masculinity (MAS)	Long-Term Orientation (LTO)
OECD Principle Score	9.87	6.18	224	.381	.211	.210	190
p			.001	.001	.001	.001	.001

The Pearson correlation shows a statistically signification association between power distance and OECD principle score (r = -.224, p < .001). If OECD principle score was correlated positively and significantly with the power distance, it indicates that there is a positive relationship between PDI and the degree of OECD principle a company discloses in its privacy policy statement. The direction of the correlation was negative, which means that countries with high power distance tend to have lower level of privacy policy disclosure and vice versa. Therefore, H11 is supported. A strong relationship was also observed between UAI and OECD principle score (r = .381, p < .001). The positive correlation coefficient suggests that countries with high uncertainty avoidance tend to have a higher level of privacy policy disclosure, supporting H12. As hypothesized (H13), IDV was positively associated with OECD principle score (r = .211, p < .001), suggesting

companies in individualist cultures have higher levels of privacy policy disclosures than those in collectivist cultures.

MAS also had a significant, positive relationship with OECD principle score (r = .21, p < .001). Interestingly, this finding is the exact opposite of H14, suggesting countries with feminine cultures tend to have lower levels of privacy policy disclosure. One possible explanation is that e-commerce sites are more likely designed for males because males tend to perform online transactions (e.g., participate in auctions and trade stocks) more than females. Hence, to build customers' trust on their Web sites, companies in masculine societies may tend to address more OECD principles in their privacy policy statements than those in feminine cultures. Finally, in support of H15, LTO was negatively associated with OECD principle score (r = -.19, p < .001). That is, countries with short-term oriented cultures (i.e., societies' values are oriented towards the past and present) have higher levels of privacy policy disclosures than those in long-term oriented cultures (i.e., societies' values are oriented towards the future).

7.3. Privacy Gap Study

A gap between individual's perceived importance of companies' privacy policies and what companies emphasize in the privacy policy statements is examined in this section. Friedman tests were conducted to assess the individuals' perceived importance of OECD principles and the frequently addressed OECD principles in companies' privacy policy statements. Then, a gap in the perceived importance of OECD principles between individuals and companies was analyzed using Spearman's rho.

7.3.1. Important Companies' Privacy Policies that Individuals Want to Know

Two questions were designed to capture the important companies' privacy policies that respondents want to know (see Appendix II – Internet privacy user survey page 10 and 11). Table 24 shows the summary of respondents' perceived importance of each OECD principle. The results indicate that regardless of the type of Web site and the type of information requested, respondents perceived the SS and UL principles as the two most important companies' privacy practices that they want to know. On the other hand, the DQ and IP principles were the two least important companies' privacy policies.

			Onlir	ne Ban	king S	Site (S	Sensit	ive Indu	stry)				0	nlir	ne Sho	pping	Site	(Non-	sensit	ive Ir	ndustry)	
			ost Im vacy P						Import y Pract						nporta Practic						mporta Practic		
	In	Sensitiv format (IND1	ion	Infe	s sensit ormati IND2)	on	Info	ensitive ormation IND3)	Inf	s sensi ormati IND4)	on	Inf	ensitive ormatic IND5)		Info	sensi ormat IND6	ion	Infe	ensitiv ormati IND7)	on	Infe	s sensit ormatio IND8)	on
OECD Principle	N^{*}	%**	<i>R</i> ***	N	%	R	N	% R	N	%	R	Ν	%	R	N	%	R	Ν	%	R	N	%	R
Accountability (AC)	23	11.0	4	25	11.9	4	28	13.3 4	26	12.4	3	27	12.9	4	30	14.3	4	18	8.6	4	22	10.5	3
Collection Limitation (CL)	10	4.8	5	13	6.2	5	20	9.5 6	26	12.4	3	10	4.8	5	18	8.6	5	18	8.6	4	16	7.6	5
Data Quality (DQ)	7	3.3	7	8	3.8	6	46	21.9 1	55	26.2	1	1	0.5	8	2	1.0	7	65	31.0	1	66	31.4	1
Individual Participation (IP)	5	2.4	8	7	3.3	7	37	17.6 2	39	18.6	2	3	1.4	7	0	0.0	8	53	25.2	2	56	26.7	2
Openness (OP)	9	4.3	6	7	3.3	7	34	16.2 3	24	11.4	5	8	3.8	6	11	5.2	6	27	12.9	3	22	10.5	3
Purpose Specification (PS)	32	15.2	3	32	15.2	3	25	11.9 5	21	10.0	6	41	19.5	3	33	15.7	3	18	8.6	4	16	7.6	5
Security Safeguards (SS)	83	39.5	1	81	38.6	1	5	2.4 8	2	1.0	8	78	37.1	1	78	37.1	1	3	1.4	8	0	0.0	8
Use Limitation (UL)	41	19.5	2	37	17.6	2	15	7.1 7	17	8.1	7	42	20.0	2	38	18.1	2	8	3.8	7	12	5.7	7

Table 24: Individual's Perceived Importance of OECD Principles

* Number of respondents who indicated the OECD principle as important

** Percentage of respondents who indicated the OECD principle as important

*** Rank order of the OECD principle

Friedman tests were conducted to assess if there were differences in participants' importance ratings of OECD principles regarding the type of information requested. The results of Friedman tests between IND1 and IND2, between IND3 and IND4, between IND5 and IND6, and between IND7 and IND8 were found to be insignificant ($\chi^2_{(7,N=2)}$ = 13.707, p = .057; $\chi^2_{(7,N=2)}$ = 13.036, p = .071; $\chi^2_{(7,N=2)}$ = 13.833, p = .054; and $\chi^2_{(7,N=2)}$ = 13.741, p = .056, respectively). These reveal that the participants' perceived importance of FIP principles did not differ depending on the type of information requested.

This study also examined whether there were differences in the participants' importance ratings of OECD principles depending on the type of industry. The Friedman tests between IND1 and IND5, between IND2 and IND6, between IND3 and IND7, and between IND4 and IND8 were all statistically insignificant, which indicate no difference on the respondents' perceived importance of OECD principles depending on the type of industry the Web site belongs to $(\chi^2_{(7,N=2)} = 13.833, p$ = .054; $\chi^2_{(7,N=2)} = 13.707$, p = .057; $\chi^2_{(7,N=2)} = 13.829$, p = .054; and $\chi^2_{(7,N=2)} = 13.448$, p = .062, respectively). Therefore, H16 and H17 are not supported. That is, individuals did not perceive OECD principles differently depending on the type of information requested and the type of industry a Web site belongs to.

7.3.2. Frequently Addressed OECD Principles in Companies' Privacy Policy Disclosures

To examine which OECD principle is frequently disclosed in companies' privacy policy statements, the rank order of each OECD principle was identified based on the proportion score of each OECD principle. The results are shown in Table 25.

OECD Principles		U.S.		C	ANAE	0A		U.K.		GE	ERMAI	NY		JAPAN	1	(CHINA	A		Overal Princi	
	S^{*}	NS**	<i>T</i> ^{***}	S	NS	Т	S	NS	Т	S	NS	Т	S	NS	Т	S	NS	Т	S	NS	Т
Accountability (AC)	.23	.43	.33	.63	.63	.63	.37	.34	.36	.40	.40	.40	.97	.97	.97	.14	.01	.08	.46	.46	.46
Collection Limitation (CL)	.11	.16	.14	.47	.49	.48	.18	.28	.23	.17	.12	.15	.26	.36	.31	.14	.13	.13	.22	.25	.24
Data Quality (DQ)	.21	.28	.24	.32	.20	.26	.02	.05	.03	.09	.04	.06	.03	.10	.06	.15	.06	.10	.14	.12	.13
Individual Participation (IP)	.30	.38	.34	.43	.45	.44	.30	.36	.33	.17	.22	.20	.64	.70	.67	.20	.10	.15	.34	.37	.35
Openness (OP)	.34	.57	.46	.56	.59	.57	.31	.41	.37	.29	.34	.32	.96	.96	.96	.07	.03	.05	.42	.48	.45
Purpose Specification (PS)	.54	.69	.61	.46	.52	.49	.47	.55	.51	.24	.41	.33	.50	.47	.49	.31	.29	.30	.42	.49	.45
Security Safeguards (SS)	.61	.43	.52	.46	.40	.43	.33	.30	.31	.27	.33	.30	.47	.41	.44	.15	.12	.14	.38	.33	.36
Use Limitation (UL)	.14	.10	.12	.29	.33	.31	.08	.10	.09	.14	.08	.11	.36	.47	.41	.02	.03	.02	.17	.19	.18
Rank Order****						_									_			_			
Accountability (AC)	5	3	5	1	1	1	2	4	3	1	2	1	1	1	1	5	8	6	1	3	1
Collection Limitation (CL)	8	7	7	3	4	4	6	6	6	5	6	6	7	7	7	5	2	4	6	6	6
Data Quality (DQ)	6	6	6	6	8	8	8	8	8	8	8	8	8	8	8	3	5	5	8	8	8
Individual Participation (IP)	4	5	4	5	5	5	5	3	4	5	5	5	3	3	3	2	4	2	5	4	5
Openness (OP)	3	2	3	2	2	2	4	2	2	2	3	3	2	2	2	7	6	7	2	2	2
Purpose Specification (PS)	2	1	1	4	3	3	1	1	1	4	1	2	4	4	4	1	1	1	2	1	2
Security Safeguards (SS)	1	3	2	4	6	6	3	5	5	3	4	4	5	6	5	3	3	3	4	5	4
Use Limitation (UL)	7	8	8	8	7	7	7	7	7	6	7	7	6	4	6	8	6	8	7	7	7

Table 25: Proportion Score of OECD Principles

* Proportion score of the OECD principle in information-sensitive industries

** Proportion score of the OECD principle in less information-sensitive industries

*** Total proportion score of the OECD principle

**** Rank order of the proportion score

The results reveal that the most frequently addressed OECD principle in the U.S., U.K., and China was the PS principle. The AC principle was the most frequently addressed OECD principle in Canada, Germany, and Japan. On the other hand, the least frequently addressed OECD principle in Canada, U.K., Germany, and Japan was the DQ principle. The UL was the least frequently addressed principle in U.S. and China. A Friedman test was conducted to examine if there was a difference among the mean ranks of the OECD principles across countries. The result of the Friedman test reveals a difference across countries ($\chi^2_{(7,N=6)}=27.068, p$ < .001). That is, companies perceived each OECD principle as having different importance among six countries.⁴⁴

The overall rank order of proportion score in the last three columns of Table 25 reveals a potential difference between two industries. Across six countries, AC was the most frequently addressed OECD principle, followed by OP, PS, SS, IP, CL, UL, and DQ. On the other hand, in less information-sensitive industries, a slightly different order was observed. However, the result of Friedman test indicates that there was no difference in frequently addressed OECD principles between two industries ($\chi^2_{(7,N=2)} = 13.287$, p = .065).⁴⁵ This indicates that in six countries, the companies' perceived importance of OECD principles was not different between two industries. Hence, H18 is not supported.

7.3.3. Gap in Perceived Importance of OECD Principles

⁴⁴ The differences among counties with respect to each industry were also examined. Friedman tests showed the same results indicating that the companies' perceived importance of OECD principles was different across six countries in both information-sensitive industries and less information-sensitive industries ($\chi 2_{(7,N=6)} = 23.66$, p = .001 and $\chi^2_{(7,N=6)} = 23.501$, p = .001, respectively).

⁴⁵ This study also investigated whether a difference in frequently addressed OECD principles between two industries was observed within each country. The contrasts between two industries were found to insignificant among six countries: U.S. ($\chi^2_{(7,N=6)} = 12.868, p = .075$), Canada ($\chi^2_{(7,N=6)} = 13.287, p = .065$), U.K. ($\chi^2_{(7,N=6)} = 12.667, p = .081$), Germany ($\chi^2_{(7,N=6)} = 12.952, p = .073$), Japan ($\chi^2_{(7,N=6)} = 13.707, p = .057$), and China ($\chi^2_{(7,N=6)} = 11.667, p = .112$).

The gap between the individuals' perceived importance of OECD principles and the frequently addressed OECD principles in companies' privacy policy statements was examined by comparing the rank order of each OECD principle. Table 26 shows the comparison between the rank order of the number of respondents who indicated each OECD principle as important and the rank order of the number of Web sites disclosing each OECD principle.

	Informa	tion-sensitive	Industry	Less Inform	nation-sensiti	ve Industry
OECD Principles	<i>S</i> * (INFO1)	<i>LS</i> ** (INFO2)	<i>CO</i> *** (COM1)	S (INFO3)	LS (INFO4)	<i>CO</i> (COM2)
Accountability (AC)	4	4	1	4	4	3
Collection Limitation (CL)	5	5	6	5	5	6
Data Quality (DQ)	7	6	8	8	7	8
Individual Participation (IP)	8	7	5	7	8	4
Openness (OP)	6	7	2	6	6	2
Purpose Specification (PS)	3	3	2	3	3	1
Security Safeguards (SS)	1	1	4	1	1	5
Use Limitation (UL)	2	2	7	2	2	7

Table 26: Rank Order of OECD Principles

* Rank order of individuals' perceived importance of each OECD principle when they were requested to provide sensitive personal information

** Rank order of individuals' perceived importance of each OECD principle when they were requested to provide less sensitive personal information

*** Rank order of the number of Web sites which disclose at least a piece of information about the OECD principle

The rank order of each OECD principle shows a difference in the perceived importance of OECD principles between individuals and companies in information-sensitive industries. When individuals were requested to provide personal information, the SS and UL principles were the two most important companies' privacy policies that individuals want to know regardless of the sensitivity of personal information. However, the two most frequently addressed OECD principles in companies' privacy policy statements were the AC and PS or OP principles. To investigate if there was a statistically significant difference in the perceived importance of OECD

principles between individuals and companies, Spearman's rho was used. The results of Spearman's rho between INFO1 and COM1 and between INFO2 and COM1 were found to be insignificant ($\gamma_s(8) = .204$, p = .629 and $\gamma_s(8) = .042$, p = .921, respectively). This indicates that in information-sensitive industries, the important companies' privacy policies that individuals want to know were not frequently addressed in companies' privacy policy statements.

Similarly, the difference in the perceived importance of OECD principles between individuals and companies was also observed in less information-sensitive industries. While the SS and UL principles were the two most important companies' privacy policies that individuals want to know when they were requested to provide both sensitive and less sensitive personal information, PS and OP were the two most frequently addressed OECD principles in companies' privacy policy statements. The Spearman's rho tests between INFO3 and COM2 and between INFO4 and COM2 indicate an insignificant association in the perceived importance of OECD principles between individuals and companies ($\gamma_s(8) = .143$, p = .736 and $\gamma_s(8) = .048$, p = .911, respectively). Thus, in less information-sensitive industries, there is a difference between the participants' perceived importance of OECD principles and the frequently addressed principles in companies' privacy policy statements. This suggests that companies' privacy policy statements failed to address the important OECD principles that individuals want to know in less information-sensitive industries. Based on these results, H19 is not supported. That is, there is a gap between what privacy practices individuals value and what companies disclose in their privacy policy statements.

8. Discussion

There have been a number of works that explore whether individuals' behaviour is influenced by their privacy concerns, companies' privacy practices, and company characteristics such as the trustworthiness of a company. However, there has been a dearth of studies that deal with the effect of an individual's involvement on his or her privacy behaviour, the effect of governmental involvement and cultural values on companies' privacy policies, and the gap between what individuals value and what companies emphasize. By conducting a Web-based user survey and an online ordering experiment, this study investigated whether individuals' behaviour is influenced by their level of involvement with privacy and the privacy policy disclosures of Web sites and whether there is a discrepancy between self-reported privacy behaviour and actual privacy behaviour. This study also performed a Web site survey of corporations, in order to examine the country and industry level differences in companies' privacy policy disclosures. These two studies are combined to examine the gap between the individuals' perceived importance of OECD principles and the frequently addressed OECD principles in companies' privacy policy statements.

8.1. Summary of Findings

The analysis of 420 Web sites' privacy policy statements and 210 participants' responses offers several interesting findings. Table 25 shows the summary of this study's findings.

	Hypothesis	Self-reported Privacy Behaviour	Actual Privacy Behaviour
H1	Individuals in a high privacy involved situation are more willing to perform an information search regarding companies' privacy practices (i.e., read privacy policy statement) than those in a low privacy involved situation.	Supported	Supported
H2	Individuals in a high privacy involved situation are less willing to provide their personal information than those in a low privacy involved situation.	Supported	Supported

Table 27: Summary of Study Findings

Н3	Individuals' behaviour with respect to reading a privacy policy statement is not influenced by a privacy seal in both high and low privacy involved situations.	Supported	Supported
H4	Individuals' behaviour related to providing personal information is more influenced by a privacy seal under a low privacy involved situation than under a high privacy involved situation.	Not Supported	Not Supported
Н5	When the privacy policy statement of a company does not address the important privacy practices that individuals want to know, individuals are more willing to provide personal information to the Web site with a privacy seal compared to without a privacy seal.	Not Supported	Not Supported
		Res	sults
H6	There is a difference between self-reported privacy behaviour and actual privacy behaviour with respect to reading a privacy policy statement.	Not Su	pported
H7	There is a difference between self-reported privacy behaviour and actual privacy behaviour with respect to providing personal information.	Supp	orted
H8	FIP principles addressed in companies' privacy policy statements vary across countries.	Supp	orted
Н9	Companies in information-sensitive industries (e.g., financial and health industries) incorporate more FIP principles in their privacy policy disclosures than do companies in less information- sensitive industries (e.g., manufacturing and retail industries).	Not Su	pported
H10	Companies that operate their business in high governmental involvement countries incorporate more FIP principles in their privacy policy disclosures than do companies in low governmental involvement countries.	Supp	orted
H11	Companies in low power distance countries incorporate more FIP principles in their privacy policy disclosures than do companies in high power countries.	Supp	orted
H12	Companies in high uncertainty avoidance countries incorporate more FIP principles in their privacy policy disclosures than do companies in low uncertainty avoidance countries.	Supp	orted
H13	Companies in individualist cultures incorporate more FIP principles in their privacy policy disclosures than do companies in collectivist cultures.	Supp	orted
H14	Companies in feminine cultures incorporate more FIP principles in their privacy policy disclosures than do companies in masculine cultures.	Not Su	pported
H15	Companies in short-term oriented cultures incorporate more FIP principles in their privacy policy disclosures than do companies in long-term oriented cultures.	Supp	oorted
H16	Individuals' perceived importance of FIP principles differs depending on the type of information requested.	Not Su	pported
H17	Individuals' perceived importance of FIP principles differs depending on the type of Web site.	Not Su	pported
H18	Companies in information-sensitive industries perceive FIP principles as having a different importance when compared to less information-sensitive industries.	Not Su	pported

H19 Companies incorporate more FIP principles that individuals perceived as important principles in their privacy policy disclosures than FIP principles that individuals perceived as less important.

Not Supported

First, the level of involvement has an influence on individuals' behaviour: *reading privacy policy statement* and *providing personal information* (H1 and H2). Respondents in the high privacy involved situation were more willing to read privacy policy statements than those in the low privacy involved situation, but they were less willing to provide their personal information than their counterpart. That is, the type of personal information requested is not only correlated with individuals' privacy concern but also influences their decision about information disclosure.

Second, respondents' behaviour with respect to reading a privacy policy statement was not affected by whether a Web site had a privacy seal (H3). Individuals were more likely read a privacy policy statement when they were requested to provide sensitive information. However, the existence of a privacy seal did not affect individuals' behaviour regardless of involvement conditions.

Third, when ordering a gift from an online shopping site, individuals in the high involved situation were less willing to provide their personal information than those in the low privacy involved situation. However, individuals' self-reported behaviour was influenced by the privacy policy disclosure of the site when they were in the high involvement condition, but not in the low involvement condition (H4). That is, when respondents were requested to provide sensitive information, they were less likely to provide their personal information to the Web site with no privacy disclosure than the site with a privacy policy statement or a privacy seal.

Fourth, individuals provided their personal information less often in the high privacy involved situation, compared to the low privacy involved situation. However, there was no association between actual behaviour and privacy policy disclosure (H4). Similar to self-reported behaviour, individuals' actual behaviour was not influenced by the privacy policy disclosure when they were requested to provide less sensitive information. However, unlike self-reported behaviour, their actual behaviour was also not influenced by the privacy policy disclosure when they were asked to provide sensitive information.

Fifth, when the privacy policy statement did not address important privacy practices, individuals in the high privacy involved situations provided their personal information less than those in the low privacy involved situation. However, their behaviour was not influenced by the existence of a privacy seal (H5).

Sixth, there were mixed findings about the gap between self-reported behaviour and actual behaviour (H6 and H7). With respect to the reading privacy policy statement, individuals behaved close to what they said, but they behaved differently from what they said in terms of providing personal information.

Seventh, despite the possibility that the rapid advances in technologies and the widespread of the Internet may have diminished a difference in companies' privacy practices across countries, the results of this study suggest that there was indeed a difference in companies' privacy policies stated in privacy policy statements across six countries (H8). In addition, no difference was found between two industries (H9). That is, overall OECD principle disclosure was not significantly different between less information-sensitive industries and information-sensitive industries in all six countries. However, the analysis of each OECD principle reveals some differences between two industries regarding *Openness, Purpose Specification*, and *Security Safeguard* principles.

Eighth, there was a difference in the degrees of privacy policies associated with different governmental involvement structures (H10). Companies in high governmental involvement countries have higher levels of privacy policy disclosures than those in low governmental involvement countries.

Ninth, companies' privacy policies are also influenced by cultural values. Companies in high power distance cultures tend to have a lower level of privacy policy disclosure (H11). Companies in high uncertainty avoidance tend to have a higher level of privacy policy disclosure (H12). Furthermore, companies in individualist cultures have higher levels of privacy practices than those in collectivist cultures (H13). Companies in feminine cultures tend to have lower level of privacy policy disclosure than their counterpart (H14). Finally, companies in short-term oriented cultures have higher levels of privacy practices than those in long-term oriented cultures (H15).

Tenth, respondents indicated that *Security Safeguards* and *Use Limitation* were the two most important OECD principles while *Data Quality* and *Individual Participation* were the two least important OECD principles. However, there was no difference in individuals' perceived importance of OECD principles with respect to the type of information and the type of industry (H16 and H17). That is, individuals did not perceive OECD principles differently depending on the type of information requested as well as the type of industry the Web site belongs to.

Eleventh, there was no difference in frequently addressed OECD principles between the two industry types (H18). Across country, certain OECD principles that were often addressed in companies' privacy policy statements in information-sensitive industries were also addressed in less information-sensitive industries, and vice versa.

Finally, the results of this study revealed a difference in the perceived importance of OECD principles between individuals and companies (H19). OECD principles that respondents perceived as important were not incorporated in companies' privacy policy statements. In general, this result concurs with those of Earp et al. (2005) who discover the gap between what individuals value and what companies emphasize in their privacy policies, although the research questions considered by Earp et al. are slightly different.

8.2. Implications

The findings of this study have several practical implications for individuals, companies, government, and privacy seal issuers. Customers' growing concerns about privacy have put pressure on e-commerce companies to develop customer-focused privacy practices (Culnan, 2000; Culnan and

Armstrong, 1999; Shapiro and Baker, 2001). Prior research has shown that by posting a privacy policy statement or a privacy seal on their Web sites, companies can reduce their customers' perceived privacy concerns about providing personal information (Palmer et al., 2000; Spiekermann et al., 2001). However, according to the findings of this study, it appears that even though the existence of a privacy policy statement affects individuals' behaviour, the privacy policy statement's content does not influence their behaviour. That is, individuals' decision about information disclosure is more affected by the fact that a company posts a privacy policy statement than the details of the company's privacy practices.

If individuals do not pay attention to the content of a privacy policy statement while they are making information disclosure decisions, it is likely that they may not come to an appropriate decision. The analysis of the gap between self-reported behaviour and actual behaviour indicated that there is a difference between what participants said and what they did with respect to providing personal information. However, there was no difference between what they said and what they did with respect to reading the privacy policy statement. Such differences in individual behaviour could reduce consumer trust in online transactions. This could have a negative impact on the proliferation of e-commerce and could in turn cause government to contemplate corrective legislation. Therefore, companies need to develop a more thoughtful managerial approach which includes a proactive focus on privacy issues before excessively restrictive regulation.

One possible way to address this issue would be by implementing P3P (Platform for Privacy Preferences) on corporate Web sites. P3P is a standardized, machine readable protocol, which is designed to block access to Web sites or automatically notify online users if a Web site's privacy policy is not in line with their pre-specified privacy preferences; the consumer is then left to decide whether he or she still wants to use the service. Coupled with a P3P user agent, P3P can reduce customers' privacy concerns. It builds trust and promotes the disclosure of personal information. One example of a P3P user agent is the AT&T Privacy Bird. It is a piece of software that reads privacy policies written in P3P and discloses the Web site's policies by displaying a bird icon. A green bird icon appears for

Web sites that match users' privacy preferences, but a red bird icon is shown for Web sites that do not. A yellow bird icon indicates Web sites that have not implemented P3P.

For individuals, they need to be proactive to protect their personal information from inappropriate use. For instance, when individuals are requested to provide personal information, they need to carefully examine not only the privacy policy statement but also the privacy seal posted on a Web site, instead of barely checking them. Then, they should make a decision about providing their personal information.

This study also found no association between privacy seals and individuals' behaviour. As indicated by the analysis of participants' responses to the question about privacy seals, quite a number of respondents specified VeriSign and other seals (e.g., VISA) as privacy seals. This suggests that many individuals fail to recognize genuine privacy seals, and possibly they do not have a clear understanding about privacy seals. Respondents also felt that privacy seal providers are less trustworthy than financial organizations, health service providers, and government organizations even though they are more trustworthy than e-commerce companies. Thus, privacy seals appear to be unsuccessful in attaining their objective, and the insignificant effect of a privacy seal on individuals' behaviour about providing personal information justifies this conjecture. To reach the intended goals and potential of privacy seals, privacy seal providers need to commit more effort and resources to educate consumers. They also need to establish a trust relationship with consumers by developing and promoting comprehensive standards and to ensure that the participants of privacy seal programs adhere to those standards. For the accounting profession, it is important to be aware of the significance of privacy in the electronic business environment and to take actions to establish the profession as a key player in privacy assurance services. Since the primary focus of privacy seal is to implement and test whether companies' privacy practices comply with existing privacy standards or regulations, public practice accountants can play a key role in privacy assurance services, given their experience and familiarity with financial reporting and auditing.

The results of this study show that companies' privacy policy disclosures vary across countries and cultures. The proliferation of the Web allows companies to reach potential customers all around the world and thus makes a global marketplace possible. In a global marketplace, the flow of computerized information is a prerequisite for business transactions and also plays an important role. With the growing number of business transactions in the global marketplace, the flow of data and information often goes beyond borders and creates individuals' privacy concerns connected with this transborder data flow. To address these privacy concerns, companies and governments, therefore, need to develop a mechanism for providing assurance to their customers about their fair collection and use of customers' personal information, including data transfer beyond a border.⁴⁶

The results of this study also reveal that important companies' privacy practices that individuals want to know are not sufficiently addressed in companies' privacy policy disclosures. This gap suggests that companies need to respond effectively to customers' privacy concerns. According to the results, individuals' perceived important privacy practices did not vary due to the type of information requested and the type of industry a company belongs to. In general, this is in contrast with how information sensitivity affects customer behaviour (as seen in the first part of the study). Many respondents would like to know about how companies protect their personal information (i.e., security) and whether companies use personal information only for purposes which it was collected (i.e., use limitation). Hence, companies should communicate up front such customer needs by emphasizing related privacy practices in privacy policy statements, and thus they can reduce their customers' privacy concerns and build customer trust.

8.3. Limitations and Future Research

There are several limitations in this study. First, the findings of this study are specific to a particular customer group and thus could limit the generalizability of the findings. The respondents of the Internet privacy user survey and the online ordering experiment were all college students and from one

⁴⁶ As a part of such mechanism, the United States Department of Commerce and the European Commission in June 2000 made an agreement on the Safe Harbor negotiations which aim to harmonize data privacy practices in trading between the US and the stricter privacy controls of the European Union.

country (i.e., Canada). Therefore, their perceived information of OECD principles might not represent customers in other countries. In addition, compared to others, college students usually have enough computer skill and more online transaction experiences such as ordering goods, subscribing to services or registering on Web sites for online services. Hence, students may not be a completely representative of other consumer populations. Another possible avenue for future research examines whether individuals from various populations and countries perceive OECD principles differently and whether there is a gap between what they value and what companies emphasize in their privacy policy statements.

Second, the findings are specific to the particular e-commerce site (i.e., a Web site on which customers can order free gifts) and the particular task. Although the task of ordering a free gift from the experimental site is similar to the ordering process in real e-commerce sites, it is considerably different from the typical online transaction because it does not involve money and good exchange (i.e., no risk in purchasing decision). As a result, participants' behaviour on real e-commerce sites might be different.

Third, this study used a concocted seal (i.e., TRUSTWEB) because the prior experiences or the acquaintance with a specific privacy seal may influence individuals' behaviour. Although the results of the manipulation check showed that all participants recognize the TRUSTEWEB seal, it is possible that the insignificant effect of the privacy seal on individuals' behaviour might be due to the use of a contrived seal. Future research could expand the research design by using one of the actual seals such as TRUSTE.

Fourth, based on ELM, this study anticipated that when individuals are under a low privacy involved situation, their behaviour would be affected by a cue, but not when individuals are under a high privacy involved situation. A privacy seal was used as a proxy for cue, and the study results reveal that the privacy seal did not influence individuals' behaviour in both satiations. That is, the existence of the privacy seal failed to work as a cue. Another possible avenue for future research would examine other factors such as trustworthiness and reputation and assess whether such factors can play a role as a cue as described in ELM.

Fifth, there are also some limitations in measures. Individuals' behaviour with respect to reading a privacy policy statement was measured by examining whether they opened the privacy policy statement

Web page as well as the number of seconds they spent on the Web page. However, this study did not measure whether respondents in fact read the privacy policy statement or their understanding of the statement. This might limit the findings because individuals' behaviour with respect to providing personal information is substantially influenced by their understanding of companies' privacy practices. Furthermore, individuals' self-reported behaviour was measured by a small number of items due to time considerations, and thus it limits the reliability of self-reported measures.

Sixth, the 420 sample Web sites consist of top 70 Web sites each from six countries. While companies selected in this study are large companies, it is possible that the results may not necessarily reflect the practices of medium and small companies. Further, the Mergent Online database was used for sample selection. Although Mergent Online is a reliable source for company information, it does not have the list of all companies in each country. Especially, this study found that several big companies from China were not listed in the database of Mergent Online. Future research should not only include medium and small companies, but must also use other sources such as government databases to obtain sample companies. Also, this study simply classified industry into two categories based on the sensitivity of information and examined the difference in companies' privacy practices between these two industry types. Further research is also needed examining the differences among various industries.

Seventh, this study used OECD principles to compare companies' privacy policies across six countries. As discussed before, several FIPs have been developed across a variety of governments and organizations. Therefore, it is important to understand that the results of this study cannot be used for generalizing other FIPs. Future research could verify the findings of this study by using different FIP such as PIPEDA (Canada), EU Directive (EU), and GAPP (AICPA/CICA).

Eighth, this study used Hofstede's (1980) cultural dimensions as the operationalization of culture. Several concerns have been addressed with respect to Hofstede' country scores. Major concerns are including the limitations of gathering data from employees of a single organisation (i.e., IBM) in order to make inferences about national cultures and the relevance of Hofstede's original data (almost forty year old) to the present conditions (for more details see Goodstein, 1981;

McSweeney, 2002). Since Hofstede's study, several other studies have been undertaken to offer alternative models of cultures and new sets of cultural indices (e.g., House, 2004; Schwartz, 1994; Trompenaars, 1994). Additional research could investigate other typologies of cultural dimensions.

Finally, one of the important findings of this study is that important companies' privacy practices perceived by individuals were not sufficiently addressed in companies' privacy policy statements. However, the study did not provide an answer to the question of why this gap is presented. A thorough investigation of this matter is needed. Furthermore, there are some possible avenues for future research. They include: 1) whether the privacy policy statements currently disclosed by companies are effective in dealing with consumer knowledge and privacy concerns; 2) whether companies benefit by addressing customers' concerns about privacy; 3) whether companies provide sufficient privacy protection as required by various governments; and 4) what are the differences between Web sites that post privacy policies and sites that do not?

9. Conclusion

This study has addressed three research issues: (i) how an individual's privacy behaviour varies with respect to the level of privacy involvement and privacy policy disclosure; (ii) whether there is a difference in companies' privacy policies across countries and industries, whether governmental involvement and cultural values influence companies' privacy policies; and (iii) whether there is a gap between an individual's perceived importance of company practices and the privacy disclosures of companies.

Based on the Web-based user survey and the online ordering experiment involving 210 participants, this study found that individuals are more likely to read the privacy policy statements posted on Web sites and less likely to provide personal information when they are under a high privacy involved situation (i.e., when they requested to provide sensitive information) compared to a low privacy involved situation (i.e., when they asked to provide less sensitive personal information). However, the existence of

privacy seal did not affect individuals' behaviour regardless of involvement conditions. This study also found a gap between self-reported privacy behaviour and actual privacy behaviour. Furthermore, the analysis of 420 companies' privacy policy statements revealed the difference in companies' privacy policy disclosures across countries, and across varying governmental involvement and cultural values. Finally, a gap was found between individuals' importance ratings of companies' privacy practices and privacy policies that companies emphasize in their privacy policy disclosures.

Despite the limitations mentioned earlier, in general, the results of this study broaden our understanding of the relationship between the customer and company perspectives. Thus, the findings of the study would provide information as to whether individuals' privacy concerns are adequately addressed in companies' privacy policy disclosures and suggest a useful basis for identifying strategies which can reduce individuals' privacy concerns by empathizing privacy policies that they value in companies' privacy policy statements. Furthermore, the results of the privacy policy disclosure study would add important information to the debate of self-regulation versus government regulation.

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Appendix I: An Annotated Bibliography of 74 Key Studies

Study	Description	Research Area	Research Framework
Ackerman, Cranor, and Reagle (1999)	 Examines Internet users' concerns and preferences about privacy Shows that 1) there are significant differences in comfort level across the various types of information; 2) there are several important factors in decisions about information discourse: the sharing of information with other companies and organizations, the use of information in an identifiable way, the kind of information collected, the purpose for which the information is collected, and so on; and 3) acceptance of the use of persistent identifiers varies according to the purpose; Internet users dislike to receive unsolicited communications and automatic data transfer. 	• Information Systems	• Consumer Perspective
Antón, Earp, and Reese (2002)	• Introduces a privacy goal taxonomy by using Goal-Based Requirements Analysis Method and reports the analysis of 23 Internet privacy policies for companies in three health care industries.	• Information System	Privacy and Technology
Ashley, Hada, Karjoth, and Schunter (2002a)	• Describes the formal model of the Platform for Enterprise Privacy Practices (E-P3P), the semantics (XML) of the E-P3P language, and the authorization engine processing for enterprise privacy policies.	• Information System	• Privacy and Technology
Bellman, Johnson, Kobrin, and Lohse (2004)	 Examines whether the differences in information privacy concerns across countries is due to difference in cultural values, Internet experience, or regulatory structure and also investigates the relation between the desire for privacy regulation and government involvement. Shows that cultural value and Internet experience are related to the country differences in concerns about information privacy and the desire for more privacy regulation affects the level of government involvement. 	• Information System	• Consumer Perspective
Ben-Ze'ev (2003)	 Examines the concept of privacy. Argues that the conflicts between privacy and emotional closeness and between privacy and openness are weaker in cyberspace then in real world because of the relative anonymity of cyberspace and the ability to reveal matters which individuals 	• Information System	• Internet Privacy in General

	would like to reveal.		
Berendt, Günther, and Spiekermann (2005)	 Examine whether there is a discrepancy between self-reported privacy concerns and actual self-disclosing behaviour, and the impact of privacy statements. Shows a gap between self-reported privacy concerns and actual self-disclosing behaviour 	• Information System	Customer Perspective
Caudill and Murphy (2000)	 Examines online privacy in conceptual and historical perspectives and discusses approaches for customer privacy such as government regulation and industry self-regulation. Proposes several suggestions for corporate ethical policy and public policy based on ethical theories and discusses an agenda for future research. 	• Marketing	 Company Perspective Government Perspective
Chakraborty, Lala, and Warren (2002)	 Examines factors affecting customers' perceptions of the effectiveness of Business-to-Business (B2B) Web sites. Identifies eight factors which may influence B2B Web site effectiveness and shows that informativeness, organization, transaction-related interactivity, and personalization have effect on B2B Web site effectiveness, but non-transaction-related interactivity, privacy/security, accessibility, and entertainment do not. 	• Marketing	Customer Perspective
Cranor (2003)	• Explains the Platform for Privacy Preferences (P3P) and describes P3P software and services	• Information Systems	• Privacy and Technology
Cranor, Arjula, and Guduru (2002)	 Examines the impact of P3P on users by using AT&T Privacy Bird, a P3P user agent. Shows a larger proportion of AT&T Privacy Bird users read privacy policies more often and protect their privacy more proactively. 	• Information Systems	Privacy and Technology
Culnan (2000)	 Examines whether Web sites (361 commercial Web sites) post privacy disclosures and whether the disclosures reflect fair information practices. Shows that 1) the majority of the sites collect personal identifying information and/or demographic information; 2) 65.9% of the 361 sites post at least one privacy disclosure; and 3) only 13.6% of the sites that collected personal information and posted a privacy disclosure comprehensively reflects fair information practices. 	• Marketing	• Company Perspective
Culnan and Armstrong	• Examines the role of procedural fairness in addressing the privacy concerns which arise between the collection and use of personal information.	• Management	Customer Perspective

		•	
(1999)	• Shows that 1) people with a greater concern for privacy are less willing to be profiled when they are not told that fair information practices (procedural fairness) are employed to manage their personal information; 2) there is no difference between people who are willing to be profiled and those who are unwilling to be profiled when they are told that fair information practices is employed; and 3) people who are willing to be profiled are more likely to have prior experience with targeted marketing then those who are unwilling to be profiled.		
Culnan and Bies (2003)	 Discusses consumer privacy in a justice perspective. Addresses three types of justice factors related to consumer privacy (i.e., distributive justice, procedural justice, international justice) and argues that the violation of these factors may lead consumers' privacy concerns. Explains fair information practices in justice concerns and three implementation alternatives of implementing fair information practices (government regulation, self-regulation, and technological solutions). 	 Psychology and Sociology 	• Customer – Company – Government Interaction
Desai, Richards, and Desai (2003)	 Investigates Internet policies posted on firms' Web sites and examines whether these policies have been changed over three years (between 1999 and 2001). Shows that privacy related policy is the most frequently posted on firms' Web sites and that companies are improving the communication of their policies to customers. 	• Information Systems	Company Perspective
Dhillon and Moores (2001)	 Examines major issues that could be of potential concern for individuals with respect to Internet privacy. Identifies five fundamental Internet privacy issues and eighteen means objectives in achieving the fundamental Internet privacy objectives. 	• Information Systems	Customer Perspective
Dommeyer and Gross (2003)	 Investigates consumers' knowledge and awareness of privacy-related regulations and practices as well as the use of privacy protection strategies and examines the relationship between consumers' characteristics and their awareness and user of privacy protection strategies. Shows that; 1) consumers have limited knowledge about direct marketing practices and regulations; 2) consumers do not effectively use privacy protection strategies; 3) males and young consumers are more aware of privacy protection strategies than females and old customers; and 4) privacy protection strategies are most likely used by young people and people who dislike receiving direct marketing solicitations. 	• Marketing	Customer Perspective

Earp, Anton, Aiman-Smith, and Stufflebeam (2005)	 Examines the information provided in companies' privacy policy statements, the information that users want to know about Internet privacy, and the gap between them. Shows that the information addressed in Web site privacy policy statements does not fully provide the information that users want to know. 	• Information Systems	• Customer - Company Interaction
Earp and Baumer (2003)	 Examines consumers' behaviour and online privacy. Shows that; 1) type of Web site and brand status influence the willingness of individuals to reveal their information; 2) the type of information individuals are willing to provide differ with respect to the type of Web site and brand status; and 3) consumers protect themselves by discriminating about information they are willing to reveal. 	• Information Systems	Customer Perspective
George (2002)	 Examines a structural model which indicates the relationship beliefs about privacy and Internet trustworthiness, attitude, intention, and behaviour. Shows that beliefs about privacy and Internet trustworthiness influence attitudes towards the Internet, which in turn, affect intent to make Internet purchases. 	• Information Systems	Customer Perspective
George (2004)	 Examines the relationships between beliefs about privacy and trustworthiness of the Internet and actual purchasing behaviour. Shows that; 1) attitudes toward Internet purchasing are influenced by beliefs about Internet trustworthiness influence attitudes toward Internet purchasing, but not by beliefs about unauthorized use of personal information; 2) attitudes toward Internet purchasing, in turn, affect actual purchasing behaviour; 3) perceived behavioural control is influenced by beliefs about self-efficacy, which in turn, affects actual purchasing behaviour; and 4) there is a relationship between normative structure and subjective norms, but subjective norms do not have impact on actual purchasing behaviour. 	• Information Systems	Customer Perspective
Graeff and Harmon (2002)	 Examines customers' concerns about the collection and use of personal information, their knowledge about data collection practices, the influence of demographics factors on their concerns, and the relationship between customers' concerns and their purchasing behaviours. Shows that 1) customers are concerned about the collection and use of their personal information, and their concerns vary across retailers (retail store, restaurant, purchasing over the phone, and purchasing over the Internet); 2) gender, age and 	• Marketing	Customer Perspective

	income influence customers' privacy concerns; 3) customers' Internet purchasing behaviours are affected by age and income, but not by gender; and 4) customers' privacy concerns are significantly related to their purchasing behaviours over the Internet.		
Greenstein and Hunton (2003)	 Examines a) skills that potential clients view as necessary to perform privacy services and whether they perceive that CPA firms posses the skills that are necessary to perform privacy services, b) whether potential clients perceive that CPA firms possess the necessary skills, c) whether potential clients view privacy services as part of or separate from audit, d) whether potential clients are likely to hire a CPA firm to perform privacy services, and e) whether a brochure produced by the American Institute of Certified Accountants (AICPA) change potential clients' belief regarding CPA firms' qualifications Identifies four skill level categories that the management of audit client view as necessary: technical skills, legal skills, and control/assurance skills, and strategic skills. Shows that; 1) managers believe that CPA firms had high technical and control assurance skills, but low strategic and legal skills; 2) managers consider that privacy services should be separated from the auditing engagement; 3) managers have low willingness to engage a CPA firm to conduct privacy services; and 4) the brochure produced by AICPA increases managers' perception regarding the ability of CPA firms to perform privacy services. 	• Accounting and Information Systems	• Privacy and Assurance Services
Grimm and Rossnagel (2000)	 Provides a brief overview about the history and current state of P3P. Examines the effect of P3P with respect to privacy regulations in Germany and Europe. 	• Information Systems	• Privacy and Technology
Gurau, Ranchhod, and Gauzente (2003)	 Examines the privacy-related dimensions of three countries Web sites (French, UK, and US). Shows that there are differences among countries with respect to the form of date request and information provided in the privacy disclosure. 	• Marketing	Company Perspective
Hochheiser (2002)	 Provides an overview of the Platform for Privacy Preferences (P3P) and three proposed P3P model of privacy (OECD, U.S FTC, and Canadian). Examines P3P from both historical and technical perspectives by focusing on political, legislative, and regulatory context in the U.S. 	Information Systems	• Privacy and Technology

Hoffman, Novak, and Peralta (1999a)	 Examines key customer perceptions of privacy by analyzing two surveys Shows that the primary barriers to customers' providing personal information to Web sites are related to trust and the nature of the exchange relationship and customers' online purchasing behaviour is influenced by control over their personal information and their online skills. 	• Information Systems (Marketing)	Customer Perspective
Hoffman, Novak, and Peralta (1999b)	 Examines how consumers' privacy concerns affect commercial activity on the Web and discusses the implication of these concerns for the commercial uses of online anonymity on the Web. Addresses the conflict an interest between commercial Web providers and consumers in online transactions due to the customer lack of trust in online commercial environments, and argues that the feasible short-run solution to resolve the conflict is to allow customers to be anonymous and/or pseudonymous in information exchanges and online transaction, but the long-run solution is to gain consumer trust by allowing the balance of power between a business and its customers. 	• Information systems	• Customer - Company Interaction
Hui, Teo, and Lee (2006)	 Examines whether two types of privacy assurance (i.e., privacy statements and privacy seals) influence individuals' behaviour. Shows that 1) the existence of privacy policy statement encouraged individuals to provide their personal information, but that of a privacy seal did not; 2) the positive effect of monitory incentive on information disclosure; and 3); the negative effect of the amount of information requested on individuals' information disclosure. 	• Information systems	Customer - Company Interaction
Hunton, Benford, Arnold, and Sutton (2000)	 Examines the effect of e-commerce assurance on financial analysts' earnings forecast and stock price estimates. Shows that financial analysts issue more positive earnings forecasts and stock-price estimates when an e-commerce company acquired e-commerce assurance (i.e., WebTrust) and vendor- and outcome-based risks were high (i.e., the company is unknown and the perceived outcome risk from transactions is high). 	• Accounting	Privacy and Assurance Services
Jamal, Maier, and Sunder (2003)	 Examines privacy disclosure and the effectiveness of opt-out practices of high traffic e-commerce Web sites with respect to Notice/Awareness and Choice/Consent privacy principles to see what corporations do in the absence of regulatory standards. Shows that the stated privacy policies in e-commerce Web sites closely comply with actual disclosure and opt-out practices with respect to Notice/Awareness and 	• Accounting	 Company Perspective Company – Government Interaction

	Choice/Consent privacy principles and argues that there is no evidence to intervene government regulation since the e-commerce industry shows signs of developing industry standards or norms in the absence of government regulation.		
Johnson-Page and Thatcher (2001)	 Examines the data privacy policies on B2C Web sites in nine countries (USA, Canada, Germany, Hungary, UK, China, Singapore, Brazil, and Venezuela) and five industries (banking and financial services, Internet service providers, newspapers, online retailers, and telecommunications). Claims that data privacy policies on B2C Web sites are more commonly found in countries which establish market economy with clear business regulations and in which customers have more access to the Web as well as the experience of using it. 	• Management	• Company Perspective
Kenny and Korba (2002)	 Provides an overview of Digital Rights Management (DRM). Addresses the use of DRM technology as a potential tool for the management of personal information and proposes the adaptation of DRM technology to address the challenges in Privacy Rights Management (PRM). 	• Information Systems	• Privacy and Technology
Koyuncu and Lien (2003)	 Examines the effect of sexual preferences, primary place of online access, online experiences, and demographic and economic factors as well as certain critical Internet issues such as taxation, privacy, and censorship on the consumer's purchasing decision. Shows that; 1) sexual preferences have a significant effect on online purchasing; 2) primary place of online access and online experience affect online users' purchasing behaviour; and 3) the issues of taxation of services and privacy influence online purchasing decisions. 	• Economics	• Customer Perspective
Lala, Arnold, Sutton, and Guan (2002)	 Examines the impact of assurance seals (i.e., BBBOnLine and WebTrust) and the information quality provided by such seals on consumers' Internet purchasing behaviour. Shows that assurance seals have a positive effect on consumers' purchasing behaviour and the impact of assurance seals with the different level of information quality. 	 Accounting Information Systems 	 Customer - Company Interaction Privacy and Assurance Services
Laudon (1996)	• Introduces market-based mechanisms based on individual ownership of personal information and proposes a National Information Market (NIM) in which individuals can receive fair compensations for the use of information about themselves.	• Information Systems	Government Perspective

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Liu and Arnett (2002)	 Examines the use of stated privacy policies in large U.S. companies for responding to customers' privacy concerns, and investigates the use of fair information practices in privacy policies. Shows that; 1) slightly more than 50 percent of Fortune 500 Web sites provide privacy policy; 2) the use of privacy policies to address customers' privacy concerns is not limited to certain industries; and 3) many Fortune 500 Web sites fail to cover all four privacy dimensions recommended by FTC, but most of them address opt-out, access/correction, and internal privacy protection. 	• Business	Company Perspective
Liu, Marchewka, and Ku (2004)	 Compares American and Taiwanese perceptions concerning online privacy and how it relates to the level of trust with a company's e-commerce Web site. Shows that; 1) privacy concerns have a positive influence on the level of trust concerning an e-commerce Web site; 2) the level of trust have a positive relationship with behaviour intentions for online transactions; and 3) the cultural backgrounds do not have influence on the results. 	• Information Systems	• Customer Perspective
Long, Hogg, Hartley, and Angold (1999)	 Examines how customers consider the collecting and use of their personal information in a various situations by companies pursuing relationship marketing strategies. Shows that; 1) customers have different levels of involvement with respect to information privacy; 2) they have different perceptions of revealing, receiving, and sharing information in different situational settings; and 3) customers have various levels of trustworthiness of firms in different sectors of the service industry. 	• Marketing	• Customer Perspective
Luo (2002)	• Examines the nature of customers' privacy concerns and their trust of electronic business and investigates three trust building mechanisms that can increase customers' trust and decrease their privacy concerns.	• Marketing	Customer Perspective
Lwin and Williams (2003)	 Develops a conceptual model to examine factors driving fabrication of information online based on Laufer and Wolfe's (1977) Multidimensional Developmental Theory of Privacy and Ajzen's (1987, 1991) Theory of Planned Behaviour with Perceived Moral Obligation and tests the conceptual model based on Theory of Planned Behaviour Shows that attitudes, perceived behavioural control, and perceived moral obligation are significant drivers for fabricating information, while subjective norms are not. 	• Marketing	Customer Perspective

Malhotra, Kim, and Agarwal (2004)	 Examines the nature and dimensionality of Internet users' information privacy concerns (IUIPC), introduces a measure for IUIPC, and proposes a casual model which describes the relationship between IUIPC and customer's decision to release or not personal information. Develops a 10-tem scale of IUIPC which categorized as collection, control, and awareness. Shows that 1) Internet users' information privacy concerns (IUIPC) have a negative effect on trusting beliefs, but a positive effect on risk beliefs; 2) trusting beliefs have a negative impact on risk beliefs; 3) intention is influenced positively by trusting beliefs, but negatively by risk beliefs; and 4) more sensitive information (the type of information) have a negative effect on intension. 	• Information Systems	Customer Perspective
Milberg, Burke, Smith, and Kallman (1995)	 Examines the relationships among nationality, cultural values, information privacy regulatory approaches, and the nature and level of information privacy concerns. Shows that; 1) the level of personal information privacy concern varies across countries, but the relative importance or hierarchy of the dimensions (e.g., collection and secondary use) of those concerns does not; 2) cultural values do not influence the level of personal information privacy concern; 3) the amount of government involvement in information privacy regulation is affected by cultural values in the various countries; and 4) there are differences in privacy concerns associated with difference regulatory structures. 	• Information Systems (Business)	 Government Perspective Customer – Government Interaction Customer Perspective
Milberg, Smith, and Burke (2000)	 Develops a conceptual framework that considers the dynamic interrelationships among key factors in information privacy (cultural values, individual privacy concerns, regulatory approaches, corporate privacy environment, and regulatory preferences) and tests it with a cross-cultural sample from 19 different countries. Shows that; 1) cultural values are associated with differences in levels of consumer information privacy concerns and are associated marginally with differences in regulatory approaches; 2) privacy concerns have an effect on regulatory approaches; 3) regulatory approach has some effect on both corporate privacy environment and regulatory preferences; and 4) corporate privacy management environment affects privacy-related problems and regulatory preferences. 	Organization Science (Business)	 Government Perspective Customer – Government Interaction Customer Perspective
Milne (2000)	• Provides a research framework that illustrates four types of market and consumer	• Marketing	• Research

	 relationships that can occur due to consumer information privacy: (1) information requests and disclosures statements, (2) information provision and marketing contact, (3) information capturing without consent, and (4) information practices. Provides an overview of prior researches based on the research framework and discusses avenues for revenue research. 		Framework
Milne and Boza (1999)	 Examines the relationship between trust and concerns related to privacy, the antecedents and consequences of trust and concerns, and what consumers feel leads them to trust an organization with their personal information. Shows that; 1) consumers' perceptions of trust and level of concern about privacy vary across industries; 2) trust is negatively related to privacy concerns and affected by several factors: age, gender, knowledge of information practices, attitude toward relationship marketing, incomes, and computer usage. Argues that improving trust may be a more effective strategy than reducing privacy concerns. 	• Marketing	Customer Perspective
Milne and Culnan (2002)	 Examines the changes and trends of Web sites that voluntarily post privacy notices based on fair information principles from the 1998, 1999, 2000, and 2001 Web surveys. Shows that; 1) the number of site posting privacy disclosure based on fair information practices statements is increased over time; 2) there is a significant increase on privacy notices about information collection, third-party disclosures, and choice; and 3) the most popular sites have posted more privacy disclosure than the random sample of sites across four years. 	• Information Systems	Company Perspective
Milne and Rohm (2000)	 Examines whether customers' awareness of data collection and knowledge of name removal mechanism influence their desire to remove their name from direct response lists across the mail, telephone, and e-mail channels. Shows that; 1) name removal preferences are affected by customers' awareness of data collection and knowledge of name removal mechanism; 2) customers have different name removal preferences across channels (mail, telephone, and e-mail), and more likely to desire name removal from telephone lists than mail or e-mail lists; 3) customer's likelihood to desire name removal is influenced by individual factors such as computer use, income, age, and political philosophy; and 4) many customers are willing to consider alternative formats and notification schedules for controlling 	• Marketing	Customer Perspective

	their personal information.		
Miyazaki and Fernandez (2000)	 Examines whether the prevalence of security and privacy disclosure relates to customer risk perceptions and purchase intention. Shows that; 1) the disclosure level varies across shopping categories; 2) there is no relation between the prevalence of privacy and security related disclosures and customer risk perceptions; but 3) the prevalence of privacy- and security-related disclosures are related to online purchase intention. 	• Marketing	• Customer - Company Interaction
Miyazaki and Fernandez (2001)	 Examines the relationships among the levels of Internet experience, perceived risks of conducting online purchasing, and online shopping activity. Shows that;1) Internet experience and the adoption of remote purchase methods have a negative relation with both perceived risks and concerns regarding online purchasing; 2) the perceived risks of conducting online purchasing is associated with online purchasing activity; 3) security concerns toward online purchasing is related with online purchasing activity, but privacy concerns is not; and 4) Internet experience and the adoption of remote purchase method are related to online purchasing activity, and such relations are motivated by the perceived risks of conducting online purchasing 	• Marketing	Customer Perspective
Miyazaki and Krishnamurthy (2002)	 Examines the relationship between participation in seal programs and the degree to which a firm's privacy reflects privacy standards and the influence of seals programs on customers' judgments of firms' privacy practices. Shows that; 1) there is no relationship between participation in seal programs and the privacy policy compliance with privacy standards; 2) the seal programs influence customer perception of favorableness toward Web site privacy policy; and 3) the seals affect the level of information disclosure and increase site patronage for high risk customers. 	• Marketing	• Customer - Company Interaction
Moores and Dhillon (2003)	 Examines privacy seals and discusses whether privacy seals work. Provides an overview of three major privacy seals and argues that legislation is needed to be enacted to define the basic principles of date privacy. 	• Information Systems	Company Perspective
Moores (2005)	 Examines whether consumers care about privacy seals and whether privacy seals influence consumers' tendency to shop online. Shows that; 1) although participants have a basic understating about privacy seals 	• Information Systems	• Customer - Company Interaction

	and the function of seals, quite a number of them did not how a seal is obtained and failed to recognize genuine privacy seals, and 2) few participants consider privacy seals as important in deciding to trust a Web site.		
Nowak and Phelps (1997)	• Explains privacy concerns that arise when the direct markers collect and use customer information by identifying the underlying dimensions of customer privacy concerns and the relation between those dimensions and marketer's information practices.	• Marketing	• Customer - Company Interaction
O'Neil (2001)	 Examines the relationship between concern about online privacy and four factors: sex, education level, income level, and race. Shows that; 1) Whites and Asian/Pacifics Islanders have the lowest levels of concerns with privacy on the Internet, and Latinos and Hispanics have the highest level of concerns; 2) education level does not affect the level of concern about online privacy; 3) individuals with higher income levels are less concerned about privacy than those with lower income levels; 4) women have higher concerns about privacy than men have; and 5) all demographic groups prefer privacy protection to convenience. 	Social Science	Customer Perspective
Palmer, Bailey, and Faraj (2000)	 Examines how firms use trusted third parties and privacy statements to build trust on their Web sites. Shows that privacy statements and trusted third-party involvement can improve trust and that the history of firm has a negative effect on the use of privacy statements and trusted third parties. 	Information Systems	• Customer - Company Interaction
Phelps, Nowak, and Ferrell (2000)	 Examines the relationship between customers' information concerns and behaviour and factors related to customer privacy concerns. Shows 1) several factors that correlate with customers' privacy concern (the type of personal information requested, consumers' ability and desire to control subsequent dissemination of personal information, consumers' perceptions regarding marketers' knowledge about them and their interests, consumers' attitude toward direct mail, consumers' preferences with respect to catalogue and advertising mail volume, and previous name removal request behaviour) and 2) the type of information companies' collect and the amount of information control have effect on customers' purchase intention. 	• Marketing	Customer Perspective

Phelps, D'Souza, and Nowak (2001)	 Examines the interrelationships between factors affecting customers' privacy concerns and their behaviour. Shows that customers' privacy concerns are influenced by attitude toward direct marketing and desire for control over personal information and finds that these privacy concerns, in turn, influence customers' purchase behaviour. 	Marketing	Customer Perspective
Ranganathan and Ganapathy (2002)	 Examines key underlying dimensions of B2C Web sites which are perceived by online consumers. Identifies four key dimensions of B2C web sites: information content, design, security, and privacy and shows that security and privacy have greater effect on the purchase intension of consumers. 	• Information & Management	• Customer - Company Interaction
Reiter and Rubin (1999)	• Explains a system called Crowds that makes browsing anonymous, so that allows users to access Websites without revealing so much personal information to Web servers and other parties.	• Information Systems	• Privacy and Technology
Rust, Kannan, and Peng (2002)	 Examines the erosion of privacy on the Internet by using a simple economic model under the assumption that there is no government intervention and privacy is left to free-market forces. Shows that under such conditions, as time goes by, the amount of privacy will decline and customers will bear more expenses to maintain their privacy. 	• Marketing	• Privacy and Economic Perspective
Schwaig, Kane, and Storey (2005)	 Examines privacy policies of Fortune 500 and explains the actual role of privacy policies in Fortune 500 based on the four type of social action in Habermas' Theory of Communicative Action; communicative, instrumental, discursive, and strategic. Shows that; 1) organizations are not want to others to know whether they keep their privacy policies (communication); 2) companies limit their scope of privacy policies to reduce their liabilities (instrumental); 3) firms adhere to the principles embodied in the Fair Information Practices (discursive); and 4) companies, however, use the privacy policies as a strategic mechanism that conveys the positive public image without providing actual protection. 	• Information Systems	• Company Perspective
Shankar, Urban, and Sultan (2002)	 Proposes a stakeholder perspective on online privacy based on prior studies. Proposes a conceptual framework of online trust its antecedents (e.g., privacy, security, and feeling of control) and consequences (e.g., willingness to buy, satisfaction, and loyalty). 	• Information Systems	Customer Perspective

Sarathy and Robertson (2003)	• Develops a model of factors influencing privacy strategy which incorporates the environmental context, ethical perspectives and firm-specific considerations and provides a framework to help companies develop a strategy for handling digital	• Business Ethics	• Company Perspective
Shapiro and Baker (2001)	 privacy concerns. Explains how information privacy is socially constituted by a complex network of social institutions and practices and examines the conflict between information privacy and information technology (judicial, legislative, and private sector approaches in North American and Europe). 	• Accounting	Government Perspective
Sheehan (1999)	 Examines the role of gender in online privacy concerns and behaviour. Shows that woman are more concerned than men about personal privacy, and men are more likely than women to change their behaviour to protect their privacy in the face of privacy concerns. 	• Marketing	Customer Perspective
Sheehan (2002)	 Examines whether online users privacy concerns fit well into Westin's typology. Suggests that depending on the level of privacy concern, online users can be segmented into four distinct groups (unconcerned Internet users, circumspect Internet users, wary Internet users, and alarmed Internet users) and shows that online users' privacy concern is influenced by their age and their level of education. 	• Information Systems	Customer Perspective
Sheehan and Hoy (1999)	 Examines the relation between online users' privacy concerns and their behaviour Shows that; 1) as privacy concern increased, online users are less likely to register for a Web site; 2) the level of privacy concern is not related to the frequency which users falsify information as well as the frequency with which they read unsolicited email; and 3) as privacy concern increased, online users are more likely to provide incomplete information, to notify Internet Service Providers (IPSs) about unsolicited email, to request their name removal from mailing lists, and to send negative message to those sending unsolicited email. 	• Marketing	Customer Perspective
Sheehan and Hoy (2000)	 Examines whether FTC's core principles of fair information practice reflect the underlying dimensions of customer's privacy concerns Shows that many underlying dimensions of online customers' privacy concerns are addressed in FTC's core principles, but two facts that may influence consumer's privacy concerns are not reflected in the FTC's core principles: the relationships between entities and online users and the exchange of information for appropriate 	• Marketing	Customer – Government Interaction

		1	1
	compensation.		
Smith (2001)	• Examines the differences in privacy approaches in the U.S. and Europe, identifies problems with the U.S. privacy approach (i.e., voluntary approach to address privacy concerns and secondary uses of personal information), and suggests some recommendations.	• Business (Marketing)	• Government Perspective
Smith, Milberg, and Burke (1996)	• Develops and validates an instrument (15-item measure) that identifies and measures the primary dimension of individual's concerns about organizational information privacy practices.	• Information Systems	 Privacy Concern Instrument Customer Perspective
Stewart and Segars (2002)	 Examines the factor structure of the concern for information privacy (CFIP) instrument posited by Smith et al. (1996). Shows that each dimension of the instrument is reliable and distinct and also suggests the use of a higher-order factor structure for CFIP instead of using a correlated set of first-order factors. 	• Information System	 Privacy Concern Instruments Customer Perspective
Swaminathan, Lepkowska- White, and Rao (1999)	 Examines factors influencing online purchasing behaviour: vendor characteristics, perceived security, concern for privacy, and customer characteristics. Shows that; 1) customers' online purchasing behaviour is influenced by vendor characteristics such as the reliability of a vendor, the convenience of placing order and contacting vendor, and price competitiveness and access to information; 2) an average customer is not as concerned about the security or privacy, but customers who purchase frequently on the Internet are interested in creation of new law protecting privacy on the Internet; 3) customers who are primarily motivated by convenience are more likely to make purchases online; and 4) customers who value social interactions are less interested in the Internet use for shopping and shop less frequently on the Internet. 	• Marketing	• Customer - Company Interaction
Vila, Greenstadt, and Molnar (2003)	 Examines why there is not an efficient Web site privacy market even though people are concerned about their privacy. Argues privacy policies as signals in a lemon market, introduces a model for privacy in a lemon market, and explains previous trends in the Web site privacy market using the model. 	Information System	• Privacy and Economic Perspective

Wang, Lee, and Wang (1998)	• Addresses the consumer's privacy perspective such as consumer privacy concerns, regulatory privacy protection, and privacy protection technologies.	• Information System	• Internet Privacy in General
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Appendix II: Internet Privacy User Survey Questionnaire

	IFORMATION LETTER FOR INTERNET PRIVACY RESEARCH
Title of Research :	The Effect of Internet Privacy on Customer Behaviour
Investigator :	Won Gyun No University of Waterloo, Department of Management Sciences (519) 888-4567 Ext. 3422 <u>wgno@engmail.uwaterloo.ca</u>
	ey are conducting online transactions such as buying products from e-commerce sites. In vations, we are asking for your participation in the study.

Internet Privacy User Survey Consent Page

		complete the survey. Please click <u>HERE</u> to co
led to make sure that i		urvey ID and gift coupon. In addition, your student ID and name han once. Your email address is also recorded to send you a resec this survey.
Student ID		Please check if you are MSci 211 student.
First Name		
Last Name		
Email		
Solonoon Upivornit	y or waterioo. I am also	
penalty. I have m Internet Privacy R I also understand of Research Ethics	ade this decision based esearch.' that this project has bee	aware that I may withdraw from the study at any time without on the information I have read in the 'Information Letter for en reviewed by, and received ethics clearance through, the Offic erloo, and that I may contact this office if I have any concerns o in the study.

Waterloo Internet Privacy Survey	Sciences
DEMOGRAPHIC	01 / 23 PAGE
What is your gender? Male O FEMALE	
What is your age?	
Although this is a sensitive question, the answer can help the study to understand the needs of cuusers. It is not intended to offend, and completing this question is voluntary.	rrent Web
How would you classify yourself? (Select)	
Which of the following income categories best describes your total current household inco [[Select]]	ome?
	Next

Privacy Survey Page 2

:///	OGRAPHIC								02 / 23 P/
)	You are a								
	First Year	Seco	nd Year	Third	l Year	F	ourth Year	Gr	aduate Student
	o		0	(0		o		o
)	Which of the following	ng best d	escribes th	ie area you	u lived in n	nost of	your life?		
)	Which of the following (Select)	ng best d	escribes th	ie area you	u lived in n	nost of	your life?		
)				Internet?	u lived in n	nost of			
)	(Select)				u lived in n 4	nost of 5	your life?	7	

	INE TRANSACTION	NEXPER	IENCE						03 / 23 PA
nlin	e transactions refer to	o orderina	i thinas, su	ıbscribina	to service	es or reais	terina on	Web sites	s for online service
	free email).			9 1111 111 111 111 111 11				1990/07/27/07/22/07/0	
0	How many times ha		nducted	online tro	insactions	in the pa	st twelve	monthe?	
	now many limes na	ive you cu	nuocieu	or mile inc	insuctions	sin ne pu	si iweive	moninsy	
	(Select)								
0	How often did you	experienc	e any mis	use perso	nal inform	nation (e.g	g., unsolici	ited email	, credit card frau
0	How often did you	experienc	e any mis 2	use perso	nal inform 4	nation (e.g	g., unsolici 6	ited email	, credit card fraud
D	How often did you	<u>.</u>	1						, credit card fraue
0	Never	1 0	2 0	3 O	4 C	5 O	6 C	7 0	Always
0		1 C Ire you ab	2 C	3 C knowledg	4 C	5 C	6 C your per	7 C sonal info	Always
0	Never	1 0	2 0	3 O	4 C	5 O	6 C	7 0	Always

Internet Privacy User Survey Page 4

		EMENT	04 / 23 PAG
		y policy statement that addresses particular inform personal information.	ation practices such as how
Have	e you ever seen	the privacy policy statement attached to any Web	site?

If YES, go to Survey Page 5a.

If NO, go to Survey Page 5b.

Vate	Internet Privacy Survey	Department of Management Sciences
PRIV	ACY POLICY STATEMENT	05 / 23 PAG
0	How many times have you read the privacy policy statement attac months?	thed to any Web site in the past twelve
0		hed to any Web site in the past twel

	STATEMENT	05 / 23 PA
rivacy policy refers t se, and transfer pers	privacy policy disclosures about particular inform to the set of implicit and explicit rules that determin sonal information. Such a policy is usually stated in t nent example (eBay):	ne whether and how companies collec
ebY	home pay register site map Buy Sell My eBay Community Help Hello! Sign in or register.	Start new search <u>Advanced Search</u>
Home > Help > Rules a	Ind Policies > Privacy > eBay Privacy Policy	
Help ⑦ eBay Help Help Topics		Search Help
Help ⑦	Ind Policies > <u>Privacy</u> > eBay Privacy Policy	Po Search Help
Help ⑦ eBay Help Help Topics A-Z Index	Ind Policies > Privacy > eBay Privacy Policy	Search Help ties

PRIVACY	SEALS		06 / 23 PAGE
		oval Programs' have been developed that lic actices meet sealer's standards.	cense privacy seals to online companies
Have	re you eve	r seen the privacy seal attached to any Web	site?

If YES, go to Survey Page 7a.

If NO, go to Survey Page 7b.

Waterloo	Intern	et Priva	cy Sui	'vey 🗞	iment of Managem	ent Sciences
PRIVACY	SEALS					07 / 23 PAGE
Who	at privacy seal have	e you seen before?	(Please check o	ull that apply.)		
				WebTrust		TERWEB Envirus/Cores =
	ESRB Privacy Certified click to privacy statement	□ √eri <mark>Si</mark> į	gn ⊓	PRIVACY VALIDATED TRUSTWEB		
	Other					
						Previous Next

Waterloo Internet Privacy Survey (* Constraint of Management of Manageme	nt Sciences
WHAT ARE PRIVACY SEALS?	07 / 23 PAGE
Privacy seals are third-party enforcement programs that award an identifiable symbol to expre Web site not only has implemented effective privacy practices, but is also abiding by those pro Privacy seals are developed to build consumer confidence regarding privacy by sending a sign customers that companies' privacy practices comply with effective privacy practices. Privacy seal examples:	actices.
	∋ 1¥ <mark>Certified</mark> acystatement
Although several Internet seal programs exist in various forms, the majority of companies involve programs currently participate in one of three dominant programs: TRUSTE, BBBOnline, and Web	
	Previous Next

NTE	RNET PRIVACY AND INDUSTRY									08 / 23 PAG
	ld you say the following types of organizations ection or use of your personal information?	are trustworthy o	r unt	rustv	vortł	ny w	hen	it co	mes	to the
			1	2	3	4	5	6	7]
0	Financial organizations such as banks, investment companies, and credit unions	Highly Untrustworthy	c	c	0	c	c	0	0	► Highly Trustworth
D	Health service providers, including doctors and hospitals	Highly Untrustworthy	с	c	с	c	c	c	c	Highly Trustworth
D	Government organizations	Highly Untrustworthy	0	0	0	c	c	0	c	► Highly Trustworth
D	E-commerce companies selling products or providing online services over the internet	Highly Untrustworthy	c	с	c	c	c	c	с	► Highly Trustworth
D	Privacy seal providers	Highly Untrustworthy	0	c	o	c	c	0	0	Highly Trustworth

sc	ONAL INFORMATION		09 / 23 PAG
	provide?	tion you a	eb sites, what types of information do you feel reluctant to are most reluctant to provide, and the two types of
	Age Date of Birth Email Address Gender Occupation SIN(Social Insurance Number) Student ID	> < >	Two MOST Reluctant Information Two LEAST Reluctant Information
1	 To ADD or REMOVE a reluctant information ARROW BUTTON. 	on, select p	personal information from the box and click the LEFT or RIGHT

EK	SONAL INFORMATION and ONLINE SHOPPIN	G SITE							1	0 / 23	B PAG
ollec vac	cy policy statements contain particular information about the statements contain particular information about the statement programs for the statement programs that aw pation practices meet program standards.		6211								
eally t is s nfor	e surfing the Internet, you find an online shopping site y interesting information. ponsored by a company you've never heard of , but it mative. You find a form on the site that you can fill out company's products. The form requires that you supply	seems to be to get a free	e ver e gift	y for c	ine c	of					
			1	2	3	4	5	6	7		
0	How likely would you be to complete this form when <i>SLN(Social Insurance Number)</i> and <i>Student ID</i> are requested?	Very Unlikely	• 0	c	c	c	o	0	o	F	Very Likely
0	If the Web site had a privacy policy statement, how likely would you be to complete this form when <i>SLN(Social Insurance Number)</i> and <i>Student ID</i> are requested?	Very Unlikely	• 0	с	c	c	c	c	c	F	Very Likely
0	If the Web site had both a privacy policy statement and a privacy seal (e.g., TRUSTe), how likely would you be to complete this form when <i>SIN(Social</i> <i>Insurance Number</i>) and <i>Student ID</i> are requested?	Very Unlikely	• •	c	o	o	c	o	c	F	Very Likely
0	When the online shopping site asks you to provide \$2 you like to know about its privacy practices? Please select the two most important and the two lease • Accountability - Who is responsible for the site's polici • Collection Limitation - Collects only necessary inform • Data Quality - Makes sure that collected data is accu • Openness - Makes available to users specific informat • Participation - Allows users to challenge the accuracy • Purpose - What information the site collects and what • Security - Protects the information against unauthoriz • Use Limitation - Uses the information only for purposes	es and practi ation and ob urate, comple ion about th y of the inforr at it is going t ed access an	ces tains ete, a e site' natio o do d use	conse nd ke s priv n anc with t	prace pt up acy p hav the in	efore o-to-co olicie e it a	the date	e., po collec d pro ded	olicie ction	∍s).	voulc
	Two MOST Important Privacy Practices			•] [EAST y Pra			

ER	SONAL INFORMATION and ONLINE BANKING	9 SITE							1	1 / 2	3 PAG	
llec	y policy statements contain particular information abo t, use, and transfer personal information. y seals are third-party enforcement programs that aw											
	ation practices meet program standards.											
red	e surfing the Internet, you find an online banking site th cently started its business , but it seems to provide very lit card application form on the site that you can fill ou as a free gift . The form requires that you supply your pe	good finand t to get a pr	cial s emit	ervic u m in	es. Y	ou fi	nd a		on		bankin	
			1	2	3	4	5	6	7]		
0	How likely would you be to complete this form when <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> are requested?	Very Unlikely	• •	c	c	c	с	с	c	Þ	Very Likel	
0	If the Web site had a privacy policy statement, how likely would you be to complete this form when <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> are requested?	Very Unlikely	• •	c	c	c	c	c	0	F	Very Likel	
0	If the Web site had both a privacy policy statement and a privacy seal (e.g., TRUSTe), how likely would you be to complete this form when <i>SIN(Social</i> <i>Insurance Number)</i> and <i>Student ID</i> are requested?	Very Unlikely		c	c	c	c	с	c	×	Very Likel	
0	When the online banking site asks you to provide <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> , what would you like to know about its privacy practices? Please select the two most important and the two least important privacy practices (i.e., policies). • Accountability - Who is responsible for the site's policies and practices • Collection Limitation - Collects only necessary information and obtains consent before the collection • Data Quality - Makes sure that collected data is accurate, complete, and kept up-to-date • Openness - Makes available to users specific information about the site's privacy policies and practices • Participation - Allows users to challenge the accuracy of the information and have it amended • Purpose - What information the site collects and what it is going to do with the information • Security - Protects the information against unauthorized access and use											
	Use Limitation - Uses the information only for purposes Two MOST Important Privacy Practices						wo Ll Privac					

NILI	INGNESS TO ENGAGE IN BEHAVIOURS									12	2 / 2	23 PAGI
Plea	se indicate your level of agreement with the following s	statement	s.									
				1	2	3	4	5	6	7		
0	It would be fun to be alone on a high mountain peak surveying the scene below.	Never	٩	o	0	o	0	o	c	o	Þ	Usually
0	I would be happy living all alone in a cabin in the woods.	Never	٩	c	c	с	c	o	c	c	Þ	Usually
0	I like to be home with nobody else around.	Never	٩	с	c	c	c	c	c	c	Þ	Usually
0	I like being in a room by myself.	Never	•	c	c	o	c	c	c	c	Þ	Usuall
0	I like to be the centre of attention in a group.	Never	•	c	c	c	c	c	o	c	►	Usually
0	I like other people to notice me when i am in public.	Never	•	с	c	c	с	c	c	с	•	Usually

Internet Privac	y Survey		67	1	Ð.	K	<u>_</u>	A		
NTERACTING WITH PEOPLE								13	/ 2	3 PAGI
lease indicate your level of agreement with the fol	lowing statements.									
		1	2	3	4	5	6	7]	
I would be reluctant to engage in a prolonged conversation with someone I had just met.	d Never 4	c	c	c	o	c	c	c	•	Usually
I like to meet new people.	Never 4	0	0	0	o	c	o	c	►	Usually
Whenever possible, I avoid being in a crowd.	Never <	с	c	c	c	с	С	С	•	Usually

۸A	NAGING PERSONAL INFORMATION						14 / 2	3 PAGE
	w is a list of situations. Imagine yourself in each of the sclose information about yourself to the person(s).	he situatic	ons and t	hen indi	cate ho	w willing	you wo	uld be
			ics, and on l level only,	a		co informatio a way th underst te	express, ail, person self in su- reson(s) tru re I stand feelings a ng any topi (7)	
		1	2	3	4	5	6	7
0	You are sightseeing with a tour group in Europe.	c	o	c	с	c	c	c
0	You are sitting next to a stranger on an airplane.	c	c	c	с	0	с	с
0	You are at a party with some friends.	0	c	c	с	c	o	0
0	You are eating alone and a stranger asks if he or she may join you.	с	c	c	с	с	c	c
0	You and a friend are driving to Vancouver.	o	o	0	с	0	o	c
0	You are on a picnic with friends.	0	o	o	с	c	o	0

RC	VIDING PERSONAL INFORMATION									1	5 / 23 PAG
	you perform online transactions, online companies as ame, phone number, and SIN(Social Insurance Numbe		ov	ide i	nfor	mati	on a	lbou	t you	urself	- including
lea	se indicate your level of agreement with the following	g statemen	ts.								
				1	2	3	4	5	6	7	
0	I am able to keep e-commerce sites from collecting personal information about myself that I would like to keep secret.	Strongly Disagree	•	c	c	c	c	c	с	c	Strongly Agree
0	I determine the types of information that e- commerce sites can store about me.	Strongly Disagree	•	c	o	c	o	c	0	o	Strongly Agree
0	I am satisfied that I am able to keep e-commerce sites from collecting personal information about me that I want to keep from them.	Strongly Disagree	-	с	c	c	с	c	с	с	 Strongly Agree
0	I am satisfied in my ability to determine the types of personal information that e-commerce sites collects on me.	Strongly Disagree	•	o	o	c	o	c	0	o	Strongly Agree

	NCERN ABOUT PROVIDING PERSONAL INFO	RMATION								1	6 / 23 PAC
	nation about oneself can be categorized into anonym fiable information.	ous inform	atio	on, u	nide	entifi	able	info	rmat	ion,	and
	Anonymous information is the information collected as your computer, network information, operating system		y b	out c	ann	ot b	e use	ed to	o ide	ntify	you (e.g.,
•	Unidentifiable information is the information that you h you (e.g., zip code, age-range, sex, etc).		tari	ly gi	ven	out	but	canr	not b	e us	ed to ider
	Identifiable information is the information that you hav as an individual (e.g., name, shipping address, credit c number, etc). se indicate your level of agreement with the following	ard or ban	k c	-							
				1	2	3	4	5	6	7	1
0	I am sensitive about giving out information regarding my preferences.	Strongly Disagree	4	c	0	c	c	c	c	c	 Strong Agree
0	l am concerned about <u>anonymous information</u> that is collected about me.	Strongly Disagree	•	c	o	c	o	с	c	c	 Strong Agree
0	l am concerned about how my personally <u>unidentifiable information</u> will be used by the e- commerce site.	Strongly Disagree	4	c	c	c	c	c	c	0	Strong Agree
	I am concerned about how my personally	Strongly Disagree	4	с	с	с	с	с	с	o	Strong Agree
0	identifiable information will be used by the e- commerce site.							_	_	_	

PRI\	VACY IN E-COMMERCE									1	7 / 23 PAG
ansfe ivac	acy policy refers to the set of practices that determin ers personal information. Such a policy is usually stated :y seals are third-party enforcement programs that aw nation practices meet program standards.	in the priv	ac	y po	olicy	state	eme	nt.			
:	o privacy practices are: Purpose - What information the site collects and what it is Security - Protects the information against unauthorized ac	ccess and u	se.								
wne	en a Web site has a privacy seal , please indicate your	level of a	gre	eme 1	2 2	3	4	5	/ing 6	7 7	ements.
0	I would read the privacy policy statement of the Web site when it requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> .	Strongly Disagree	•	c	o	c	с	с	c	с	► Strongl Agree
0	During the past 6 months, did you read the privacy policy statement of the Web site when it requested your <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> ?	Never	-	c	c	c	c	c	o	o	► Usually
0	I would provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT address <i>Purpose</i> and <i>Security</i> as defined above.	Strongly Disagree	4	с	c	с	c	c	с	с	► Strongl Agree
0	During the past 6 months, did you provide your <i>SIN</i> (<i>Social Insurance Number</i>) and <i>Student ID</i> when the Web site's privacy policy does NOT address <i>Purpose</i> and <i>Security</i> as defined above?	Never	•	o	o	o	o	c	0	o	► Usually

RI	VACY IN E-COMMERCE								1	8 / 23 PAGI
insf vac orm	acy policy refers to the set of practices that determ ers personal information. Such a policy is usually state cy seals are third-party enforcement programs that c nation practices meet program standards.	ed in the privac award an ident	ifiab	olicy ole sy	/ sta t /mbd	teme of to	ent. expr	ess t	hat :	the Web site
Vhe	en a Web site has a privacy seal , please indicate yo	ur le∨el of agre	em 1	ent \ 2	with	the t	follov	wing	stat	ements.
0	For me, when a Web site requests my <i>SIN(Social Insurance Number</i>) and <i>Student ID</i> , reading its privacy policy statement is	Extremely Unimportant	o	o	c	c	o	c	0	 Extremel Importan
0	People who give me good advice would encourage me to read privacy policy statement whenever I provide my <i>SIN(Social Insurance</i> <i>Number)</i> and <i>Student ID</i> .	Definitely False	c	c	с	c	с	c	c	► Definitel True
0	I intend to read the privacy policy statement of a Web site when it requests my <i>SIN(Social Insurance</i> <i>Number)</i> and <i>Student ID</i> .	Extremely Unlikely	o	o	c	c	o	o	0	Extremel
0	When a Web site requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> , whether or not I read its privacy policy statement is completely up to me.	Definitely False	с	o	c	c	c	c	o	► Definitely True

RI	VACY IN E-COMMERCE									1	9 / 23 PAG
nsf vac	acy policy refers to the set of practices that determiners personal information. Such a policy is usually state sy seals are third-party enforcement programs that a hation practices meet program standards.	d in the pri	vac	y p	olicy	/ stat	eme	ent.			
Vhe	en a Web site has a privacy seal , please indicate you	ur level of a	gre	eme	ent v 2	with	the t	follov	wing	stat	ements.
0	I will make an effort to read a Web site's privacy policy statement when it requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> .	Extremely Unlikely	-	c	c	c	c	c	c	c	Extreme Likely
0	When a Web site requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> , I am confident that if I wanted to, I could read its privacy policy statement.	Strongly Disagree	4	o	c	c	o	c	0	c	Strongly Agree
0	Reading the privacy policy statement of a Web site when it requests my <i>SIN(Social Insurance</i> <i>Number)</i> and <i>Student ID</i> is an idea 1	Extremely Dislike	•	c	c	c	c	o	c	o	► Extreme Like
0	People who influence my behaviour would think I should read the privacy policy statement whenever I provide my <i>SIN(Social Insurance</i> <i>Number</i>) and <i>Student ID</i> .	Definitely False	•	c	c	c	0	c	0	c	► Definitel True

RI	VACY IN E-COMMERCE								2	0 / 23 PAG
nsfe vac	acy policy refers to the set of practices that detern ers personal information. Such a policy is usually stat cy seals are third-party enforcement programs that a nation practices meet program standards.	ed in the priva	су р	olicy	y sta	teme	ent.			
/he	en a Web site has a privacy seal , please indicate yo	our level of agr	eem	enty	with	the f	follo	wing	stat	ements.
			1	2	3	4	5	6	7	
0	When a Web site requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> , I have the knowledge and the ability to read its privacy policy statement.	Definitely False	o	c	c	c	c	c	c	► Definite True
0	People who are important to me think that I should read the privacy policy statement whenever I provide my <i>SIN(Social Insurance</i> <i>Number)</i> and <i>Student ID</i> .	Extremely Unlikely	c	c	c	c	c	c	с	► Extreme Likely
0	When a Web site requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> , I plan to read its privacy policy statement.	Extremely Unlikely	0	c	c	c	c	c	o	Extreme Likely
0	When a Web site requests my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> , reading its privacy policy statement is	Extremely Unimportant	c	c	c	c	c	с	c	Extreme Importar

RI	VACY IN E-COMMERCE						_		_	2	1 / 23 PAG
vac	acy policy refers to the set of practices that determiners personal information. Such a policy is usually state sy seals are third-party enforcement programs that a nation practices meet program standards.	d in the pri	vad	y p	olicy	/ sta	teme	ent.			
•	o privacy practices are: Purpose - What information the site collects and what it i Security - Protects the information against unauthorized on a Web site has a privacy seal , please indicate you	access and u	se.							stat	ements.
			1	1	2	3	4	5	6	7	
0	For me, if the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above, providing my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> is	Extremely Bad	•	c	c	c	c	c	c	с	Extreme Good
0	When the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above, whether or not to provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> is entirely within my control.	Definitely False	-	0	o	c	c	c	c	c	► Definitel True
0	I intend to provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above.	Extremely Unlikely	•	c	c	o	c	c	o	с	Extremel Likely
0	People whose opinions I value would encourage me to provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT address <i>Purpose</i> and <i>Security</i> as defined	Definitely False		c	o	c	c	c	c	c	► Definitel True

Internet Privacy User Survey Page 22

PRI/	ACY IN E-COMMERCE								2	2 / 23 PAGE
insfe vac	acy policy refers to the set of practices that determi ers personal information. Such a policy is usually state :y seals are third-party enforcement programs that a lation practices meet program standards.	d in the priva	сур	olicy	/ stat	eme	ent.			
:	o privacy practices are: Purpose - What information the site collects and what it i Security - Protects the information against unauthorized on a Web site has a privacy seal , please indicate you	access and use.						wing	ı stat	ements.
			1	2	3	4	5	6	7	
0	People who are close to me think that I should provide my <i>SIN(Social Insurance Number</i>) and <i>Student ID</i> if the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above.	Extremely Unlikely	o	c	c	o	o	c	c	Extremel Likely
0	I am going to provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above.	Extremely Unlikely	c	c	c	c	c	o	c	Extremely Likely
0	Providing my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT address <i>Purpose</i> and <i>Security</i> as defined above is an idea 1	Extremely Dislike	c	c	c	o	o	0	o	Extremel
0	I have complete control over whether or not to provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> if the Web site's privacy policy does NOT	Definitely False	c	c	с	c	c	c	c	► Definitely True

Internet Privacy User Survey Page 23

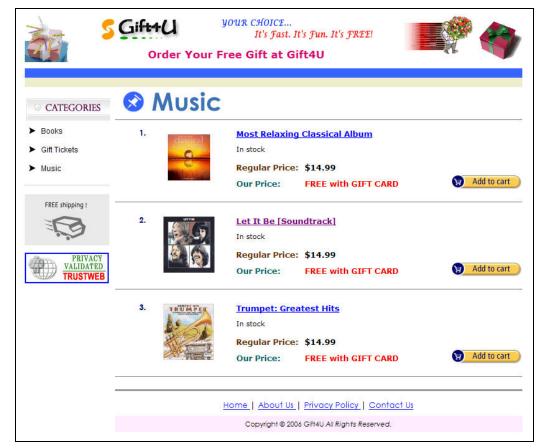
RI	ACY IN E-COMMERCE								2	3 / 23 PAGE
insfe vac	acy policy refers to the set of practices that determi ers personal information. Such a policy is usually state cy seals are third-party enforcement programs that an nation practices meet program standards.	d in the priv	acy p	olic	y sta	teme	ent.			
:	o privacy practices are: Purpose - What information the site collects and what it i Security - Protects the information against unauthorized of an a Web site has a privacy seal , please indicate you	access and us	e.						ı statı	ements.
			1	2	3	4	5	6	7	
0	I plan to provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT address <i>Purpose</i> and <i>Security</i> as defined above.	Strongly Disagree	• 0	с	c	c	с	c	с	 Strongly Agree
0	If the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above, providing my <i>SIN</i> (<i>Social Insurance Number</i>) and <i>Student ID</i> is	Extremely Bad	• 0	c	c	c	o	c	c	 Extremely Good
•	People who influence my behaviour would think I should provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> if the Web site's privacy policy does NOT state <i>Purpose</i> and <i>Security</i> as defined above.	Definitely False	• 0	c	c	c	c	c	c	 Extremely True
0	It is completely up to me whether or not I provide my <i>SIN(Social Insurance Number)</i> and <i>Student ID</i> when the Web site's privacy policy does NOT	Strongly Disagree			0	0	c	c	c	► Strongly

Internet Privacy User Survey End Page

Waterloo	ernet Privacy Survey						
INTERNET PRIVACY SURVEY							
	Thank you for your submission.						
	Please write down the following gift card number. Your gift card number is uw87817						
Once	ress the continue button below to redeem a free gift from Gift4U. e you complete your order, you will be return to the survey. CONTINUE se note that Gift4U is not part of the Internet privacy survey site and the responsibility for using Gift4U rests with you.						

Appendix III: Online Experimental Site

Online Experimental Site Main Page



Product Information Page

à 1	Gift+U Order You	your CHOICE It's Jast Ir Free Gift at G	It's Jun. It's JREE! ift4U
 CATEGORIES Books 	Let It Be [Sound Producer: Phil Specto		BACK
 Gift Tickets Music 		Regular Price: Our Price: Availability:	\$14.99 FREE with GIFT CARD Usually ships within 15 days. Ships from Gift4U.
FREE shipping (<u>See large image</u>	Description:	The Beatles: Paul McCartney (vocals, guitar, piano, bass instrument); John Lennon, George Harrison (vocals, guitar); Ringo Starr (drums). Additional personnel: Billy Preston (keyboards). Generally regarded as the Beatles' last album, LET IT BE was actually recorded in 1969, before the recording and release of ABBEY ROAD.
			Add to cart Add to cart Privacy Policy Contact Us Gottuu All Rights Reserved.

Shopping Cart Page

	Gift4U <i>YOUR CHOICE</i> <i>It's Fast. It's Fun. It's FREE!</i> Order Your Free Gift at Gift4U		***
🐺 Shoppir	ng Cart		васк
Shopping Cart I	temsTo Buy Now	Quantity	Price
Item added on 2006-10-19 21:30	Let It Be [Soundtrack] Producer: Phil Spector Free shipping!	1	FREE with GIFT CARD
		Proc	eed to Checkout
	Home About Us Privacy Policy Contact Us		
	Copyright © 2006 Gift4U All Rights Reserved.		

Checkout Page



Shipping Address Page

S Gift	YOUR CHOICE It's fast. It's fun. It's fREE! Order Your Free Gift at Gift4U
	Privacy Policy Privacy Policy VALIDATED TRUSTWEB SHIPPING INFORMATION ADDITIONAL INFORMATION COMPLETE ORDER
Enter the shipping addre	ess for this order
Please enter a shipping addre	ss for this order. When finished, click the "Continue" button.
First Name: Last Name: Street Address: City: Province: Postal Code: Phone Number:	(Select)
BACK	Continue
would then have to place a ne	If the address is not entered correctly, your package may be returned as undeliverable. You w order. Save time and avoid frustration by entering the address information in the -checking for typos and other errors.
	Home About Us Privacy Policy Contact Us
	Copyright © 2006 Gift4U All Rights Reserved.

Additional Information Page

South CHOICE It's fast. It's fun. It's fREE! Order Your Free Gift at Gift4U
Privacy Policy PRIVACY VALIDATED SIGN IN SHIPPING INFORMATION ADDITIONAL INFORMATION COMPLETE ORDER
Enter the additional information Please enter additional information. When finished, click the "Continue" button.
Which Web browser do you usually use? (Click <u>HERE</u> for more information.)
C Internet Explorer C Mozilla/Netscape C Firefox C Opera C Safari C Lynx/Text C Don't know C Other
If you have, or plan to purchase goods on the Internet, what kinds of goods would you be most interested in? (Please check all that apply.) (Click HERE for more information.) Computers Equipment Software/Video Games Books/Music CDs/DVD Consumer Electronics Travel (Hotel, Air, etc) Ticket (Concert, Sport, etc) I never purchase goods on the Internet.
What is your student ID? (Click <u>HERE</u> for more information.)
Would you like to be added to the mailing list and receive information about any FREE gift offers?
BACK
Home About Us Privacy Policy Contact Us
Copyright © 2006 Gilt4U All Rights Reserved.

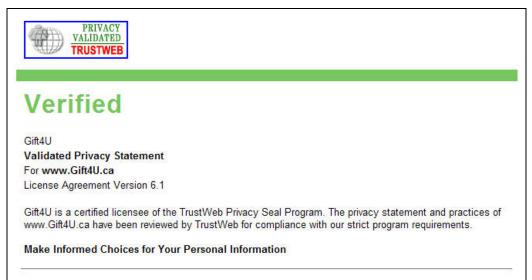
Complete Order Page

	<mark>5</mark> Gi	YOUR CHOICE It's fast. It's fun. It's fREE! Order Your Free Gift at Gift4U
<mark>5</mark> Gift		SHIPPING INFORMATION ADDITIONAL INFORMATION COMPLETE ORDER BACK
Please rev	view and con	nplete your order.
Please		portant Notice for Internet Privacy Survey Participants!
Items:		
	et It Be [Sound egular Price:	
	our Price:	FREE with GIFT CARD
Shipping t	to:	
Harry (Collin	
	oregate Crescen	t
Kitcher	ner, Ontario N2M	15G6
		Home About Us Privacy Policy Contact Us
		Copyright © 2006 Gift4U All Rights Reserved.

Privacy Policy Statement Page

Gift4U Privacy Policy	
hank you for visiting this website and reviewing privacy policy.	PRIVACY VALIDATED
Accountability - Who is responsible for this site's policies and practices?	- THE REAL PROPERTY OF THE REA
<u>Collection Limitation - Does this site collect only necessary information and obtains</u> <u>consent before the collection?</u>	
 Data Quality - Does this site make sure that collected data is accurate, complete, and kept up-to-date? 	
 <u>Openness - Does this site make available to you specific information about its privacy policies and practices?</u> 	
 Participation - Does this site allow you to challenge the accuracy of the information and have it amended? 	
Use Limitation - Does this site use the information only for purposes for which it was collected?	
Accountability - Who is responsible for this site's policies and practices?	<u>Go to Top</u>
We are responsible for all personal information under our control, including any personal informati hird parties for processing, storage or other purposes. We have a person, Won Gyun No, who is compliance with these privacy and security principles.	
Collection Limitation - Does this site collect only necessary information and obtains consent before the collection?	Go to To
We collect only the information required to process your order. If we require your personal informa- ve will ask your consent before or at the time the information is collected.	ation for other reasons,
Data Quality - Does this site make sure that collected data is accurate, complete, and sept up-to-date?	Go to To
We keep your personal information up to date, accurate and relevant for its intended use. You make personal information we have on record in order to review and amend the information, as approximately approximate the information of the second seco	
Openness - Does this site make available to you specific information about its privacy olicies and practices?	<u>Go to To</u>
We provide you with understandable and easily available information about our policy and practice nanagement of your personal information. This policy and any related information is available at a inder Privacy Policy or on request. You can contact us by email to <u>wgno@engmail.uwaterloo.ca</u> .567 x3422.	all times on this site,
Participation - Does this site allow you to challenge the accuracy of the information and nave it amended?	<u>Go to To</u>
You can request access or change to your personal information. You can contact us by email to vgno@engmail.uwaterloo.ca or phone at (519)888-4567 x3422. Upon receiving your request, we recess to your information so you can review and verify the accuracy and completeness and require formation and also make any necessary updates to your personal information.	will provide you with
Jse Limitation - Does this site use the information only for purposes for which it was collected?	Go to Top
We use and disclose your personal information only for the purposes it was collected. We do not nformation to any organization or person for any reason.	sell or share personal

TRUSTWEB Privacy Seal Page



Appendix IV: Debriefing Questionnaire

Debriefing	Page	1
------------	------	---

BR	RIEFING								1 / 5 P
)	How satisfied are y	ou with yo	our experie	ence with	Gift4U W	eb site?			
		1	2	3	4	5	6	7	
	Very Dissatisfied	o	o	o	o	c	o	o	► Very Satisfied
)	Did Gift4U Web site	e collect vo	our persor	alinforma	ation (e.a.	. SIN(Socid	al Insuranc	e Numher	and Student ID)
0			on ponon	. an in the state	unon (olg.	,			

If Q2 is YES, go to Debriefing Page 2. If NO, go to Debriefing Page 4.

Debriefing Page 2

Wate	rloo	ternet Privacy Surve	Department of Management Sciences
DEB	RIEFING		2 / 5 PAGE
٥	Did you know <i>ID</i>)୧	why Gift4U asked for your personal information (e.g., SIN(Social Insurance Number) and Student
	C YES	C NO	
			Previous

If YES, go to Debriefing Page 2a. If NO, go to Debriefing Page 3.

Debriefing Page 2a

	Internet Privacy	Survey Search of Management Sciences
DEB	RIEFING	2 / 5 PAGE
٢	What are the reasons that Gift4U Web site colle <i>Number)</i> and <i>Student ID</i>)?	ected your personal information (e.g., <i>SIN(Social Insurance</i>
		Previous

Debriefing Page 3

Water	rloo	ernet Privacy Survey	Department of Management Sciences
DEB	RIEFING		3 / 5 PAGE
0	Did you questi ID)?	n Gift4U's need for your personal information (e.g., &	SIN(Social Insurance Number) and Student
	C YES	O NO	
			Previous Next

If YES, go to Debriefing Page 3a. If NO, go to Debriefing Page 4.

Debriefing Page 3a

Vater	Internet Privacy	Survey
DEBR	RIEFING	3 / 5 PAGI
0	What led you to question Gift4U's need for you <i>Student ID</i>)?	r personal information (e.g., <i>SIN(Social Insurance Number</i>) and
		The second se
		Previous

Debriefing Page 3b

Wate		partment of Management Sciences
DEB	RIEFING	3 / 5 PAGE
٥	Did you provide your personal information (e.g., <i>SIN(Social Insurance Nur</i> you questioned Gift4U's need for your information?	<i>nber)</i> and <i>Student ID</i>) even though
	O YES O NO	
		Previous

If YES, go to Debriefing Page 3c. If NO, go to Debriefing Page 4.

Debriefing Page 3c

EBRIEFING	÷	3 / 5 PAGE
	are the reasons that you provided (or did n ice Number) and Student ID).	ot provide) your personal information (e.g., SIN(Social
		_

Debriefing Page 4

Waterloo	Internet Privacy	Survey 🗞 🖓
DEBRIEFI	NG	4 / 5 PAGE
Did	Gift4U have a privacy seal on its Web site?	2
С	YES O NO	
		Previous

If YES, go to Debriefing Page 4a. If NO, go to Debriefing Page 5.

Debriefing Page 4a

Waterloo	Waterloo Internet Privacy Survey Seatting and Sciences					
DEBRIEFIN	NG			4 / 5 PAGE		
Whice	ch pri∨acy seal did y	you see on Gift4U site?				
c		C TRUE TO	C WebTrust	O PECTIERWEB		
o	ESRB TM Privacy Certified click to privacy statement	∘ √eriSign	C PRIVACY VALIDATED TRUSTWEB			
c	Other					
				Previous Next		

Debriefing Page 5

EBRIEFING								5 / 5 PAC
ease indicate your level	of AGRE	EMENT.						
questionnaire. Do It is your first impr please do not be	o not wor essions, t careless	ry or puz he imme 1, becaus	zle over diate fee se we w	individu elings ab ant your	al items. out the it true imp	tems, tho ressions.	it we wo	speed through this ant. On the other hand,
/hile I was providing per: rivacy was	sonal info	rmation	(e.g., <i>SI</i> N	(Social In	isurance l	Number) (and <i>Stud</i>	ient ID) at Gift4U, to me
	1	2	3	4	5	6	7	
						c	c	
Important ◄	c	o	c	C	C		· ·	Unimportant
Important <	с с	с 0	с с	с 0	с 0	0	0	Unimportant Irrelevant
Relevant ৰ	0	o	C	o	c	c	0	▶ Irrelevant

Debriefing Consent Page

	INTERNET PRIVACY SURVEY
	Thank you for your participation in Internet privacy survey.
re n b	/e appreciate your participation in our study, and thank you for spending the time helping us with our esearch. Since the study was more complicated than what we explained to you at the start, we could ot give you complete information about the study at that time, because it may have influenced your ehaviour during the study. We apologize for this omission, and hope that you understand the need for once the purpose of the study has been fully explained to you.
p	/e are interested in how individuals react when they are asked to provide sensitive or less sensitive ersonal information on a Web site as well as how the existence of privacy policy statement and rivacy seal influences an individual's behaviour. When you redeemed a gift from the Gift4U, you were
	During the debriefing session, I was given an explanation as to why it was necessary for the researchers to disguise the real purpose of this study. I was informed that having full information about the actual purpose of the study might have influenced the way in which I responded to the tasks and this would have invalidated the results. Thus, to ensur that this did not happen, some of the details about the purpose of the study initially were not provided. However, I have now received a complete written explanation as to the actual purpose of the study. In addition, I have had a opportunity to ask any questions about this and to receive acceptable answers to my questions. I give permission for the researchers to use information I provided in their study, and agree to this request. I am aware that I may withdraw this consent by notifying the Principal Investigator of this decision.
	I am aware that I may contact Dr. Susan Sykes, Director of the Office of Research Ethics at 519-888-4567 ext. 6005 or b email at <u>ssykes@uwaterloo.ca</u> if I have any concerns or comments resulting from my involvement in this study.
1	Please check if you are interested in obtaining the results of this survey. The result will be sent to you by email before December 31, 2006.
1.0	ou have any general comments or questions related to this study, please contact Won Gyun No at 519-888 7 ext. 3422 or by email at <u>wgno@engmail.uwaterloo.ca</u> .
	would like to assure you that this study has been reviewed by, and received ethics clearance through, Office of Research Ethics. If you have any concerns regarding your participation in this study, please

Debriefing End Page

Waterloo	Internet Privacy Survey	Department of Management Sciences
	INTERNET PRIVACY SURVEY	
	Internet Privacy Survey End	

Appendix V: List of 420 Web Sites

United States

Less Information-ser	nsitive Industries	Information-sensitive Industries		
Albertsons, Inc.	www.albertsons.com	Aetna Inc. (New)	www.aetna.com	
Alcoa, Inc.	www.alcoa.com	Allstate Corp. (The) (United States)	www.allstate.com	
Altria Group Inc	www.philipmorris.com	American Express Co. (United States)	www.americanexpress.com	
Boeing Co. (The)	www.boeing.com	American International Group Inc	www.aig.com	
Darden Restaurants, Inc. (United States)	www.darden.com	Aon Corp. (United States)	www.aon.com	
Delphi Corp. (United States)	www.delphi.com	Bank of America Corp. (United States)	www.bankofamerica.com	
Disney (Walt) Co. (The)	www.disney.com	CIGNA Corp.	www.cigna.com	
Electronic Data Systems Corp. (New) (United States)	www.eds.com	Citigroup Global Markets Holdings Inc	www.salomonsmithbarney.com	
FedEx Corp	www.fedex.com	Citigroup Inc	www.citigroup.com	
Ford Motor Co. (DE)	www.ford.com	Countrywide Financial Corp	www.countrywide.com	
General Electric Co. (United States)	www.ge.com	Fidelity National Financial, Inc.	www.fnf.com	
General Motors Corp	www.gm.com	First American Corp (The)	www.firstam.com	
Hewlett-Packard Co. (DE) (United States)	www.hp.com	General Motors Acceptance Corp	www.gmacfs.com	
Home Depot, Inc. (United States)	www.homedepot.com	Hartford Financial Services Group Inc. (United States)	www.thehartford.com	
International Business Machines Corp.	www.ibm.com	HCA, Inc.	www.hcahealthcare.com	
Kmart Holding Corp	www.bluelight.com	HealthSouth Corp.	www.healthsouth.com	
Kroger Co.	www.kroger.com	JPMorgan Chase & Co.	www.jpmorganchase.com	
Marriott International, Inc. (New)	www.marriott.com	Kindred Healthcare Inc	www.kindredhealthcare.com	
McDonald Corp (United States)	www.mcdonalds.com	Liberty Mutual Insurance Co. (Boston)	www.libertymutual.com	

Northrop Grumman Corp	www.northropgrumman.com	MBNA Corp.	www.mbna.com
Penney (J.C.) Co., Inc. (Holding Co.)	www.jcpenney.net	Merrill Lynch & Co Inc	www.ml.com
PepsiCo Inc.	www.pepsico.com	Metlife Inc	www.metlife.com
Pfizer Inc (United States)	www.pfizer.com	Morgan Stanley	www.morganstanley.com
Safeway Inc. (United States)	www.safeway.com	National City Bank (Cleveland, OH)	www.national-city.com
Sara Lee Corp.	www.saralee.com	Prudential Financial, Inc. (United States)	www.prudential.com
SBC Communications, Inc.	www.sbc.com	Quest Diagnostics, Inc.	www.questdiagnostics.com
Sears, Roebuck & Co.	www.sears.com	Res-Care, Inc.	www.rescare.com
Target Corp	www.targetcorp.com	SunTrust Banks, Inc.	www.suntrust.com
The Gap, Inc.	www.gapinc.com	Tenet Healthcare Corp. (United States)	www.tenethealth.com
United Parcel Service, Inc. (United States)	www.ups.com	U.S. Bancorp (DE)	www.usbank.com
United Technologies Corp.	www.utc.com	UnitedHealth Group Inc	www.unitedhealthgroup.com
Verizon Communications Inc (United States)	www.verizon.com	Universal Corp.	www.universalcorp.com
Viacom Inc	www.viacom.com	Wachovia Corp (New)	www.wachovia.com
Walgreen Co.	www.walgreens.com	Washington Mutual Inc. (United States)	www.wamu.com
Wal-Mart Stores, Inc.	www.wal-mart.com	Wells Fargo & Co. (New)	www.wellsfargo.com

Canada

Less Information-sensitive Industries		Information-sens	Information-sensitive Industries	
Ace Aviation Holdings Inc	www.aircanada.ca	AGF Management Ltd	www.agf.com	
Alcan Inc. (Canada)	www.alcan.com	Amica Mature Lifestyles Inc./ Style de Vie Amica Inc.	www.amica.ca	
Aliant, Inc. (Canada)	www.aliant.ca	B2B Trust (Canada)	www.b2b-trust.com	
Atco Ltd. (Canada)	www.atco.com	Bank of Canada (Ottawa)	www.bankofcanada.ca	
Bell Canada (Canada)	www.bell.ca	Bank of Montreal (Canada)	www.bmo.com	
Bombardier Inc.	www.bombardier.com	Bank of Nova Scotia (Toronto, Canada)	www.scotiabank.com	
Brascan Corp	www.brascancorp.com	Boardwalk Real Estate Investment Trust	www.bwalk.com	
Canadian National Railway Co. (Canada)	www.cn.ca	Business Development Bank of Canada	www.bdc.ca	
Canadian Pacific Railway Ltd.	www.cpr.ca	Caisse de Depot et Placement du Quebec (Canada)	www.cdpcapital.com	
Canadian Tire Corp., Ltd	www.canadiantire.ca	Canadian Hotel Income Properties Real Estate Investment Trust (Canada)	www.chipreit.com	
CanWest Global Communications Corp. (Canada)	www.canwestglobal.com	Canadian Imperial Bank of Commerce	www.cibc.com	
Celestica, Inc.	www.celestica.com	Canadian Western Bank (Canada)	www.cwbank.com	
CGI Group, Inc. (Canada)	www.cgi.com.	Co-Operators General Insurance Co. (Canada)	www.cooperators.ca	
Fairmont Hotels & Resorts, Inc. (Canada)	www.fairmont.com	Datawest Solution Inc (Canada)	www.datawestsolutions.com; www.datawest.ca	
FirstService Corp.	www.firstservice.com	Desjardins Financial Security Life Assurance Co. (Canada)	www.desjardinsfinancialsecurity.com	
Forzani Group Ltd. (Canada)	www.forzanigroup.com	Desjardins Group	www.desjardins.com	
Four Seasons Hotels Inc. (Canada)	www.fourseasons.com	Dundee Wealth Management Inc	www.dundeewealth.com	
Hudsons Bay Co. (Canada)	www.hbc.ca	Export Development Canada	www.edc.ca	
Intier Automotive Inc.	www.intier.com	Farm Credit Canada	www.fcc-fac.ca	

Loblaw Cos. Ltd.	www.loblaw.com	IGM Financial Inc	www.investorsgroup.com
Magna International Inc. (Canada)	www.magna.com	Industrial Alliance Insurance and Financial Services Inc	www.inalco.com
Metro Inc	www.metro.ca	ING Insurance Company of Canada	www.ingcanada.com
Nortel Networks Corp (Holding Co.)	www.nortelnetworks.com	Laurentian Bank of Canada	www.laurentianbank.com
Onex Corp.	www.onex.com	Manulife Century (Canada)	www.manulife.ca
Precision Drilling Corp. (Canada)	www.precisiondrilling.com	MDS Inc. (Canada)	www.mdsintl.com
Rogers Communications Inc. (Canada)	www.rogers.com	Med-Emerg International, Inc. (Canada)	www.med-emerg.com
RONA, Inc. (Canada)	www.rona.ca	National Bank of Canada	www.nbc.ca
Royal Group Technologies Ltd. (Canada)	www.royalgrouptech.com	Newalta Income Fund	www.newalta.com
Sears Canada Inc.	www.sears.ca	Oppenheimer Holdings Inc	www.opco.com
Teck Cominco Ltd.	www.teckcominco.com	Royal Bank of Canada (Montreal, Quebec)	www.rbc.com
TELUS Corp. (Canada) (New)	www.telus.com	Sun Life Assurance Company of Canada	www.sunlife.ca
Tembec, Inc. (Canada)	www.tembec.com	TLC Vision Corp (Canada)	www.tlcvision.com
Thomson Corp.	www.thomson.com	Toronto Dominion Bank	www.td.com
Transcontinental Inc	www.transcontinental.com	Trizec Properties, Inc	www.trz.com
Weston (George) Limited	www.weston.ca	Vancouver City Savings Credit Union (Canada)	www.vancity.com

United Kingdom

Less Information-sensitive Industries		Information-sens	Information-sensitive Industries	
AMEC Plc (United Kingdom)	www.amec.com	AMEC Plc (United Kingdom)	www.amec.com	
Associated British Foods Plc (United Kingdom)	www.abf.co.uk	Associated British Foods Plc (United Kingdom)	www.abf.co.uk	
AstraZeneca Plc (United Kingdom)	www.astrazeneca.com	AstraZeneca Plc (United Kingdom)	www.astrazeneca.com	
BHP Billiton Plc (United Kingdom)	www.bhpbilliton.com	BHP Billiton Plc (United Kingdom)	www.bhpbilliton.com	
BOC Group Plc (United Kingdom)	www.boc.com	BOC Group Plc (United Kingdom)	www.boc.com	
BP p.l.c. (United Kingdom)	www.bp.com	BP p.l.c. (United Kingdom)	www.bp.com	
British Airways Plc	www.britishairways.com	British Airways Plc	www.britishairways.com	
BT Group Plc (United Kingdom)	www.btplc.com	BT Group Plc (United Kingdom)	www.btplc.com	
Cadbury Schweppes PLC (United Kingdom)	www.cadburyschweppes.com	Cadbury Schweppes PLC (United Kingdom)	www.cadburyschweppes.com	
Compass Group PLC (United Kingdom)	www.compass-group.com	Compass Group PLC (United Kingdom)	www.compass-group.com	
Consignia Holdings Plc (United Kingdom)	www.consignia.com	Consignia Holdings Plc (United Kingdom)	www.consignia.com	
Diageo Plc (United Kingdom)	www.diageo.com	Diageo Plc (United Kingdom)	www.diageo.com	
Exel PLC (New) (United Kingdom)	www.exel.com	Exel PLC (New) (United Kingdom)	www.exel.com	
FirstGroup Plc (United Kingdom)	www.firstgroup.com	FirstGroup Plc (United Kingdom)	www.firstgroup.com	
GKN Plc	www.gknplc.com	GKN Plc	www.gknplc.com	
GlaxoSmithKline Plc (United Kingdom)	www.gsk.com	GlaxoSmithKline Plc (United Kingdom)	www.gsk.com	
GUS Plc (United Kingdom)	www.gusplc.com	GUS Plc (United Kingdom)	www.gusplc.com	
Hilton Group Plc (United Kingdom)	www.hiltongroup.com	Hilton Group Plc (United Kingdom)	www.hiltongroup.com	
Intercontinental Hotels Group Plc	www.ichotelsgroup.com	Intercontinental Hotels Group Plc	www.ichotelsgroup.com	
Invensys Plc (United Kingdom)	www.invensys.com	Invensys Plc (United Kingdom)	www.invensys.com	
J. Sainsbury PLC	www.sainsbury.co.uk	J. Sainsbury PLC	www.sainsbury.co.uk	
Lewis (John) Partnership Plc (United	www.johnlewis.co.uk	Lewis (John) Partnership Plc (United	www.johnlewis.co.uk	

Kingdom)		Kingdom)	
Marks & Spencer Group PLC	www.marksandspencer.com	Marks & Spencer Group PLC	www.marksandspencer.com
Mitchells & Butlers Plc	www.mbplc.com	Mitchells & Butlers Plc	www.mbplc.com
National Express Group Plc (United Kingdom)	www.nationalexpressgroup.com	National Express Group Plc (United Kingdom)	www.nationalexpressgroup.com
Reed Elsevier Plc (New) (United Kingdom)	www.reedelsevier.com	Reed Elsevier Plc (New) (United Kingdom)	www.reedelsevier.com
Rentokil Initial Plc (United Kingdom)	www.rentokil-initial.com	Rentokil Initial Plc (United Kingdom)	www.rentokil-initial.com
Rio Tinto Plc (United Kingdom)	www.riotinto.com	Rio Tinto Plc (United Kingdom)	www.riotinto.com
Rolls Royce Group Plc	www.rolls-royce.com	Rolls Royce Group Plc	www.rolls-royce.com
Stagecoach Group Plc. (United Kingdom)	www.stagecoachgroup.com	Stagecoach Group Plc. (United Kingdom)	www.stagecoachgroup.com
Tesco PLC (United Kingdom)	www.tesco.com	Tesco PLC (United Kingdom)	www.tesco.com
Tomkins Plc (United Kingdom)	www.tomkins.co.uk	Tomkins Plc (United Kingdom)	www.tomkins.co.uk
Unilever Plc (United Kingdom)	www.unilever.com	Unilever Plc (United Kingdom)	www.unilever.com
Vodafone Group Plc (New) (United Kingdom)	www.vodafone.com	Vodafone Group Plc (New) (United Kingdom)	www.vodafone.com
WPP Group Plc (United Kingdom)	www.wpp.com	WPP Group Plc (United Kingdom)	www.wpp.com

Kingdom)

Germany

Less Information-se	nsitive Industries	Information-sens	sitive Industries
Adam Opel AG (Germany, Fed. Rep.)	www.opel.de	Adam Opel AG (Germany, Fed. Rep.)	www.opel.de
AUDI AG (Germany, Fed. Rep.)	www.audi.com	AUDI AG (Germany, Fed. Rep.)	www.audi.com
BASF AG (Germany)	www.basf.com	BASF AG (Germany)	www.basf.com
Bayer AG (Germany)	www.bayer.com	Bayer AG (Germany)	www.bayer.com
Bayerische Motoren Werke AG (BMW) (Germany)	www.bmwgroup.com	Bayerische Motoren Werke AG (BMW) (Germany)	www.bmwgroup.com
Bertelsmann AG (Germany, Fed. Rep.)	www.bertelsmann.com	Bertelsmann AG (Germany, Fed. Rep.)	www.bertelsmann.com
Bilfinger & Berger AG (Germany, Fed. Rep.)	www.bilfingerberger.com	Bilfinger & Berger AG (Germany, Fed. Rep.)	www.bilfingerberger.com
Bosch (Robert) GmbH (Germany Fed. Rep.)	www.bosch.com	Bosch (Robert) GmbH (Germany Fed. Rep.)	www.bosch.com
Continental AG (Germany, Fed. Rep.)	www.conti-online.com	Continental AG (Germany, Fed. Rep.)	www.conti-online.com
DaimlerChrysler AG (Germany)	www.daimlerchrysler.com	DaimlerChrysler AG (Germany)	www.daimlerchrysler.com
Degussa Ag Neu Duesseldorf Glarus (Germany)	www.degussa.com	Degussa Ag Neu Duesseldorf Glarus (Germany)	www.degussa.com
Deutsche Bahn AG	www.bahn.de	Deutsche Bahn AG	www.bahn.de
Deutsche Lufthansa AG (Germany, Fed. Rep.)	www.lufthansa.com	Deutsche Lufthansa AG (Germany, Fed. Rep.)	www.lufthansa.com
Deutsche Post AG (Germany)	www.dpwn.de	Deutsche Post AG (Germany)	www.dpwn.de
Deutsche Telekom AG (Germany)	www.telekom.de	Deutsche Telekom AG (Germany)	www.telekom.de
E.ON AG (Germany)	www.eon.com	E.ON AG (Germany)	www.eon.com
E.ON Energie AG (Germany)	www.eon-energie.com	E.ON Energie AG (Germany)	www.eon-energie.com
Ford-Werke AG (Germany, Fed. Rep.)	www.ford.de	Ford-Werke AG (Germany, Fed. Rep.)	www.ford.de
Franz Haniel & Cie. GmbH (Germany, Fed. Rep.)	www.haniel.com	Franz Haniel & Cie. GmbH (Germany, Fed. Rep.)	www.haniel.com
Fresenius AG (Germany)	www.fresenius-ag.com	Fresenius AG (Germany)	www.fresenius-ag.com

Fresenius Medical Care AG (Germany)	www.fmc-ag.com	Fresenius Medical Care AG (Germany)	www.fmc-ag.com
Henkel KGAA (Germany, Fed. Rep.)	www.henkel.com	Henkel KGAA (Germany, Fed. Rep.)	www.henkel.com
Hochtief AG (Germany)	www.hochtief.de	Hochtief AG (Germany)	www.hochtief.de
MAN Aktiengesellschaft (Germany, Fed. Rep.)	www.man-group.com	MAN Aktiengesellschaft (Germany, Fed. Rep.)	www.man-group.com
Metro AG (Germany)	www.metrogroup.de	Metro AG (Germany)	www.metrogroup.de
Osram GmbH (Germany, Fed. Rep.)	www.osram.de	Osram GmbH (Germany, Fed. Rep.)	www.osram.de
Otto Versand (GmbH & Co.) (Germany, Fed. Rep.)	www.otto.de	Otto Versand (GmbH & Co.) (Germany, Fed. Rep.)	www.otto.de
RAG AG (Germany, Fed. Rep.)	www.rag-coalinter.de	RAG AG (Germany, Fed. Rep.)	www.rag-coalinter.de
RWE AG (Germany)	www.rwe.com	RWE AG (Germany)	www.rwe.com
Siemens AG (Germany)	www.siemens.com	Siemens AG (Germany)	www.siemens.com
Thyssen Industrie AG (Germany, Fed. Rep.)	www.thyssenkruppindustries.com	Thyssen Industrie AG (Germany, Fed. Rep.)	www.thyssenkruppindustries.com
Thyssen Krupp Steel AG (Germany)	www.thyssen-krupp-steel.com	Thyssen Krupp Steel AG (Germany)	www.thyssen-krupp-steel.com
TUI Ag (Germany)	www.tui.com	TUI Ag (Germany)	www.tui.com
Volkswagen A.G. (Germany, Fed. Rep.)	www.volkswagen-ir.de	Volkswagen A.G. (Germany, Fed. Rep.)	www.volkswagen-ir.de
ZF Friedrichshafen AG (Germany)	www.zf.com	ZF Friedrichshafen AG (Germany)	www.zf.com

Japan

Less Information-ser	nsitive Industries	Information-sens	itive Industries
Aeon Co. Ltd. (Japan)	www.aeon.info	Aeon Co. Ltd. (Japan)	www.aeon.info
Aisin Seiki Co., Ltd. (Japan)	www.aisin.co.jp	Aisin Seiki Co., Ltd. (Japan)	www.aisin.co.jp
Asahi Glass Co., Ltd. (Japan)	www.agc.co.jp	Asahi Glass Co., Ltd. (Japan)	www.agc.co.jp
Bridgestone Corp. (Japan)	www.bridgestone.co.jp	Bridgestone Corp. (Japan)	www.bridgestone.co.jp
Canon, Inc. (Japan)	www.canon.co.jp	Canon, Inc. (Japan)	www.canon.co.jp
Denso Corp. (Japan)	www.denso.co.jp	Denso Corp. (Japan)	www.denso.co.jp
East Japan Railway Co. (Japan)	www.jreast.co.jp	East Japan Railway Co. (Japan)	www.jreast.co.jp
Fuji Photo Film Co., Ltd. (Japan)	www.fujifilm.co.jp	Fuji Photo Film Co., Ltd. (Japan)	www.fujifilm.co.jp
Fujitsu Ltd.	www.fujitsu.com	Fujitsu Ltd.	www.fujitsu.com
Hitachi, Ltd. (Japan)	www.hitachi.co.jp	Hitachi, Ltd. (Japan)	www.hitachi.co.jp
Honda Motor Co., Ltd.(Honda Giken Kogyo Kabushiki Kaisha) (Japan)	www.honda.co.jp	Honda Motor Co., Ltd.(Honda Giken Kogyo Kabushiki Kaisha) (Japan)	www.honda.co.jp
Ito-Yokado Co., Ltd. (Japan)	www.itoyokado.iyg.co.jp	Ito-Yokado Co., Ltd. (Japan)	www.itoyokado.iyg.co.jp
Japan Airlines Corp	www.jal.co.jp	Japan Airlines Corp	www.jal.co.jp
Kyocera Corp. (Japan)	www.kyocera.co.jp	Kyocera Corp. (Japan)	www.kyocera.co.jp
Matsushita Electric Industrial Co., Ltd. (Japan)	www.matsushita.co.jp	Matsushita Electric Industrial Co., Ltd. (Japan)	www.matsushita.co.jp
Matsushita Electric Works, Ltd. (Japan)	www.mew.co.jp	Matsushita Electric Works, Ltd. (Japan)	www.mew.co.jp
Mitsubishi Corp. (Japan)	www.mitsubishi.co.jp	Mitsubishi Corp. (Japan)	www.mitsubishi.co.jp
Mitsubishi Electric Corp.	www.MitsubishiElectric.co.jp	Mitsubishi Electric Corp.	www.MitsubishiElectric.co.jp
Mitsubishi Heavy Industries Ltd. (Japan)	www.mhi.co.jp	Mitsubishi Heavy Industries Ltd. (Japan)	www.mhi.co.jp
Mitsumi Electric Co., Ltd. (Japan)	www.mitsumi.co.jp	Mitsumi Electric Co., Ltd. (Japan)	www.mitsumi.co.jp
NEC Corp	www.nec.co.jp	NEC Corp	www.nec.co.jp
Nippon Express Co., Ltd.	www.nittsu.co.jp	Nippon Express Co., Ltd.	www.nittsu.co.jp
Nippon Steel Corp. (Japan)	www.nsc.co.jp	Nippon Steel Corp. (Japan)	www.nsc.co.jp

Nippon Telegraph & Telephone Corp. (Japan)	www.ntt.co.jp	Nippon Telegraph & Telephone Corp. (Japan)	www.ntt.co.jp
Nissan Motor Co., Ltd. (Japan)	www.nissan.co.jp	Nissan Motor Co., Ltd. (Japan)	www.nissan.co.jp
Ricoh Co., Ltd. (Japan)	www.ricoh.co.jp	Ricoh Co., Ltd. (Japan)	www.ricoh.co.jp
Sanyo Electric Co., Ltd. (Japan)	www.sanyo.co.jp	Sanyo Electric Co., Ltd. (Japan)	www.sanyo.co.jp
Sharp Corp. (Japan)	www.sharp.co.jp	Sharp Corp. (Japan)	www.sharp.co.jp
Sony Corp (Japan)	www.sony.co.jp	Sony Corp (Japan)	www.sony.co.jp
Sumitomo Electric Industries, Ltd. (Japan)	www.sei.co.jp	Sumitomo Electric Industries, Ltd. (Japan)	www.sei.co.jp
Tokyo Electric Power Co. Inc. (The) (Japan)	www.tepco.co.jp	Tokyo Electric Power Co. Inc. (The) (Japan)	www.tepco.co.jp
Toshiba Corp. (Japan)	www.toshiba.co.jp	Toshiba Corp. (Japan)	www.toshiba.co.jp
Toyota Motor Corp. (Japan)	www.toyota.co.jp	Toyota Motor Corp. (Japan)	www.toyota.co.jp
West Japan Railway Co (Japan)	www.westjr.co.jp	West Japan Railway Co (Japan)	www.westjr.co.jp
Yamato Transport Co., Ltd. (Japan)	www.kuronekoyamato.co.jp	Yamato Transport Co., Ltd. (Japan)	www.kuronekoyamato.co.jp

China

Less Information-sensitive Industries		Information-sense	Information-sensitive Industries	
BM China	www.3m.com/intl/cn	3M China	www.3m.com/intl/cn	
Anhui Quanchai Engine Co Ltd	www.quanchai.com.cn	Anhui Quanchai Engine Co Ltd	www.quanchai.com.cn	
Beijing Capital International Airport Co. Ltd	www.bcia.com.cn	Beijing Capital International Airport Co. Ltd	www.bcia.com.cn	
Changsha Zoomlion Heavy Industry Science & Technology Development Co Ltd	www.zljt.com	Changsha Zoomlion Heavy Industry Science & Technology Development Co Ltd	www.zljt.com	
Chengdu Xuguang Electronics Co. Ltd.	www.xuguang.com	Chengdu Xuguang Electronics Co. Ltd.	www.xuguang.com	
China Eastern Airlines Corp., Ltd.	www.ce-air.com	China Eastern Airlines Corp., Ltd.	www.ce-air.com	
Dongfeng Automobile Co Ltd	www.dfac.com	Dongfeng Automobile Co Ltd	www.dfac.com	
GRACE Semiconductor Manufacturing Co.	www.gsmcthw.com	GRACE Semiconductor Manufacturing Co.	www.gsmcthw.com	
Guangdong Goworld Co Ltd	www.gd-goworld.com	Guangdong Goworld Co Ltd	www.gd-goworld.com	
Juaneng Power International, Inc.	www.hpi.com.cn	Huaneng Power International, Inc.	www.hpi.com.cn	
Iuawei Technologies Co Ltd	www.huawei.com	Huawei Technologies Co Ltd	www.huawei.com	
Hunan Haili Chemical Industry Co Ltd	www.hnhlc.com	Hunan Haili Chemical Industry Co Ltd	www.hnhlc.com	
Hunan TianYi Science & Technology Co Ltd	www.china-tianyi-pump.com	Hunan TianYi Science & Technology Co Ltd	www.china-tianyi-pump.com	
iangsu Sihuan Bioengineering Co Ltd	www.shsw.com.cn	Jiangsu Sihuan Bioengineering Co Ltd	www.shsw.com.cn	
ilin Yatai (Group) Co Ltd	www.yatai.com	Jilin Yatai (Group) Co Ltd	www.yatai.com	
Kweichow Moutai Co., Ltd.	www.moutaichina.com	Kweichow Moutai Co., Ltd.	www.moutaichina.com	
Lenovo Group Ltd	www.lenovo.cn	Lenovo Group Ltd	www.lenovo.cn	
Liaoning SG Automotive Group Co., Ltd.	www.sgautomotive.com	Liaoning SG Automotive Group Co., Ltd.	www.sgautomotive.com	
PetroChina Co Ltd (China)	www.petrochina.com.cn	PetroChina Co Ltd (China)	www.petrochina.com.cn	
Qingdao Aucma Co. Ltd.	www.aucma.com.cn	Qingdao Aucma Co. Ltd.	www.aucma.com.cn	

Shanghai 3F New Material Co., Ltd.	www.sh3f.com	Shanghai 3F New Material Co., Ltd.	www.sh3f.com
Shanghai Feilo Co., Ltd.	www.feilo.com.cn	Shanghai Feilo Co., Ltd.	www.feilo.com.cn
Shanghai Jinjiang International Hotels Development Co Ltd	www.jinjianghotels.com	Shanghai Jinjiang International Hotels Development Co Ltd	www.jinjianghotels.com
Shanghai Online	www.online.sh.cn	Shanghai Online	www.online.sh.cn
Shanghai Yuansheng Biology Manufacturing Co.	www.yuanshengsh.com	Shanghai Yuansheng Biology Manufacturing Co.	www.yuanshengsh.com
Shenzhen Expressway Co., Ltd.	www.sz-expressway.com	Shenzhen Expressway Co., Ltd.	www.sz-expressway.com
Sichuan Hushan Electronic Co., Ltd.	www.china-hushan.com	Sichuan Hushan Electronic Co., Ltd.	www.china-hushan.com
Sinopec Yizheng Chemical Fibre Co., Ltd.	www.ycfc.com	Sinopec Yizheng Chemical Fibre Co., Ltd.	www.ycfc.com
Sinotex Investment & Development Co Ltd	www.sinotex-ctrc.com.cn	Sinotex Investment & Development Co Ltd	www.sinotex-ctrc.com.cn
Sinotrans Air Transportation Development Co Ltd	www.sinoair.com	Sinotrans Air Transportation Development Co Ltd	www.sinoair.com
Tibet Tianlu Communications Co. Ltd.	www.xztianlu.com	Tibet Tianlu Communications Co. Ltd.	www.xztianlu.com
Tongwei Co., Ltd.	www.tongwei.com.cn	Tongwei Co., Ltd.	www.tongwei.com.cn
Yunnan Yuntian Hua Co Ltd	www.yyth.com.cn	Yunnan Yuntian Hua Co Ltd	www.yyth.com.cn
Yuxi Hongta Tobacco (Group) Co., LTD.	www.hongta.com	Yuxi Hongta Tobacco (Group) Co., LTD.	www.hongta.com
Zte Corp,	www.zte.com.cn	Zte Corp,	www.zte.com.cn

Appendix VI: Privacy Policy Disclosure Survey

Login Page

Login	WEB-BASED SURVEY	-0
	Survey Facility Login Please login using your ID and password.	
	ID Password DICIN	

Phase I - Web Site Survey

Web Site Survey Main Page

Waterloo Waterloo Web-based Survey		
Hello! USA1 What can I do for you?	🖸 Log out	
STAGEI		
Web Site Survey	Here, you can start the survey of assigned domains.	
STAGE II		
Privacy Policy Survey	Here, you can start the survey of assigned privacy policies.	

Web Site Survey Company List Page

	Web-based Surv	AL
	web-based 2014	ey
ompany Li	ist	
		7
No.	Company Name	Survey
1	Aetna Inc. (New)	DONE
2	Albertsons, Inc.	DONE
3	Alcoa, Inc.	DONE
4	Allstate Corp. (The) (United States)	DONE
5	Altria Group Inc	DONE
6	American Express Co. (United States)	DONE
7	American International Group Inc	START
8	Aon Corp. (United States)	DONE
9	Bank of America Corp. (United States)	DONE
10	Bank of New York Co., Inc.	START
:	1	:
95	Viacom Inc	DONE
96	Wachovia Corp (New)	DONE
97	Walgreen Co.	START
98	Wal-Mart Stores, Inc.	START
99	Washington Mutual Inc. (United States)	DONE
100	Wells Fargo & Co. (New)	DONE

Web Site Survey Company Information Page

	State Web-bas	ed Survey
General Inform	nation	GENERAL INSTRUCTIONS
disclosure carefu	tructions and the definition of privacy lly. information before start survey.	 Your role in the survey is to determine whether your assigned domains post disclosures about the collection and use of online users' personal information. We refer to these disclosures as "Privacy Policies."
Surfer's ID : Date :	USA1 2007-04-13	 Surf the domain for a maximum of 10 minutes, looking for a Privacy Seal and Privacy Policy. Be sure to stay within the assigned domain as you move from Web page to Web page. If you have any questions, or if you are
Domain Name : Domain ID :	General Electric Co. (United States) USA_008	s. If you have any questions, of it you are uncertain at any point as to what you should do, <i>consult a proctor</i> .
URL :	www.ge.com	"Privacy Disclosure"

Web Site Survey Page 1

Waterloo Waterloo Web-based Survey		
ACCESS	1 / 6 INSTRUCTION Select YES or NO for the question.	
Are you able to ACCESS the domain's Web site (URL)?	Note: "Domain" A domain is the aggregation of all Web pages, sites, and severs using a particular domain name, defined as the word of letters immediately preceding the ".com". For example, the site "www.yahoo.com,"	
C YES	the page "www.yahoo.com/news/index.asp," and "www.yahoo.com/sports" would all be included in the domain "www.yahoo.com." In this survey, we define "Web site" as a domain.	
	Previous Next Close	

If YES, go to Web Site Survey Page 2.

If NO, Web Site Survey End Page.

Web Site Survey Page 2

Waterloo Web-based Survey		
PRIVACY SEAL 2/6	INSTRUCTION Select YES or NO for the question.	
Is a PRIVACY SEAL posted on the domain?	If a PRIVACY SEAL is posted, SELECT the seal from the dropdown box. If you select " Other ", WRITE the name of the seal in the text box.	
C NO	PLACES TO LOOK FOR PRIVACY SEALS AND PRIVACY POLICIES	
	Previous Next Close	

Web Site Survey Page 3

Waterloo Web-based Survey		
PRIVACY POLICY 3/6	INSTRUCTION Select YES or NO for the question.	
Is a PRIVACY POLICY posted on this domain?	If YES, PRINT the entire Privacy Policy, WRITE the domain's ID Number on it, and PLACE it in domain's the folder. If you cannot print the Privacy Policy, ASK a proctor for assistance.	
	Note: Increasingly, online companies are posting descriptions of their information practices. In this survey, we refer to these	
	Previous Next Close	

Web Site Survey Page 4

Waterloo Web-based Survey	
PRIVACY LINK 4/6	INSTRUCTION Select YES or NO for the question.
Is there a LINK to the Privacy Policy on this domain's HOME PAGE?	Search the home page for an icon or highlighted text that allows a domain visitor to click to the Privacy Policy. Be sure to scroll all the way down to the bottom of the
C YES	home page. Look for highlighted terms such as "Privacy Policy," "Privacy Statement," "Privacy," "Fair Information Practices," "Security," "Online Privacy Practices," or "Our Policies."
	Previous Next Close

Web Site Survey Page 5

Waterloo Waterloo Web-based Survey		
COOKIE 5 / 6	Select YES or NO for both questions.	
Does the domain place COOKIE?	 Open the "Internet Explorer." Go to "Tools" → "Internet Options." 	
O YES O NO	 Click "Delete cookies" and Click "OK." 4. Click "Privacy" tab. 	
	 5. Click "Advance." 6. Check "Override Automatic Cookie Handling." 7. Check "Dramat" under Einst and in Cookie and 	
Is a THIRD PARTY (i.e., any domain OTHER THAN the domain you are currently visiting) attempting to place a cookie at this domain?	 Check "Prompt" under First-parties Cookies and Check "Prompt" under Third-parties Cookies Click "OK." 	
O YES O NO	 9. Enter the assigned domain's URL in your browser. 10. Check for the domain shown in the first cookie alert that appears. 	
	Previous Next Close	

Web Site Survey Page 6

Waterloo Waterloo Web-based Survey		
PRIVACY BIRD 6 / 6 Which ICON does the AT&T "PRIVACY BIRD" show?	INSTRUCTION Select ONE of three choices for the question. Note: When the AT&T Privacy Bird is disabled, the grey sleeping bird icon will appear.	
 GREEN BIRD RED BIRD YELLOW BIRD 	 Click on the bird icon and select "Enable Privacy Bird". Enter the assigned domain's URL in your browser. Look at the AT&T "Privacy Bird" icon in the top right of your browser's title bar. Select one. 	
	4. Select one. Previous Next Close	

Web Site Survey End Page



Phase II - Company Privacy Policy Survey

Waterloo Web-based Survey		
Hello! USA1 What can I do for you?	🙆 Log out	
STAGE I		
Web Site Survey	Here, you can start the survey of assigned domains.	
STAGE II	-	
Privacy Policy Survey	Here, you can start the survey of assigned privacy policies.	
Privacy Policy Survey Finalization	Here, you can reconcile your answers with your partner.	

	Vaterioo 🚱 🐨 🏹 MANAGEMENT SC	
	Web-based Surv	ey
ompany Li	ict	
No.	Company Name	Survey
1	Aetna Inc. (New)	DONE
2	Albertsons, Inc.	DONE
3	Alcoa, Inc.	DONE
4	Allstate Corp. (The) (United States)	START
5	Altria Group Inc	DONE
6	American Express Co. (United States)	DONE
7	American International Group Inc	START
8	Aon Corp. (United States)	DONE
9	Bank of America Corp. (United States)	START
10	Boeing Co. (The)	DONE
65	Viacom Inc	START
66	Wachovia Corp (New)	DONE
67	Walgreen Co.	DONE
68	Wal-Mart Stores, Inc.	DONE
69	Washington Mutual Inc. (United States)	DONE
70	Wells Fargo & Co. (New)	DONE

Company Privacy Policy Survey Company List Page

GENERAL INSTRUCTIONS Your role in the survey is to answer questions about the content of the privacy policies of the assigned domains. You should answer the questions based on a careful reading of all the privacy policy disclosures in your folder.
 You must work independently at this stage. DEFINITION OF KEY TERMS "Privacy Disclosure" Privacy Disclosures refer to any statement on a domain regarding that domain's privacy practices i.e., what information they collect, what they do with it, and how they treat it. Privacy disclosures refer to any statement it.

Company Privacy Policy Survey Company Information Page

Waterloo Waterloo Web-based Survey	
DATA COLLECTION 1/50 Does the Privacy Policy contain a declaration that the domain does NOT collect any personal information from consumers?	INSTRUCTION Select YES or NO for the question. Answer YES: If you find an express statement that the domain does NOT collect any personal information from consumers.
° YES	Example: We do not collect any information about you when you visit our site.
C NO	Previous Next Close

If YES, go to Company Privacy Policy Survey Page 46.

If NO, go to Company Privacy Policy Survey Page 2.

Waterloo Waterloo Web-based Survey		
DATA COLLECTION 2 / 50	INSTRUCTION Select YES or NO for the question.	
Does the Privacy Policy state anything about what specific personal information the domain collects from consumers?	Answer YES: If you find at least one statement about what specific personal information the domain collects or does not collect from consumers.	
	Examples:	
O YES	 We collect your name and address when you register for this site. 	
C NO	We collect only demographic information,	

Waterloo Waterloo Web-based Survey		
DATA COLLECTION 3 / 50	INSTRUCTION Select YES or NO for the question.	
Does the Privacy Policy state the specific purposes for the collection of personal information?	Answer YES: If you find at least one statement about why specific personal information the domain collects.	
C YES C NO	We collect email address to contact customers for marketing purposes.	
	Previous Next Close	

Waterloo Web-based Survey		
DATA COLLECTION 4 / 50	INSTRUCTION Select YES or NO for the question.	
Does the Privacy Policy state anything about what personal information is necessary to fulfill the purposes specified?	Answer YES: If you find at least one statement about the personal information that the domain needs to fulfill the purposes specified. Example:	
C YES C NO	 When you send a question to "Ask Us," you must provide us an email address. We use this address to answer your question. 	

Waterloo Waterloo Web-based Survey		
DATA COLLECTION 5 / 50	INSTRUCTION This question requires you to characterize what	
Does the Privacy Policy state anything about whether the domain limits its collection of personal information to what is necessary for specified purposes ?	the domain says regarding the limiting collection of personal information. Select YES or NO for the question.	
O YES	Answer YES: If you find at least one statement that the domain limit both the type and amount of personal information it collects to only that which is necessary for the identified purposes.	
C NO	Example:	
	Previous Next Close	

Waterloo Waterloo Web-based Survey		
DATA COLLECTION 6 / 50	INSTRUCTION	
Does the Privacy Policy state anything about whether the domain does NOT collect any personal information for unspecified purposes ?	This question requires you to characterize what the domain says regarding the collection of personal information for unspecified purposes . Select YES or NO for the question.	
C YES	Answer YES: If you find at least one statement that the domain does not collect personal information without specifying purposes. Examples: • We do not collect personal information	
	Previous Next Close	

Waterloo Waterloo Web-based Survey		
DATA COLLECTION 7 / 50	INSTRUCTION Select YES or NO for the question.	
Does the Privacy Policy state anything about whether the domain will specify NEW (i.e., previously unspecified) purposes , prior to the use or disclosure of the collected information?	Answer YES: If you find at least one statement that the domain informs customers a new purpose not identified at the time of initial collection, prior to the use of personal information. Example:	
C YES C NO	 Whenever we use your personal information for a previously unidentified purpose, we will notify you the new purpose. 	
	Previous Next Close	

Waterloo Waterloo Web-base	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
CONSENT 8 / 50	INSTRUCTION This question requires you to characterize what
Does the Privacy Policy contain a declaration that the domain collects any personal information from customers with their consent?	the domain says with respect to obtaining consent when it collects personal information. Select YES or NO for the question.
	Answer YES: If you find an express statement that the domain obtains consent when it collects personal information from consumers.
C YES	Example:
C NO	 With your consent, we will collect your email address to contact you later.

Waterloo Web-base	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
CONSENT 9 / 50	INSTRUCTION This question requires you to characterize
Does the Privacy Policy state anything about whether the domain will obtain consent from customers if personal information is to be used or disclosed for a new purpose not previously specified?	whether or not the domain obtains consent before the use of information for a previously unspecified purpose. Select YES or NO for the question.
C YES	that the domain obtains consent before the use or disclosure of personal information for a new purpose not identified at the time of initial collection.

Waterloo Waterloo Web-based Survey	
CONSENT 10 / 50	INSTRUCTION
Does the Privacy Policy state anything about whether the domain does NOT use or disclose the collected personal information for a new (i.e., not previously specified) purpose without customers' consent ?	This question requires you to characterize what the domain says with respect to obtaining consent for the use of personal information for a new purpose. Select YES or NO for the question.
	Answer YES: If you find at least one statement that the domain does not use personal information without customers' consent for a
C YES	previously unspecified purpose.
	Example.

DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
INSTRUCTION This question requires you to characterize what
the domain says regarding the withdrawal of consent. Select YES or NO for the question.
Answer YES: If you find at least one statement that the domain allows customers to withdraw consent at any time.
Example: • If you do not want us to keep your email

Waterloo Web-base	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
USE OF PERSONAL INFORMATION 12 / 50	INSTRUCTION
Does the Privacy Policy state anything about whether personal information is used ONLY for the purpose for which the information was obtained or compiled?	This question requires you to characterize what the domain says regarding the use of personal information. Select YES or NO for the question.
C YES	for the identified purposes. Examples: • We use and disclosure your personal

Waterloo Web-based Survey		
USE OF PERSONAL INFORMATION 13/5		
Does the Privacy Policy state anything about how the domain may use personal information it collects for internal purposes ?	"Internal purposes" include, but are not limited to, processing orders or requests for information, improving a site's performance, keeping track of which pages on a site are visited, and sending consumers future communications (such as emails, newsletters, updates, and marketing or promotional material). Note: Internal purposes do not include the	
	disclosure of information to third parties, for any purpose.	
C YES	Select YES or NO for the question.	

Company Privacy Policy Survey Page 14

Waterloo Web-base	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
USE OF PERSONAL INFORMATION 14 / 50	INSTRUCTION
Does the Privacy Policy state anything about whether the domain uses personal information it collects to send communications to the consumer ?	This question deals with one particular use of personal information for internal purposes - namely, the use of personal information by the domain to send communications to the consumer. The question asks if there is any statement (positive or negative) about this type of use.
C YES C NO	Note: The term "communications to the consumer" includes, but is not limited to, putting the consumer on a mailing list, or sending the consumer marketing or promotional messages, newsletters, or updates. It also includes sending the consumer information about his/her order.
	Previous Next Close

If YES, go to Company Privacy Policy Survey Page 15.

If NO, go to Company Privacy Policy Survey Page 17.

Waterloo Web-base	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
USE OF PERSONAL INFORMATION 15 / 50	INSTRUCTION
Choose ONE of the following options.	This question requires you to characterize what the domain says regarding the use of personal information to send communications to the consumer. Note: The term "communications to the consumer" includes, but is not limited to, putting the consumer on a mailing list, or sending the consumer marketing or promotional messages, newsletters, or updates. It also includes sending the consumer information about
The Privacy Policy	his/her order. Select ONE for the question.
C states that the domain does or may use personal information to send communications to the consumer (other than those directly related to processing an order or responding to a consumer's question).	Option 1 ("does or may"): If you find a statement that the domain does or may use personal information to send communications to the consumer (other than those directly
 states that the domain does not use personal information to send communications to the consumer (other than those directly related to processing an order or responding to a consumer's question). 	related to processing an order or responding to a consumer's question). Examples: • We use your email address to send you newsletters that may be of interest to you.

If OPTION 1, go to Company Privacy Policy Survey Page 16.

If OPTION 2, go to Company Privacy Policy Survey Page 17.

	Waterloo Web-base	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
-	F PERSONAL INFORMATION 16 / 50	INSTRUCTION This question requires you to characterize whether or not the domain offers consumers a choice regarding the use of their personal information to send communications to the consumer (other than those directly related to processing an order or responding to a consumer's question), and, if so, to determine the nature of that choice.
The Priva	cy Policy says that the domain provides consumers an opportunity to opt in to receiving future communications from the domain (other than those directly related to processing an order or responding to a consumer's question).	Note: The term "communications to the consumer" includes, but is not limited to, putting the consumer on a mailing list, or sending the consumer marketing or promotional messages, newsletters, or updates. It also includes sending the consumer information about his/her order. Select ONE of four options for the question.
c	says that the domain provides consumers an opportunity to opt out of receiving future communications from the domain (other than those directly related to processing an order or responding to a consumer's question).	 We ask about two types of choice - "opt-in" and "opt-out": "Opt-in" choice requires an affirmative act by the consumer (such as checking a click-box or sending an email or a letter) before the information can be used in a particular manner; i.e., the default is that
C	says that the domain requires consent or offers a choice with respect to receiving future communications from the domain (other than those directly related to processing an order or responding to a consumer's question), but does not make clear whether the choice is opt-in or opt-out.	 the information <u>will not</u> be used. "Opt-out" choice allows the consumer to take an action (such as checking a click-box or sending an email or a letter) to prevent the information from being used in a particular manner; i.e., the default is that, absent action by the consumer, the information <u>will be</u> used.
c	does not say anything about offering consumers choice with respect to receiving future communications from the domain (other than those directly related to processing an order or responding to a consumer's question).	If the domain provides choice with respect to sending at least some communications to the consumer (other than those directly related to processing an order or responding to a consumer's question), then answer this question based on that choice. Thus, for example, if the domain provides consumers choice with respect to being on the domain's mailing list, but does
		Previous Next Close

Waterloo Web-bos	DEPARTMENT OF MANAGEMENT SCIENCES ed Survey
USE OF PERSONAL INFORMATION 17 / 50 Does the Privacy Policy state anything about whether the domain discloses personal information it collects to third parties ?	INSTRUCTION This question deals with whether or not the privacy policy makes any statement about the domain's disclosure of personal information to third parties. Domains often use verbs other than "disclose." Look for statements about "sharing," "renting," "selling," "providing" or "giving" information to third parties.
YESNO	Note: Remember, "third parties" include any entity other than the domain, such as advertisers, affiliates, business partners, or other companies.

If YES, go to Company Privacy Policy Survey Page 18.

If NO, go to Company Privacy Policy Survey Page 21.

Waterloo Web-based Survey		
USE O	F PERSONAL INFORMATION 18 / 50	INSTRUCTION
Choose	e ONE of the following options.	 This question requires you to characterize what the domain says regarding the disclosure of personal identifying information to third parties. Note: This question refers to personal identifying information. You must read the privacy policies carefully to see whether the domain does or may disclose such information.
The Priva	cy Policy	as opposed to non-identifying information.
c c	states that the domain does or may disclose personal identifying information to third parties . states that the domain does NOT disclose personal identifying information to third parties , or does so	If the domain speaks generally about disclosure of personal information - without distinguishing between identifying or non-identifying information - YOU SHOULD TREAT THE STATEMENT AS REFERRING TO PERSONAL IDENTIFYING INFORMATION. Select ONE for the question.
	only: (a) as required by law, (b) as necessary to process an order, and/or (c) in aggregate or non-identifying form.	Option 1 ("does or may"): If you find a statement that the domain does or may disclose personal identifying information to third parties

If OPTION 1, go to Company Privacy Policy Survey Page 19. If OPTION 2, go to Company Privacy Policy Survey Page 21.

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SURVE Web-ba	Sed Survey
DATA COLLECTION 19 /	50 INSTRUCTION
Choose ONE of the following options.	This question requires you to characterize whether or not the domain offers consumers a choice regarding the disclosure of their personal information to third parties Select ONE for the question.
The Privacy Policy C says that the domain provides consumers an opportunity to opt in to the disclosure of personal	We ask about two types of choice - "opt-in" and "opt-out": • "Opf-in" choice requires an affirmative action by the consumer (such as checking a click-box or sending an email or a letter) before the information can be used in a particular manner; i.e., the
identifying information to third parties.c says that the domain provides consumers an	 default is that the information <u>will not</u> be used. "Opt-out" choice allows the consumer to take an action (such as checking a click-
 opportunity to opt out of the disclosure of personal identifying information to third parties. says that the domain requires consent or offers a 	box or sending an email or a letter) to prevent the information from being used in a particular manner; i.e., the default is that, absent action by the consumer, the
choice with respect to the disclosure of personal identifying information to third parties, but does not make clear whether the choice is opt-in or opt-ou	II the domain plovides choice with respect to the
C does not say anything about offering consumers choice with respect to disclosure of personal identifying information to third parties.	answer this question based on that choice. Thus, for example, if the domain says that it provides consumers choice with respect to the disclosure of personal identifying information to advertisers, but does not say that it provides choice with respect to the disclosure of personal identifying

Waterloo Web-based Survey	
USE OF PERSONAL INFORMATION 20 / 50	INSTRUCTION This question requires you to characterize
Does the Privacy Policy state anything about whether the domain does NOT disclose any personal information to third parties without customers' consent (except where required by law or other regulations)?	Inits question requires you to characterize whether or not the domain discloses personal information to third parties, without customer consent. Note: Remember, "third parties" include any entity other than the domain, such as advertisers, affiliates, business partners, or other companies. Select YES or NO for the question.
C YES	Answer YES: If you find at least one statement that the domain does not disclosure personal information to third parties without consent.

Waterloo Web-based Survey	
USE OF PERSONAL INFORMATION 21 / 50	INSTRUCTION
Does the Privacy Policy state that if the domain gathers and combines personal information from more than one source, it ensures that the original purposes of collections	This question requires you to characterize what the domain says regarding the gathering and combination of personal information from several sources. Select YES or NO for the question.
have NOT changed?	Answer YES: If you find at least one statement that if the domain gathers and combines personal information from several sources, the
O YES	domain ensures that the original purposes of collections have not changed.
C NO	Example:
	Previous Next Close

Waterloo Waterloo Web-based Survey	
USE OF PERSONAL INFORMATION 22 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about whether the domain has guidelines and implements procedures with respect to the retention of personal information?	Answer YES: If you find at least one statement that if the domain has guidelines or procedures with respect to the retention of personal information.
C YES	 Example: We have a policy about the retention of personal information and have a timetable for retaining and disposing of personal information. Click here to see the policy and the timetable

Waterloo Waterloo Web-based Survey	
ACCESS TO PERSONAL INFORMATION 23 / 50	INSTRUCTION
Does the Privacy Policy state anything about the customer's rights to obtain information as to whether or not the domain holds personal information about them?	This question requires you to characterize what the domain says regarding the customers' rights to obtain information from the domain about the retention of their personal information . Select YES or NO for the question.
C YES C NO	Answer YES: If you find at least one statement that consumers have a right to request whether or not the domain has their personal information. Example:
	Previous Next Close

Waterloo Waterloo Web-based Survey	
ACCESS TO PERSONAL INFORMATION 24 / 50 Does the Privacy Policy state that the domain allows consumers to review at least some personal information about them?	INSTRUCTION To answer YES to this question, you must find a statement that the domain allows consumers to see or review at least some of the personal information about them. Select YES or NO for the question.
C YES C NO	Answer YES: If you find a statement that the domain allows consumers to review at least some personal information about them. Example:
	Previous Next Close

Waterloo Waterloo Web-based Survey	
ACCESS TO PERSONAL INFORMATION 25 / 50	INSTRUCTION This question requires you to characterize what the domain says regarding the means of accessing personal information. Select YES or NO for the question.
C YES C NO	Answer YES: If you find at least one statement about how customers can get access to their personal information held by the domain. Example: • Please visit 'My Profile' to access and
	Previous Next Close

Waterloo Waterloo Web-based Survey	
ACCESS TO PERSONAL INFORMATION 26 / 50	INSTRUCTION Privacy policies may use terms such as "edit" or
Does the Privacy Policy state that the domain allows consumers to have inaccuracies corrected in at least some	"update" rather than "correct." Select YES or NO for the question.
personal information about them?	Answer YES: If you find a statement that the domain allows consumers to have inaccuracies corrected in at least some personal information
C YES	about them. Examples:
C NO	To correct your account information,
	Previous Next Close

NSTRUCTION
Answer YES: If you find a statement that the lomain allows consumers to have at least some versonal information about them deleted. Examples:
 You may also delete information. To have your name and address deleted from our database, send us an email.
Se lo

JCTION
estion requires you to characterize what nain says regarding the customers' rights formed a reason when their requests for ation have been refused . YES or NO for the question.
r YES: If you find at least one statement domain will provide a reason if it refuses ass customers' requests for information.

Company Privacy Policy Survey Page 29

Waterloo Web-based Survey	
SECURITY 29 / 50	INSTRUCTION
Does the Privacy Policy state that the domain takes any steps to provide security?	In answering these questions, be especially careful to check all the print-outs in your folder; sometimes information about security is included in its own section, often called "Security" or "About Security." These questions ask about the steps taken by domains to provide security. Statements about a domain's efforts to provide security are
O YES O NO	a domain's enforts to provide security are sufficient, even if the domain doesn of guarantee security. Thus, terms such as "best efforts," "attempt," "make an effort," "strive" and "try" - when used to describe a domain's security efforts - all qualify as statements regarding steps taken by domains with respect to providing ▼
	Previous Next Close

If YES, go to Company Privacy Policy Survey Page 30.

If NO, go to Company Privacy Policy Survey Page 34.

Waterloo Waterloo Web-based Survey	
SECURITY 30 / 50	INSTRUCTION Secured Socket Layer or "SSL" refers to security
Does the Privacy Policy state that the domain takes steps to provide security , for personal information the domain collects, during transmission of the information from the consumer to the domain?	Answer YES: If you find a statement that the domain takes steps to provide security during transmission of the information from the consumer to the domain.
C YES	Examples: • We use SSL to protect your credit card information

Waterloo Waterloo Web-based Survey	
SECURITY 31 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state that the domain takes steps to provide security , for personal information the domain collects, after the domain has received the information (i.e., not during transmission, but after collection)?	Answer YES: If you find a statement that the domain takes steps to provide security for personal information after the domain has received the information.
O YES O NO	 We store all our customer information on a secure server. We use firewalls to prevent unauthorized access to our databases and servers.
	Previous Next Close

Waterloo Waterloo Web-based Survey	
SECURITY 32 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about whether the domain takes steps to provide security , for personal information the domain collects, by organizational measures (e.g., limited to access to data and security clearances)?	Answer YES: If you find a statement that the domain takes steps to provide security by organization measures such as security clearances and authority levels with regard to access to data. Examples:
○ YES	 We have a information security policy which includes specific requirements for the identification and authorization of personnel with access to personal information.
O NO	 All staffs are authenticated in order to gain

Waterloo Web-based Survey	
SECURITY 33 / 50	INSTRUCTION
Does the Privacy Policy state anything about whether the domain takes steps to provide security , for personal information the domain collects, by physical measures (e.g., restricted access to offices and identification cards)?	This question requires you to characterize what the domain says regarding physical security protections. Select YES or NO for the question. Answer YES: If you find at least one statement that the domain takes a step to provide security by physical measures such as identification card and restricted access to offices.
O YES	Examples:
C NO	 All personnel have unique identification cards, which are used to access personal
	Previous Next Close

Waterloo Waterloo Web-based Survey	
ACCURACY 34 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about how the domain handles the inaccuracies personal information it has collected?	Answer YES: If you find at least one statement concerning the way by which the domain handles inaccuracies of personal information held by it.
	Examples:
C YES	 We will provide reasonable access to your personal information, and allow you to correct the inaccuracy and
C NO	incompleteness of the information.

Waterloo Web-based Survey	
ACCURACY 35 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state that the domain destroys , erases, or makes anonymous personal information that is no longer required to fulfill the identified purposes?	Answer YES: If you find at least one statement that the domain destroys or makes anonymous personal information if the information is not longer required to fulfill the identified purposes. Example:
C YES C NO	We destroy your personal information when it is no longer needed.
	Previous Next Close

Waterloo Web-based Survey	
ACCURACY 36 / 50	INSTRUCTION This question requires you to characterize
Does the Privacy Policy state anything about whether the domain provides notices of correction of information to third parties to whom personal information has been previously disclosed?	whether or not the domain informs the third parties of correction to personal information. Note: Remember, "third parties" include any entity other than the domain, such as advertisers, affiliates, business partners, or other companies. Select YES or NO for the question.
O YES O NO	Answer YES: If you find at least one statement that the domain notifies the change or correction of personal information to third parties that the information has been transferred.
	Previous Next Close

Waterloo Waterloo Web-based Survey	
Privacy Compliance and Accountability 37 / 50	INSTRUCTION
Does the Privacy Policy state anything about whether the domain has a person or group of people who are accountable for the domain's privacy policies and practices?	Select YES or NO for the question. Answer YES: If you find at least one statement about whether the domain has a person or group of people who is responsible for its privacy policies and practices. Example: • We have 'Privacy Manager' who is
C YES C NO	responsible for activities with respect to the collection, use, and transfer of personal information.
	Previous Next Close

Waterloo Waterloo Web-based Survey	
Privacy Compliance and Accountability 38 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about the identity and contact information of the person or group of people who is accountable for compliance with the domain's privacy policies and practices?	Answer YES: If you find at least one statement about the identity and contact information of the person or group of people in the domain who are accountable for compliance with established privacy policies.
C YES	 If you have any questions or concerns about the privacy policies please contact the person below:
C NO	Position: Privacy Manager
	Previous Next Close

Waterloo Web-based Survey	
Privacy Compliance and Accountability 39 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about the whom customers may contact for complaints, and for general inquires regarding their personal information?	Answer YES: If you find at least one statement about whom customers contact if they have questions or complaints regarding their personal information. Example:
C YES	 If you have any questions or complaints about your personal information, please contact our representatives (customerrep@privacy.com).

Waterloo Web-based Survey	
Privacy Compliance and Accountability 40 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about how the domain responds to a customer's general inquires and complaints ?	Answer YES: If you find at least one statement about whether the domain responds properly to a customer's complaints and inquires (i.e., in a reasonable time, at minimal or preferably no cost, and in a form that is generally understandable).
C YES C NO	 Example: We will respond to your request by email within a week. If your request involves extensive costs, we may request you to
	Previous Next Close

Waterloo Web-based Survey	
Privacy Compliance and Accountability 41 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about mechanisms which ensure the consistent implementation of privacy policies and practices ?	Answer YES: If you find at least one statement about whether the domain has procedures which ensure the consistent implementation of privacy policies and practices (e.g., regularly scheduled audits and compliance checks on the privacy requirements of all involved parties.
O YES	training staff, or communicating information to staff about the domain's policies and practices). Examples:
C NO	We regularly review our privacy policies Previous Next Close

Waterloo Web-based Survey	
Privacy Compliance and Accountability 42/50	INSTRUCTION Note: Remember, "third parties" include any
Does the Privacy Policy state anything about the domain being responsible for personal information in its custody , including information that has been transferred to third parties for processing?	Answer YES: If you find at least one statement that the domain is responsible for personal
o yes o no	information in its custody including the information that has been transferred to third parties. Example:
	Previous Next Close

Waterloo Web-based Survey	
Privacy Compliance and Accountability 43 / 50	INSTRUCTION Note: Remember, "third parties" include any
Does the Privacy Policy state anything about whether the domain ensures that when third parties process personal information, the parties maintain a level of privacy	entity other than the domain, such as advertisers, affiliates, business partners, or other companies. Select YES or NO for the question.
protection comparable to the domain's practices?	Answer YES: If you find at least one statement about whether the domain ensures that third parties maintain a comparable level of privacy
O YES	protection. Example:
C NO	We have specific audit and enforcement machanism (o.g., contracte) to ensure
	Previous Next Close

Waterloo Waterloo Web-based Survey	
Privacy Compliance and Accountability 44 / 50	This question requires you to characterize what
Does the Privacy Policy state anything about complaint procedures such as those of the company, the industry associations, or the regulatory bodies?	the domain says regarding compliant procedures. Select YES or NO for the question.
	Answer YES: If you find at least one statement about the existence of relevant compliant procedures.
○ YES	Example: • If you have any complaints about our

Waterloo Web-based Survey	
Privacy Compliance and Accountability 45 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about when the domain finds a compliant to be justified , the domain takes appropriate measures to rectify the situation (including, if necessary, amending its policies and practices)?	Answer YES: If you find at least one statement about whether the domain takes appropriate corrective actions such as amending its policies and advising staffs. Example:
C YES	 If we find your complaint to be justified, we will change our privacy policies and practices, if necessary.
C NO	v
	Previous Next Close

Waterloo Web-based Survey	
Privacy Compliance and Accountability 46 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about providing appropriate means of recourse to injured parties?	Answer YES: If you find at least one statement about the appropriate means of recourse to injured parties.
C YES C NO	 If you suffered due to our inappropriate privacy practices, we will provide a remedy for the violation such as correction of any misinformation, cessation of unfair practices, and compensation for any harm
	Previous Next Close

Company Privacy Policy Survey Page 47

Waterloo Web-based Survey	
COOKIES 47 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about whether the domain places cookies ?	Answer YES: If you find a statement that the domain places cookies. Also answer YES if you find a statement that the domain does not place cookies.
C YES	• We use cookies on this site.
O NO	We also collect certain information through cookies.
	Previous Next Close

If YES, go to Company Privacy Policy Survey Page 48.

If NO, go to Company Privacy Policy Survey Page 49.

Waterloo Web-based Survey		
COOKIES 48 / 50	INSTRUCTION This question requires you to characterize what	
Choose ONE of the following options.	the domain says its use of cookies. Select ONE for the question.	
The Privacy Policy C says that the domain does or may place cookies. C says that the domain does not place cookies.	Option 1 ("does or may"): If the domain says that the domain does or may place cookies. Examples: • We use cookies on this site. • We also collect certain information through cookies. We might in the future use cookies.	
	Previous Next Close	

Company Privacy Policy Survey Page 49

Waterloo Web-based Survey	
COOKIES 49 / 50	INSTRUCTION Select YES or NO for the question.
Does the Privacy Policy state anything about whether THIRD PARTIES may place cookies and/or collect personal information on the domain?	Answer YES: If you find a statement that third parties may place cookies and/or collect personal information on the domain. Also answer YES if you find a statement that third parties do not place cookies and/or collect personal information on the domain.
O YES	Examples:
C NO	 Advertisers whose ads appear on our site may use cookies.

If YES, go to Company Privacy Policy Survey Page 50.

If NO, go to Company Privacy Policy Survey End Page.

Waterloo Waterloo Web-based Survey		
COOKIES 50 / 50	INSTRUCTION This question requires you to characterize what	
Choose ONE of the following options.	the domain says about third parties' use of cookies on the domain. Select ONE for the question.	
The Privacy Policy	Option 1 ("does or may"): If the domain says that third parties do or may place cookies and/or collect personal information on the domain.	
 says that third parties do or may place cookies and/or collect personal information on the domain. 	Examples: • Advertisers whose ads appear on our site	
C says that third parties do not place cookies and/or collect personal information on the domain.	 We cannot control the use of cookies by advertisers or nathers on our site 	
	Previous Next Close	

Web-based Survey
Privacy Policy Survey
Thank you for your submission.
Click "Company List" go to next assigned company.
Click "Survey Main" go to the survey main page.
Survey Main Company List Close